

Company Registered Number: 25766

ULSTER BANK IRELAND DESIGNATED ACTIVITY COMPANY

ANNUAL REPORT AND ACCOUNTS

31 December 2022

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Board of directors and secretary

Chairperson

Martin Murphy

Executive directors

Jane Howard

Chief Executive Officer

Paul Stanley

Chief Financial Officer and Deputy CEO

Independent non-executive directors

David Guest

Niamh Marshall (appointed on 24 January 2023)

Brendan Nelson

Rosemary Quinlan

Mary Walsh

Non-executive directors

Peter Norton

Company Secretary

Colin Kelly

Auditors

Ernst & Young

Chartered Accountants and Statutory Auditor

Ernst & Young Building

Harcourt Centre

Harcourt Street

Dublin

D02 YA40

Registered office and head office

Ulster Bank Head Office

Block B

Central Park

Leopardstown

Dublin

D18 N153

Ulster Bank Ireland Designated Activity Company

Registered in Ireland No. 25766

Report of the directors

Presentation of information

Ulster Bank Ireland Designated Activity Company ('UBIDAC', the 'Bank' or the 'Company') is a wholly-owned subsidiary of NatWest Holdings Limited ('NatWest Holdings'). The ultimate holding company is NatWest Group plc ('NWG' or the 'ultimate holding company'). The 'Group' or 'UBIDAC Group' comprises UBIDAC and its subsidiary and associated undertakings. 'NatWest Group' comprises the ultimate holding company and its subsidiary and associated undertakings.

The Bank publishes its financial statements in euros ('€' or 'Euro'). The abbreviation '€bn' represents billions of euros, the abbreviation '€m' represents millions of euros and the abbreviation '€k' represents thousands of euros.

The directors of UBIDAC present their report, together with audited financial statements of the Group for the financial year ended 31 December 2022. The financial statements are prepared in accordance with International Financial Reporting Standards ('IFRS'), as adopted by the European Union (EU).

Phased withdrawal strategy

The strategy governing the phased withdrawal from the market continues to be overseen by the Board and remains focused on the Bank being a purpose-led organisation that *"supports customers and colleagues now and helps them to prepare for the future"*. Consistent with this purpose, the Group is committed to the guiding principle of *"acting in the best interests of customers, colleagues and stakeholders"* by making decisions that minimise disruption and deliver meaningful solutions for those impacted.

Principal activities

Operating under the Ulster Bank and Lombard brands, the Group continues to provide certain services to existing Personal and Commercial customers, with a focus on helping them to move to a new financial services provider as safely and seamlessly as possible, in line with the Group's phased, orderly withdrawal from the market.

The Group has ceased new lending to virtually all customers, with the exception of limited new lending to existing Commercial and Personal customers and lending to new and existing customers of Lombard Asset Finance which, whilst part of the phased withdrawal programme, remains open for business.

The Bank is regulated by the Central Bank of Ireland (CBI) and the Joint Supervisory Team (JST) as part of the EU Single Supervisory Mechanism (SSM).

Business review

Commercial

On 29 April 2022 the Bank announced that the Competition and Consumer Protection Commission (CCPC) had granted approval for the sale of the majority of the Group's performing commercial loan book to Allied Irish Banks, p.l.c. (AIB). The sale is being transacted in a series of tranches. The first transfer of loans completed in June 2022, with a further five tranches in H2 2022. By 31 December 2022 70%, by value, of the portfolio of loans being sold had transferred, been partially repaid or been fully redeemed. The remaining tranches are expected to be completed in 2023.

A total of 66 colleagues who work wholly or mainly to support customers whose loans formed part of the sale transferred to AIB under Transfer of Undertakings (Protection of Employment) (TUPE) regulations in 2022. All remaining eligible colleagues will transfer under TUPE regulations in 2023.

Personal

In June 2022 the shareholders of Permanent TSB Group Holdings plc (PTSB) approved the acquisition of a material part of the Group's Personal Banking business, including performing non-tracker mortgages, performing micro-SME loans, 25 of the Bank's branch locations and the Lombard Asset Finance business (including the Lombard digital platform). On 22 July 2022 the Bank announced that the CCPC had granted approval for this sale. The Bank completed the transfer of €5 billion of performing non-tracker mortgages on 6 November 2022 and 113 colleagues who work wholly or mainly to support this loan portfolio transferred under TUPE regulations. The 25 branch locations and performing micro-SME loans transferred after the financial year end and 156 colleagues who either work in these branches or work wholly or mainly to support this loan portfolio transferred under TUPE regulations. The remaining performing non-tracker mortgage portfolio, Lombard Asset Finance business and all remaining eligible colleagues are also expected to transfer in 2023.

On 1 June 2022 the Bank announced that it had signed a legally binding agreement with AIB for the sale of the Bank's performing tracker and tracker-linked mortgages. On 13 January 2023 the Bank announced that the CCPC had granted approval for this sale, which is expected to complete in 2023. Consequently, these assets, along with the remaining assets expected to be sold to AIB and PTSB as outlined above, are classified on the Group and Bank balance sheets as 'Assets of disposal groups' at 31 December 2022. The financial results of the associated business activities are classified in the consolidated income statement as discontinued operations. Further information on the impact of these changes on the financial statements is included in Note 1(c) to the accounts.

The Bank continues to explore with other counterparties their potential interest in buying certain remaining assets not yet agreed for sale. These discussions may or may not result in an agreement.

The Bank stopped accepting applications for new mortgage lending from 10 June 2022. The decision to cease new mortgage lending represented a significant change in business model and prompted a prospective change in the measurement basis of the Group's entire mortgage portfolio from 1 July 2022. Thereafter mortgages were measured on the Group and Bank's balance sheets at their 'fair value', rather than at 'amortised cost less expected credit losses'.

The Group's Customer Charter, launched in 2021, underpinned by 'Our Culture' and aligned to 'Our Purpose', sets out principles to best serve customers and the communities in which we operate throughout the withdrawal process. One of these principles is to support customers to close/move their accounts.

As part of the Bank's comprehensive communications strategy to signpost its forthcoming closure, the 'Choose, Move & Close' readiness campaign was launched in 2021. On 13 April 2022 the Bank began to formally write to its personal and business current and deposit account customers providing them with six months' notice to choose a new provider, move their transactions and account balances and close their Ulster Bank accounts. These letters were issued on a phased basis to help facilitate an orderly account switching and new account opening process across the industry.

The Bank has undertaken proactive engagement with customers and numerous, diverse stakeholders since the withdrawal was announced. This includes regulatory interaction and briefings with elected representatives, liaising with industry bodies, other financial services providers and An Post, as well as engagement programmes with advocates for older customers and customers in vulnerable situations, including Age Action and Safeguarding Ireland. In addition to the series of letters and text messages sent, the Bank's local branch teams also reached out to customers, making approximately 224,000 direct phone calls. A dedicated phoneline for those requiring additional support was also established.

From 1 July 2022 the Bank reorientated its branch services. From 1pm each working day counters were closed, enabling colleagues to provide dedicated face-to-face 'Choose, Move, Close' assistance to customers. The Bank also offered other industry providers the opportunity to be physically present in Ulster Bank branches and to utilise space on the Ulster Bank website to help customers open accounts with their chosen financial services provider.

Customer engagement to move account balances and transactions, such as direct debits, and close their accounts has been positive, with a significant number of customers doing so within their six-month notice period. The Bank has regularly followed up with customers who have not responded to the communications and will continue to seek to provide any necessary assistance to them.

For customers who have not engaged in moving and closing their accounts, the Bank commenced the process of freezing accounts on 11 November, starting with customers believed to be no longer reliant on their account. This process encourages customers to engage with the Bank so it can support them with any help needed to choose, move and close their account.

On 24 January 2023 the Bank announced that its 63 remaining branches will cease to process transactions on 31 March 2023 and will close permanently on 21 April 2023. During this interim period, branch colleagues will be entirely focused on supporting any remaining personal and business customers to move to a new banking provider and close their accounts. This means that customers will no longer be able to make cash or cheque lodgements or any form of withdrawal. Customers will no longer be able to access the Bank's services through An Post outlets after 31 March 2023.

Following a consultation with employee representative bodies the Group announced the opening of the first two redundancy programmes on 16 November 2022. One is a Business Led Voluntary Redundancy scheme for employees and teams whose work is expected to cease or significantly diminish in H1 2023, and the other is an "At Risk" Redundancy Programme primarily for colleagues in branches not in scope to transfer to PTSB.

The Group recognises the impact of the phased withdrawal on colleagues and the importance of continuing to engage with and support them as they work to implement the withdrawal programme and navigate through this period of significant change. The Group's continued focus on colleague wellbeing and providing resources for both personal and professional development is illustrated in the Non-financial information section of this report.

The Board continues to focus on maintaining culture which it has defined as "*the way we do things – consistently living our values to act in the best interests of our customers, colleagues and stakeholders*", and will maintain an emphasis on this throughout the phased withdrawal process.

The Group's expected behaviours and mindsets guide our decisions and actions through living our core values of being 'inclusive' in our support of colleagues, communities and customers; 'curious' in developing skills and exploring new ways to help customers through the phased withdrawal; 'robust' in our integrity and decision making to safely deliver our phased withdrawal strategy; 'sustainable' in showing empathy and continuing to support our customers and each other for our remaining time in the market, as well as honouring our commitments to communities; and 'ambitious' in delivering our strategy in a way that is aligned to Our Purpose and prioritising wellbeing for ourselves and others.

Our Code sets out what we expect of each other, and what our customers and communities expect of us. The 'Yes Check' tool is part of Our Code and guides our decision-making and actions as we develop and implement our phased withdrawal strategy. Our Critical People Capabilities underpin the selection, development and retention of our colleagues, ensuring we have the right knowledge, skills and behaviours to help the Bank now and equip our colleagues for potential roles in their future outside the Bank.

The Group's risk management, operational risk, compliance and control frameworks, together with its corporate governance processes, form essential building blocks in maintaining culture.

Financial performance

The Group's financial performance is presented in the consolidated income statement on page 21. Comparative results have been re-presented from those previously published to reclassify certain operations as discontinued operations as described in Note 9.

The Group is reporting an operating loss before tax on continuing operations for the financial year of €864 million (2021 – €498 million). The increase in losses on continuing operations is principally driven by reduced income and increased costs incurred in executing the phased withdrawal.

Net interest income

Net interest income decreased by 28% to €21 million as lending and deposit volumes reduced in 2022 and mortgage interest was reported within fair value movements in non-interest income from 1 July 2022.

Non-interest income

A loss of €135 million in the financial year represents an adverse movement of €264 million from 2021. Mark-to-market movement on the Group's portfolio of structural hedging derivatives, following a significant increase in interest rates, additional costs incurred as a result of liquidity management and the impact of the move to fair value accounting for the Group's mortgage portfolios contributed to the loss. The 2021 income included a one-off gain of €33 million driven by discontinuing the use of cash flow hedge accounting.

Operating expenses

Operating expenses increased by €192 million to €759 million in 2022 mainly due to phased withdrawal costs. These included a €105 million charge for restructuring costs, increased professional services fees, increased property costs driven by preparation for property exits and market related losses from enhanced transfer value transactions with respect to the defined benefit pension schemes. These were partially offset by reduced regulatory levies and legacy customer remediation costs in the financial year.

Impairment gain/(loss)

The impairment gain of €9 million (2021 - €89 million loss) primarily reflects reductions (amortisation and repayments) in the remaining loans to customers portfolio.

Tax

The Group incurred a tax charge in 2022 of €6 million mainly from a reduction in the deferred tax asset on losses. The 2021 tax charge related primarily to an impairment of the deferred tax asset on losses following an updated recoverability assessment as a result of the strategic withdrawal.

(Loss)/profit from discontinued operations, net of tax

The discontinued operations loss for the financial year of €315 million is principally driven by a €384 million charge on the move to fair value accounting for mortgage portfolios and a €172 million loss on loan asset disposals, offset by income generated on the disposal group assets. The €530 million after tax profit on discontinued operations in 2021 included a €188 million impairment release.

Return on assets

At the financial year end the total assets of the Group were €13,972 million (2021 - €27,927 million). Return on total assets for 2022 was -8.5% (2021 - 0%).

Capital ratios

The Group's capital position remained strong during 2022, as evidenced by the CET1 ratio of 38.6% at 31 December 2022 (2021 - 27.8%). Total risk weighted assets (RWAs) reduced from €13.8 billion in 2021 to €6.4 billion at the balance sheet date.

Share capital presented as equity

Details of share capital presented as equity can be found in Note 19 to the accounts.

Accounting policies

The reported results of the Group are sensitive to the accounting policies, assumptions and estimates that underlie the preparation of its financial statements. Details of the Group's critical accounting policies and key sources of estimation uncertainty are included in Notes 5, 9, 10, 12 and 18 to the accounts.

Risk management

The major risks associated with the Group's business are credit; capital; liquidity and funding; non-traded market; operational; reputational; conduct; regulatory compliance; pension and financial crime.

The Group has a risk management framework for managing these risks. This, together with the Group's operational risk, compliance and control frameworks are key components in supporting the orderly execution of the phased withdrawal strategy. These are regularly reviewed by the Board as the Group's business activities change in response to the phased withdrawal strategy and regulatory and other developments.

The Group's approach to managing each of these risks and its exposures are detailed in Note 20 to the accounts.

Principal risks and uncertainties

Set out below are the principal risks and uncertainties which may adversely affect the Group.

Risks and uncertainties arising from the Group's withdrawal from the market

The Bank has entered into legally binding agreements for the sale of the majority of its performing Commercial and Personal loan books (the 'Sales Transactions'). During the financial year and up to the date of this report, significant progress has been made with respect to these transactions, with material portions

of agreed assets having been successfully transferred.

Completion of the remaining elements of the Sales Transactions is subject to a number of risks and uncertainties some of which are beyond the control of the Group. These include: satisfying relevant conditions precedent, executing transactions in a timing and manner aligned to regulatory expectations and other transaction execution risks and uncertainties, including purchasers' technology and operational capability to accept large volumes of customer onboarding (including scaling of relevant platforms). Accordingly, the Sales Transactions may not complete on acceptable terms in the timescale envisaged or without incurring additional costs.

The Bank also continues to explore potential transfers of its remaining business and assets. Whether any transfers are agreed and ultimately completed will depend on a variety of factors, such as the willingness and ability of purchasers to complete the transfers on acceptable terms, including raising any necessary financing when needed; purchasers' technology and operational capability to accept large volumes of customer onboarding (including scaling of relevant platforms) and continuing customer service; and obtaining any necessary regulatory or other approvals.

Whilst significant progress has been achieved, the Group's withdrawal from the market is expected to take a further number of years and will continue to expose its business to risks and uncertainties, albeit reducing in significance over time. These remaining risks include reputation, costs, people, operational, pricing outcomes on remaining non-contracted loan sales, regulatory compliance, management bandwidth and counterparty and supplier support as the Group completes its withdrawal from the market.

The Board will review and consider these risks and uncertainties in seeking to achieve appropriate implementation of the phased withdrawal strategy. The Group's capital and liquidity positions remain strong to underpin this strategy.

Potential adverse impact of continued economic uncertainties on phased withdrawal implementation

Uncertainties and volatile economic conditions associated with sustained inflationary pressures and rising interest rates, the Russian invasion of Ukraine, supply chain frictions and the residual effects of COVID-19, may have a significant impact on the cost of implementation of the remainder of the Group's phased withdrawal strategy. Additionally, the risk of continued high inflation combined with labour market constraints and associated cost of living risks may adversely impact the credit quality of the Group's remaining loan portfolio, resulting in additional impairment charges and/or adversely impacting the number of potential counterparties interested in buying the remaining assets not yet agreed for sale, or the value realised for those assets.

Risks arising from customer remediation in respect of legacy issues

In 2021, the Group materially concluded actions required as part of the CBI's Tracker Mortgage Examination. However, some of the Bank's customers have lodged tracker mortgage complaints with the Financial Services and Pensions Ombudsman (FSPO). The Bank is challenging three recent FSPO adjudications in the High Court. The outcome of that challenge on those and related complaints is uncertain and may have a materially adverse impact. Furthermore, there is a risk that throughout implementation of the phased withdrawal process further issues may be identified that require remediation.

Risks arising from the implementation of EU Intermediate Parent Undertaking requirements

Under Article 21b of the EU Capital Requirements Directive, NatWest Group, as a third-country group with two or more subsidiary banking undertakings established in the EU, must create a single (or in certain circumstances, with European Central Bank permission, dual) intermediate parent undertaking (IPU) structure. The implementation of this requirement, by the compliance date of 30 December 2023, creates additional operational risk for the Group due to the parallel implementation of the phased withdrawal strategy. The Board is supporting NatWest Group in its IPU implementation and regularly assesses its impact on the phased withdrawal programme.

Other risks and uncertainties

The Group remains vulnerable to risks and uncertainty in the external economic environment, including persistent weakness in the global economy; escalation in global trade disputes; inflation risks; global financial market volatility; the impact of future epidemics or pandemics and climate change. Furthermore, unfavourable political, military or diplomatic events, including armed conflict, state and privately sponsored cyber and terrorist acts or threats, and the responses to them by governments and markets, could negatively affect the Group.

Board of directors

The Board is the main decision-making forum of the Bank. It has overall responsibility for management of the business and affairs of the Group, its strategy and the allocation and raising of capital, and is accountable to its shareholder for financial and operational performance.

The Board considers strategic issues and ensures the Bank manages risk effectively through approving and monitoring the Bank's risk appetite, considering Group stress scenarios and agreed mitigants and identifying longer term strategic threats to the Bank's business operations and withdrawal plan. The Board's terms of reference include key aspects of the Bank's affairs reserved for the Board's decision and are reviewed at least annually.

The roles of Chairperson and Chief Executive Officer are distinct and separate, with a clear division of responsibilities. The Chairperson leads the Board and ensures the effective engagement and contribution of all executive, non-executive and independent non-executive directors. The Chief Executive Officer has responsibility for all Group businesses and acts in accordance with authority delegated by the Board.

The non-executive directors, the majority of whom are independent, combine broad business and commercial experience with objective judgement to provide constructive challenge to the executive directors and leadership team. The independent non-executive directors provide a further layer of independent challenge and oversight.

Board and Executive Committees with delegation from the Board include:

The Audit Committee - comprises at least three members who are all non-executive directors, with a majority of independent non-executive directors. The committee assists the Board in discharging its responsibilities for the disclosure of the financial affairs of the Group. It reviews the accounting policies, financial reporting and regulatory compliance practices of the Group, the Group's systems and standards of internal control and monitors the Group's processes for internal audit and external audit.

The Board Risk Committee - comprises at least three members who are all non-executive directors, with a majority of independent non-executive directors. It provides oversight and advice to the Board on current and potential future risk exposures of the Group and risk strategy. It reviews the Group's performance on risk appetite and oversees the operation of the Group Policy Framework.

The Nominations Committee - comprises at least three members, all of whom are independent non-executive directors, and is chaired by the Board Chairperson. The Nominations Committee is responsible for: (i) recommending suitable candidates to Pre-approved Controlled Function roles and senior management positions to the Board; (ii) ensuring succession plans are in place for both Board and Senior Management positions; and (iii) reviewing the structure, size and composition of the Board, making recommendations with regard to any changes required.

The Performance and Remuneration Committee - comprises at least three members who are all independent non-executive directors. The committee advises the Board on remuneration matters.

The Related Party Lending Committee - comprises at least three members who are all non-executive directors, with a majority of independent non-executive directors. The committee is responsible for approving lending to related parties, which is regulated under the CBI Code of Practice on Related Party Lending 2013.

The Executive Committee - comprises the Group's senior executives and supports the CEO in managing the Group's businesses. It oversees the implementation of the strategic withdrawal programme and monitors financial performance and capital allocations.

Directors and secretary

The directors and secretary who served at any time during the financial year and up to the date of signing are listed on page 3.

In accordance with the Constitution, the directors are not required to retire by rotation.

Non-financial information

The following information is disclosed in compliance with European Union (Disclosure of Non-Financial and Diversity Information by Certain Large Undertakings and Groups) Regulations 2017 and Article 8 of the EU Taxonomy Regulation and the underlying Disclosures Delegated Act.

Business model

In the context of the Group's phased withdrawal from the market, its principal activity is to continue to provide certain services to existing Personal and Commercial customers, with a focus on helping them to move to a new financial services provider as safely and seamlessly as possible.

As part of the phased withdrawal process, the Group earns income from loans to our remaining Personal and Commercial customers, from interest earned on its surplus liquid assets and, while negative interest rates prevailed, from interest charged on specific deposits placed with us, as well as fees from customer transactions and other services. The Group pays interest to customers and investors who have placed certain deposits with us.

A material aspect of the Group's phased withdrawal programme is the implementation of its 'Choose, Move & Close' campaign, to encourage and support its customers to move their money and close their current and deposit accounts.

For all customers in scope of the Choose, Move & Close campaign, the Bank wrote to them between April 2022 and October 2022 advising them of the beginning of a formal six-month notice period and requesting that they take steps to choose a new provider, move their transactions and account balances and close their Ulster Bank accounts. By 31 December 2022, approximately 90% of these accounts had either been closed by the customer or had reduced to low transaction volumes (0-5 transactions within the preceding 30 days).

Environmental matters

Climate-related risk, in addition to the threat of financial loss, includes potential adverse non-financial impacts associated with climate change and the associated political, economic and environmental responses.

Physical risks may arise from climate and weather-related events such as heatwaves, droughts, floods, storms, and a rise in sea level. They can potentially result in financial losses, impairing asset values and the creditworthiness of borrowers. Transition risks may arise as borrowers adjust their business models towards a low-carbon economy. Changes in policy, technology and sentiment may prompt reassessment of customers' financial risk and may lead to falls in the value of a large range of assets.

The Board is responsible for monitoring and overseeing climate-related risk within the Group's overall business strategy and risk appetite. The Board has approved the allocation of senior management function responsibility for identifying and managing financial risks associated with climate change to the Group's Director of Risk.

Many longer-term climate risk impacts for the Group are substantially mitigated by the phased withdrawal decision and associated portfolio sales. Nonetheless, the Group intends to maintain a focus on regulatory risk management and reporting guidelines related to climate risk during the phased withdrawal process and has access to the expertise of the NatWest Group Climate Centre of Excellence, which provides strategic horizon scanning, guidance and specialist climate expertise.

In 2022 the Group achieved a 34% reduction in its operational Scope 1 and 2 Greenhouse Gas emissions, measured against the Group's 2019 baseline. This contributed to the Group maintaining its Net Carbon Zero status, by offsetting as much carbon as it emitted, having first achieved this in 2020.

EU taxonomy reporting

EU Taxonomy is a classification system designed to translate the EU's climate and environmental objectives into common criteria to create reliable and comparable sustainability-related indicators for investment purposes. Its aim is to help direct investment capital towards more environmentally sustainable economic activities that contribute to at least one of the EU's environmental objectives.

The taxonomy provisions continue to be developed and will be fully implemented over several years with, for example, only two of the six environmental objectives – Climate Change Mitigation and Adaptation – having been formally adopted to date.

In accordance with Article 8 of the EU Taxonomy Regulation and the underlying Disclosures Delegated Act, the Group has disclosed the proportion of taxonomy-eligible and non-eligible economic activities related to the adopted environmental objectives as at 31 December 2022. This disclosure has been prepared on a best endeavours basis and in line with available guidance.

	31 Dec 22*
Taxonomy-eligible activities	70%
Taxonomy non-eligible activities	30%
Exposures to sovereigns	37%
Derivatives	1%
Exposures to corporates not subject to NFRD**	13%
Trading book	-
On-demand interbank exposures	1%
Total covered assets	€10.2bn

* as a proportion of total covered assets

** Non Financial Reporting Directive as set out in EU Directive 2014/95

As a result of the Group's phased withdrawal timeline, it is not currently anticipated that it will be subject to the fully implemented taxonomy alignment reporting requirements. Therefore, given the forward-looking nature of the qualitative disclosure requirements, and the fact that the majority of the Group's assets are held for sale and expected to be disposed of within twelve months as part of the phased withdrawal programme, no further disclosures with respect to sustainability strategy have been made.

Social matters

The Group recognises the important role the Bank plays both in supporting its customers and wider society. Throughout the phased withdrawal the Group remains committed to acting in a socially responsible manner by honouring its commitments to its communities through continued engagement and charitable support, taking a positive environmental approach when planning the withdrawal from the Bank's branches and offices, and maintaining responsible workplace practices, including its approach to hybrid ways of working.

The Group recognises the significant detrimental impact that victims of fraud can experience and helping customers to keep their finances secure remains a top priority. Fraud prevention is part of the Financial Crime Risk management processes of the Group. The 'Friends Against Scams' initiative remains a key aspect of the Group's fraud prevention strategy, providing guidance to customers as to how best they can protect themselves from becoming victims of fraud, including during the phased withdrawal process.

The 'Do Good, Feel Good' initiative, giving colleagues the opportunity to support communities and causes that are important to them, ran for the final time in 2022. As part of the initiative, a calendar of events ran from May through to October, encouraging colleagues to participate in a variety of fundraising activities and challenges. Colleagues were also encouraged to take on their own fundraising challenges to support charities of their choice.

As part of 'Do Good, Feel Good' and other fundraising activities over €15k was raised and more than 1,100 volunteer hours were given by colleagues in support of charities across the Republic of Ireland. The Bank, as part of NatWest Group, also launched a fundraising initiative to support the people of Ukraine in the crisis they face following the invasion by Russia. Colleagues donated more than €14k to the Irish Red Cross and Depaul International in support of their humanitarian efforts for Ukraine, with the Bank also matching donations to the value of €10k.

Employee matters

Since the phased withdrawal announcement, we have engaged with our colleagues and their representative bodies to provide as much certainty and clarity as possible with respect to the different stages of the withdrawal process. In June 2021 the Bank agreed on a collective agreement with its employee representative bodies to cover the phased withdrawal from the market. The agreement included enhanced redundancy terms, a training grant of up to €5,000 (that can alternatively be used as a pension contribution), and a long service payment for colleagues with service of 25 years or more.

The Bank aims to minimise job losses where possible via TUPE transfer. TUPE is the legal protection for employees when they are transferred to a new employer on the sale of a business. TUPE is governed by the 'European Communities (Protection of Employees on Transfer of Undertakings) Regulations 2003'. These regulations provide employment rights to employees when their employer changes because their work is transferring to another organisation. The key objective of the legislation requires the new employer to employ those employees transferring (with continuity of service) and to give them the same or similar contractual terms. A total of 179 colleagues transferred under TUPE regulations to AIB and PTSB during 2022, with other eligible colleagues expected to transfer in 2023.

The Bank opened its first redundancy programmes as part of the phased withdrawal in November 2022, with exits anticipated to begin in Q1 2023.

Colleague engagement

The Group's purpose was revised to reflect our strategy to safely withdraw from the market while supporting customers, minimising job losses and building skills for the future, becoming *"We support our colleagues and customers now and help them to prepare for the future."*

Our focus is to be a responsible and responsive employer and to support our colleagues throughout the withdrawal process. The Bank is committed to maintaining operational stability and to safely withdraw from the market by exiting all colleagues carefully, minimising job losses where possible, and providing development opportunities for a future after the Bank.

Since the withdrawal decision announcement, the Bank has undertaken four employee engagement surveys, a series of all Bank townhalls and an ongoing series of in-person and virtual team visits and colleague listening sessions with smaller groups of colleagues.

Over 50% of our colleagues completed the engagement surveys and their feedback remains crucial to us as we navigate the phased withdrawal together. Respondents answered questions on the entire colleague experience including wellbeing, 'Our Purpose', building capability and leadership. Our most recent survey, in September 2022, showed colleague sentiment improving through higher scores for questions relating to the phased withdrawal, leadership, communications and reputation, demonstrating the continued focus on developing and maintaining a culture where we can support colleagues now and for the future.

Colleagues are also engaged in activities relating to how we can best serve customers throughout the phased withdrawal. For example, colleagues have been involved in the design of guidance produced to help customers move their accounts as safely and as easily as possible.

Colleagues are encouraged to report concerns relating to wrongdoing or misconduct. They can raise these in the first instance with their line manager or alternatively they can raise any concerns via 'Speak Up', the Group's anonymous whistleblowing service. Engagement surveys continue to show that a significant majority of colleagues feel safe to speak up, as well as understanding the process of how they should do that.

Career and capability

In 2022 the Group invested €600k to support colleagues in completing professional qualifications, bringing the total investment since the phased withdrawal announcement to €1.8 million. A further €100k has been committed by the Bank to support 300 colleagues complete a newly launched 'Skills Ignite for Financial Services' programme with the Institute of Bankers. The Bank's team of internal executive coaches have delivered career and leadership coaching to over 250 colleagues during the financial year. A comprehensive range of on demand career and capability offerings, aligning with critical skills in the marketplace, are available and these resources are accessed by approximately 600 colleagues each month.

Employment of people with disabilities

The Group's policy is that people with disabilities are always considered for employment and subsequent training, career development and promotion based on merit. If colleagues develop a disability, it is the Group's policy, wherever possible, to retain them in their existing jobs or to re-deploy them in suitable alternative duties, making appropriate adjustments.

Diversity and inclusion

The Group's Diversity and Inclusion strategy, along with Our Values, promotes diversity in all areas of recruitment and employment. The principal aim of our Diversity and Inclusion strategy is to provide an inclusive culture and environment in which all colleagues can bring the best of themselves to work.

Maintaining a working environment throughout the withdrawal process in which all our colleagues can develop is important to us irrespective of their age, gender, race, disability, religion, sexual orientation, marital or civil partnership status, family status (i.e. having dependents) or membership of the traveller community. We work to avoid limiting colleagues' potential through bias, prejudice or discrimination. The Group recognises the beneficial contribution of a diverse mix of uniquely talented individuals for the delivery of great service to our diverse customer base.

Key principles of the Group's Diversity and Inclusion Policy include that we attract, motivate and retain the best talent. We base the employment relationship on the principles of fairness, respect and inclusion. We comply with laws on equality and with Our Code, which sets out the Group's expected behaviours and standards of conduct, to build and develop an inclusive workforce in order to understand and respond to our diverse customer base.

Our Code has been updated to capture our new purpose which underpins our phased withdrawal from the market and to *"support our colleagues and customers now and help them to prepare for the future"*.

We also have wellbeing plans and initiatives in place that support inclusion, for example our Employee Assistance Programme and our "Moments that Matter" toolkits and guidelines.

Gender balance

As at the end of 2022 the Group's permanent headcount was 1,750 (36% male and 64% female). As at 31 December 2022 we had 38% female representation on our Board, 50% at Executive level and 39% at Senior Manager level.

2022 Gender profile

	Male	Female
Board Member	62%	38%
Executive & attendees	50%	50%
Senior Management	61%	39%
Manager	48%	52%
Appointed	43%	57%
Clerical	17%	83%

Safety, health and wellbeing

The Group is committed to the safety, health and wellbeing of colleagues. Benchmarking, industry leading expertise, innovative events and resources are combined to ensure a comprehensive 'Wellbeing Plan' continues to be developed and delivered. Feedback on effectiveness of this plan is facilitated through the 'Our View' survey results, cross divisional colleague focus groups, the Financial Services Union and HR Business Partners.

The Group's 'Live Well, Being You' wellbeing campaign is about helping our colleagues bring the best of themselves to work. We believe everyone should be able to be themselves at work and achieve a healthy life balance in a place where colleagues' wellbeing is supported. The Group's four wellbeing pillars focus on Mental, Physical, Social and Financial wellbeing.

Wellbeing is central to the Group's purpose to help colleagues prepare for the future. Comprehensive wellbeing activities and supports across Mental, Physical, Social and Financial wellbeing are in place with a range of events, open for participation by all colleagues, held throughout 2022.

Human rights and modern slavery

The Group does not tolerate or condone abuse of human rights within our businesses, supply chain or within our sphere of influence. The Group's approach to respecting human rights is guided by the United Nations Guiding Principles on Business and Human Rights and aligned to Our Purpose-led strategy and Our Values of being inclusive, curious, robust, sustainable and ambitious, in the context of the phased withdrawal.

We seek to tackle modern slavery through implementation of policies covering our customers, colleagues and suppliers, and by monitoring our financing and supply chain for this activity.

NatWest Group's Statement on Modern Slavery and Human Trafficking, to which the Group subscribes, is published at natwest.com.

Our customers

The Group's relationship with its customers is governed by a wide range of risk considerations, including our Anti-Money Laundering (AML) and Environmental, Social, and Ethical (ESE) risk assessments on current and new customers, to consider whether any of their activities carry human rights infringements.

Our people

The Group is an equal opportunities employer. In addition to complying with all applicable Irish and EU employment laws, we have internal policies and tools in place such as Our Code, a revised Yes Check that supports Our Purpose and Speak Up to support a great place to work for our people.

Our suppliers

The Group's Supplier Code of Conduct continues to be a contractual requirement and we expect our suppliers to uphold the same values and commitments we have made on social and environmental impacts.

Anti-bribery and corruption (ABC)

The Group is committed to ensuring it acts responsibly and ethically, both when pursuing its own business opportunities and when awarding business. Consequently, it has embedded appropriate policies, mandatory procedures and controls to ensure its employees, and any other parties it does business with, understand these obligations and abide by them whenever they act for the Group. ABC training is mandatory for all staff on an annual basis, with targeted training appropriate for certain roles.

The Group considers ABC risk in its business processes including, but not limited to, corporate donations, charitable sponsorships, political activities and commercial sponsorships. Where appropriate, ABC contract clauses are required in written agreements.

As part of the Group's wider financial crime approach, the anti-money laundering controls applied to customer relationships (particularly with Politically Exposed Persons) and transaction monitoring mitigate the risk of the Bank's services enabling the flow of criminal funds, including in relation to bribery or corruption.

Corporate Governance Requirements for Credit Institutions

The Corporate Governance Requirements for Credit Institutions 2015 ("the Code") imposes standards on all credit institutions licensed or authorised by the CBI with additional requirements on credit institutions which are designated as Significant. The Bank has been designated as a Significant credit institution and is therefore subject to the additional requirements for Significant designated credit institutions included within Appendices 1 and 2 of the Code.

Corporate Governance Statement under Section 1373(2) of the Companies Act 2014

The Group operates internal control processes over financial reporting to support the preparation of the consolidated financial statements and manage risk in relation to financial statements preparation. The main components of this framework are as follows:

- a comprehensive set of accounting policies are in place to facilitate preparation of the annual financial statements in accordance with International Financial Reporting Standards as adopted by the EU;
- a control process is in place involving the appropriate level of management review of significant account line items and disclosures to ensure that the financial information required for the financial statements is presented fairly and disclosed appropriately;
- the financial statements are subject to detailed review and approval by senior management and executive personnel within Finance and Risk with other specialists consulted as appropriate;
- a Disclosure Committee operates as a sub-committee of the Executive Committee to oversee, evaluate and review accounting issues and developments and recommendations on key accounting judgements including provisions and valuations prior to presentation to the Audit Committee and Board;
- detailed papers are prepared for review and approval by the Audit Committee and Board setting out significant judgemental and technical accounting issues and any significant presentation and disclosure considerations;

- user access to financial reporting systems is restricted to those individuals that require it to fulfil their assigned roles and responsibilities; and
- Internal Audit, as the Third Line of Defence, and in accordance with the Institute of Internal Auditors International Professional Practices Framework, provides independent assurance to the Board and executive management on the quality and effectiveness of governance, risk management and internal controls to monitor, manage and mitigate key risks to achieving the Group's objectives. Further detail on the Three Lines of Defence model is included in Note 20.

The shareholders' rights and the operations of shareholder meetings are defined in the Company's constitution and comply with the Companies Act 2014. The Company holds general meetings as required.

Directors' compliance statement

In accordance with the provisions of Section 225 of the Companies Act 2014, the directors acknowledge that they are responsible for securing the Group's compliance with the relevant obligations, as defined by the Act. The directors confirm that:

- a compliance statement has been drawn up setting out the Group's policies in relation to complying with the relevant obligations;
- appropriate measures are in place that are designed to ensure material compliance with the relevant obligations; and
- a review of these measures has been carried out during the financial year.

Accounting records

The measures taken by the directors to secure compliance with the requirements of Sections 281 to 285 of the Companies Act 2014 with regard to the keeping of accounting records are the employment of appropriately qualified accounting personnel and the maintenance of computerised accounting systems. The Company's accounting records are maintained at the Company's registered office at Ulster Bank Head Office, Block B, Central Park, Leopardstown, Dublin, D18 N153.

Going concern

The Group's business activities, together with the factors likely to affect its future development, performance and position, including potential risks and uncertainties, are set out in this report on pages 4 to 7.

The financial position of the Group, its cash flows, liquidity position, capital and funding sources are set out in the financial statements.

Notes 10, 11, 20 and 30 to the accounts include the Group's objectives, policies and processes for managing its capital; its financial risk management objectives; details of its financial instruments and hedging activities; and its management of market, credit and liquidity risks.

The Group's liquidity position remained strong during 2022, evidenced by the Liquidity Coverage Ratio (LCR) of 251% at 31 December 2022 (2021 - 167%). The Group's primary source of liquidity is from Personal and Commercial customer deposits, supplemented when required by intergroup borrowing. The Group's assets as at 31 December 2022 contained €3.8 billion of high quality liquid assets (2021 - €7.5 billion). In addition, this is supported by a €7 billion contingent liquidity agreement with National Westminster Bank Plc (NatWest Bank) (2021 - €1 billion), of which €3 billion was drawn down as at 31 December 2022 (2021 - nil). A notable dynamic in the Bank's liquidity position during 2022 has been the outflow of €15 billion of Personal and Commercial deposits, offset by proceeds received

on loan sales and the respective timing of these flows. The Bank has utilised its contingent liquidity facility with NatWest Bank to manage the liquidity consequences of these flows and maintain a prudent level of head room to internal risk appetite and minimum regulatory requirements.

The Group's capital position remained strong during 2022, as evidenced by the CET1 ratio of 38.6% at 31 December 2022 (2021 - 27.8%).

Following the legally binding agreements for the sale of the majority of the Commercial and Personal loan books, CCPC approval has been obtained in respect of these transactions. Significant tranches of assets have already been transferred to the purchasers and it is expected that the remainder of the assets comprising these transactions will transfer during 2023.

A widespread media campaign and direct communications to customers advising of the closure of Ulster Bank Ireland was initiated during the financial year. The issuing to customers of six month notice of closure letters for substantially all current and deposit accounts was completed in October 2022 and a significant number of customers have already chosen a new banking provider and moved their accounts to that new provider. In November 2022 the Bank initiated the process of freezing accounts of customers that had received their six month closure notice in April but had not yet taken action to move and close their account. The remaining branch locations not covered in the PTSB sale transaction are planned for closure in April 2023.

The directors have considered the Group's capital and liquidity position as set out above and the results of stressed liquidity scenarios. On those bases the directors have concluded that the Group has the ability to continue as a going concern for the foreseeable future.

However, within the next twelve months, virtually all new lending is expected to cease and virtually all current and deposit accounts are expected to be closed. On this basis, the directors are of the opinion that they have demonstrated their intention to cease trading. Therefore, in accordance with IAS 1, the financial statements have been prepared on an other than going concern basis. The directors currently have no intention to liquidate the Company.

The adoption of the other than going concern basis of preparation has not resulted in the departure from any of the recognition or measurement criteria of IFRS, nor have any assets or liabilities been reclassified as a result.

Interests in shares or debentures

At 1 January and 31 December 2022, the directors and secretary did not have any interests in the shares or debentures of NatWest Group plc representing more than 1% of the nominal value of its issued share capital.

Branches outside the Republic of Ireland

The Bank and Group had a branch (as defined by Council Directive 89/666/EEC) in Northern Ireland. The banking activities of the branch ceased on 31 December 2018. The remaining procurement activities ceased during the 2021 financial year. The branch was deregistered effective from 30 December 2022.

Investments in Group undertakings

Details of the Bank's investments in Group undertakings are shown in Notes 14 and 26. All of the Group undertakings are included in the Group's consolidated financial statements and all have an accounting reference date of 31 December.

Country-by-country reporting

The Bank has opted to publish the information required under Section 77 of Statutory Instrument No.158 of 2014 on its website: www.ulsterbank.ie.

Political donations

During the financial year the Group did not make any political donations (2021 - nil).

Dividends

The directors did not pay any interim dividends during the financial year (2021 - nil). The directors do not recommend the payment of a final dividend (2021 - nil).

Post balance sheet events

There have been no significant events between the financial year end and the date of approval of the financial statements which would require a change to or additional disclosure in the financial statements.

Auditors

The auditors, Ernst & Young, Chartered Accountants and Statutory Audit Firm, were appointed on 20 April 2016 and will continue in office in accordance with the Companies Act 2014.

Directors' disclosure to auditors

Each of the directors at the date of approval of this report confirms that:

- (a) so far as the director is aware, there is no relevant audit information of which the Bank's auditors are unaware; and
- (b) the director has taken all steps he/she ought to have taken as a director in order to make himself/herself aware of any relevant audit information and to establish that the Bank's auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of Section 330(1) of the Companies Act 2014.

On behalf of the Board:

Martin Murphy
Chairperson

Jane Howard
Chief Executive Officer

15 February 2023

Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and Accounts in accordance with the Companies Act 2014 and applicable regulations.

Irish company law requires the directors to prepare the financial statements for each financial year. Under company law, the directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards as adopted by the European Union ("relevant financial reporting framework"). Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the Group and Bank as at the financial year end date, and of the profit or loss of the Group and Bank for the financial year, and otherwise comply with the Companies Act 2014.

In preparing these financial statements the directors are required to:

- select suitable accounting policies for the Bank and the Group financial statements and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with applicable accounting standards, identify those standards, and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group and Bank will continue in business.

The directors are responsible for ensuring that the Group and Bank keep, or cause to be kept, adequate accounting records which correctly explain and record the transactions of the Group and Bank, enable at any time the assets, liabilities, financial position and profit or loss of the Group and Bank to be determined with reasonable accuracy, enable them to ensure that the financial statements and directors' report comply with the Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the Group and Bank and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Group's website.

By order of the Board:

Martin Murphy
Chairperson

Jane Howard
Chief Executive Officer

Paul Stanley
Chief Financial Officer and Deputy CEO

15 February 2023

Board of directors

Chairperson

Martin Murphy

Executive directors

Jane Howard
Paul Stanley

Non-executive directors

David Guest
Niamh Marshall
Brendan Nelson
Peter Norton
Rosemary Quinlan
Mary Walsh

Independent auditor's report to the members of Ulster Bank Ireland Designated Activity Company

Report on the audit of the financial statements

Opinion

We have audited the Financial Statements of Ulster Bank Ireland Designated Activity Company ('the Company') and its controlled entities ('the Group') for the year ended 31 December 2022, which comprise the Consolidated Income Statement, Consolidated Statement of Comprehensive Income, the Group and Parent Company Balance Sheets, the Group and Parent Company Statements of Changes in Equity, the Group and Parent Company Cash Flow Statements and notes to the financial statements, including the summary of significant accounting policies set out in note 1. The financial reporting framework that has been applied in their preparation is Irish Law and International Financial Reporting Standards (IFRS) as adopted by the European Union and, as regards the Company financial statements, as applied in accordance with the provisions of the Companies Act 2014.

In our opinion:

- the Group's consolidated financial statements give a true and fair view of the assets, liabilities and financial position of the Group as at 31 December 2022 and of its loss for the year then ended;
- the Company's financial statements give a true and fair view of the assets, liabilities and financial position of the Company as at 31 December 2022;
- the Group's consolidated financial statements have been properly prepared in accordance with IFRS as adopted by the European Union;
- the Company's financial statements have been properly prepared in accordance with IFRS as adopted by the European Union as applied in accordance with the provisions of the Companies Act 2014; and
- the Group's consolidated financial statements and Company financial statements have been properly prepared in accordance with the requirements of the Companies Act 2014.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group and Company in accordance with ethical requirements that are relevant to our audit of financial statements in Ireland, including the Ethical Standard as applied to public interest entities issued by the Irish Auditing and Accounting Supervisory Authority (IAASA), and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of matter – financial statements prepared on a basis other than going concern

We draw attention to note 1 to the financial statements which explains that the directors intend to cease trading and therefore do not consider it to be appropriate to adopt the going concern basis of accounting in preparing the financial statements. Accordingly, the financial statements have been prepared on a basis other than going concern as described in note 1. Our opinion is not modified in respect of this matter.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) that we identified, including those which had the greatest effect on the overall audit strategy, the allocation of resources in the audit; and directing the efforts of the engagement team.

These matters were addressed in the context of our audit of the Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

Risk	Our response to the risk
<p>Fair value of mortgage portfolio</p> <p>At 31 December 2022 the Group reported total loans to customers at fair value through profit or loss amounting to €6,670m, including €6,085m classified as assets of disposal groups and €585m included in other financial assets (2021: nil; nil; nil).</p> <p>Key risks identified as part of judgements and estimates used in the fair value measurement of the mortgage portfolio include:</p> <ul style="list-style-type: none"> – Appropriateness of IFRS 9 business model assessment triggering reclassification; – Appropriateness of fair value estimation methodology in accordance with IFRS; – Reasonableness of key inputs to the valuation including timeline, pricing, discount factors and cash flows; – Completeness and accuracy of loss on initial reclassification calculation; and – Adequacy of relevant disclosures. <p>Refer to the Accounting policies and Note 10 of the Financial Statements.</p>	<p>We tested the design and operating effectiveness of key controls across the mortgage portfolio fair value estimation process, including the key judgements and estimates noted.</p> <p>In obtaining sufficient audit evidence we:</p> <ul style="list-style-type: none"> – Reviewed the business model assessment triggering the reclassification to fair value; – Tested management's key controls covering data, governance, calculations and reporting; – Reviewed and challenged the appropriateness of selection and application of the fair value model and methodology under IFRS 13 at initial reclassification date and 31 December 2022; – Assessed the appropriateness of discount rates used in the fair value calculation; – Tested a sample of key data input to the calculation and agreed these to source systems and signed agreements; – Assessed the reasonableness of timelines and pricing assumptions for the offset and non performing portfolio; – Reconciled total exposures and Expected Credit Loss used in the fair value calculation to credit risk data and recalculated losses at initial reclassification date and 31 December 2022; – Tested respective disclosures for completeness and compliance with IFRS 7, IFRS 9 and IFRS 13 requirements. <p>Our planned audit procedures were completed without material exception.</p>

Risk

Our response to the risk

Impairment provision on loans and advances to customers

At 31 December 2022 the Group reported total gross loans to customers classified at amortised cost of €2,189m, including €1,693m classified as assets of disposal groups (2021: €19,381m; €10,812) and €182m of expected credit loss provisions (ECL), including €60m related to assets of disposal groups (2021: €679m; €129m).

The key risks relating to judgements and estimates in respect of the timing and measurement of ECL include:

- Allocation of assets to stage 1, 2, or 3 using criteria in accordance with the accounting standard;
- Accounting interpretations, modelling assumptions and data used to build and run the ECL models;
- Inputs and assumptions used to consider the impact of multiple economic scenarios, including any changes to scenarios required through 31 December 2022; and
- Appropriateness, completeness and valuation of post model adjustments considering the risk of management override.

Refer to the Accounting policies and Notes 12 and 20 of the Financial Statements.

We tested the design and operating effectiveness of key controls across the processes relevant to management's Expected Credit Loss ("ECL") calculation, including the key judgements and estimates noted involving specialists where appropriate. This included the management's allocation of assets into stages including their monitoring of stage effectiveness, model monitoring, model validation, data accuracy and completeness, credit monitoring, multiple economic scenarios, post model adjustments and production of disclosures. Our testing included key controls related to calculation of ECL on the mortgage portfolio during the six-month period ended 30 June 2022.

In obtaining sufficient audit evidence we:

- Attended the key executive finance and risk committees where the inputs, assumptions and adjustments to the ECL were discussed and approved;
- Performed an overall assessment of the ECL provision levels by stage to determine if they were reasonable by considering the overall credit quality of the Group's portfolios, risk profile, credit risk management practices and the macroeconomic environment by considering trends in the economy and industries to which the Group is exposed. This included the ECL provision on the mortgage portfolio recognized at 30 June 2022;
- Challenged the criteria used to allocate an asset to stage 1, 2 or 3 in accordance with IFRS 9. Tested assets in stage 1, 2 and 3 to verify that they were allocated to the appropriate stage and performed sensitivity analysis to assess the impact of different criteria on the ECL;
- Performed a risk assessment on all models involved in the ECL calculation to select a sample of models to test, including mortgage ECL models effective during the six months ended 30 June 2022. We involved modelling specialists to assist us to test this sample of ECL models by testing the assumptions, inputs and formulae used. This included a combination of assessing the appropriateness of model design and formulae used, alternative modelling techniques, recalculating the Probability of Default, Loss Given Default and Exposure at Default, and model implementation. With our modelling specialists, we assessed the data, judgments, methodology, sensitivities, completeness, and governance of these adjustments;
- To evaluate data quality, we agreed a sample of ECL calculation data points to source systems, including balance sheet data used to run the models and historic loss data to monitor models. We also tested the ECL data points from the calculation engine through to the general ledger and disclosures;
- Involved economic specialists to assist us to evaluate the base case and alternative economic scenarios, including evaluating probability weights and comparing these to other scenarios from a variety of external sources, as well as EY internally developed forecasts. We assessed whether forecasted macroeconomic variables were complete and appropriate. With the support of our modelling specialists, we evaluated the correlation and the overall impact of the macroeconomic factors to the ECL;
- Assessed the adequacy and appropriateness of disclosures for compliance with the accounting standards and the process and controls management had in place to create and approve the disclosures.

Our planned audit procedures were completed without material exception.

Risk	Our response to the risk
<p data-bbox="103 188 486 241">IT systems and controls impacting financial reporting</p> <p data-bbox="103 264 534 763">The IT environment is complex and pervasive to the operations of the Group due to the large volume of transactions processed in numerous locations daily and the reliance on automated and IT dependent manual controls. Appropriate IT controls are required to ensure that applications process data as expected and that changes are made in an appropriate manner. This risk is also impacted by the greater dependency on third- parties, increasing use of cloud platforms, decommissioning of legacy systems, and migration to new systems. Such controls contribute to mitigating the risk of potential fraud or errors as a result of changes to applications and data.</p> <p data-bbox="103 786 478 869">Our audit approach relies upon IT applications and the related control environment including:</p> <ul data-bbox="103 891 534 1254" style="list-style-type: none"> – User access management across applications, databases and operating systems, – Changes to the IT environment, including transformation that changes the IT landscape including system migrations, – IT operational controls, – IT application or IT dependent controls, and – Evaluation of the IT control environment at third party service providers. 	<p data-bbox="560 264 1348 347">We evaluated the design and operating effectiveness of IT general controls over the applications, operating systems and databases that are relevant to financial reporting.</p> <p data-bbox="560 369 986 398">In obtaining sufficient audit evidence we:</p> <ul data-bbox="560 421 1394 1055" style="list-style-type: none"> – Tested user access by assessing the controls in place for in-scope applications and verifying the addition and periodic recertification of users' access; – Tested system migrations and related technology changes (including where relevant new systems) resulting from IT transformations during the current financial year, where material to financial statement reporting. This included verifying the completeness of information transferred to new systems as well as testing the controls in place for both the migration and the new system; – Assessed automated controls within business processes and the reliability of relevant reports used as part of manual controls. This included assessing the integrity of system interfaces, the completeness and accuracy of data feeds, automated calculations and specific input and validation controls; – There continues to be a high number of systems outsourced to third party service providers. For these systems, we tested IT general controls through evaluating the relevant Service Organisation Controls reports. This included assessing the timing of the reporting, the controls tested by the service auditor and whether they address relevant IT risks. We also tested required complementary user entity controls performed by management; – Where control deficiencies were identified, we tested remediation activities performed by management and compensating controls in place and assessed what additional testing procedures were necessary to mitigate any residual risk. <p data-bbox="560 1077 1385 1131">We are satisfied that IT controls impacting financial reporting are designed and operating effectively.</p>

Our application of materiality

We apply the concept of materiality in planning and performing the audit, in evaluating the effect of identified misstatements on and in forming our audit opinion.

Materiality

The magnitude of an omission or misstatement that, individually or in the aggregate, could reasonably be expected to influence economic decisions of the users of the financial statements. Materiality provides a basis for determining the nature and extent of audit procedures.

We determined materiality for the Group to be €28 million (2021: €38 million), which is 1% (2021: 1%) of equity. We believe that Equity provides us with the most appropriate basis for materiality having considered the expectation of the users of the Financial Statements.

Performance materiality

The application of materiality at the individual account or balance level. It is set at an amount to reduce to an appropriately low level the probability that the aggregate of uncorrected and undetected misstatements exceeds materiality.

On the basis of our risk assessments, together with our assessment of the overall control environment, our judgment was that performance materiality should be set at 75% (2021: 50%) of our planning materiality, namely €21 million (2021: €19 million). We have set performance materiality at this percentage having considered our prior year experience of the risk of misstatements, both corrected and uncorrected.

Reporting threshold

An amount below which identified misstatements are considered as being clearly trivial.

We agreed with the Audit Committee that we would report to them all uncorrected audit differences in excess of €1.4 million (2021: €1.9 million), which is set at 5% of planning materiality, as well as differences below that threshold that, in our view, warranted reporting on qualitative grounds.

We evaluate any uncorrected misstatements against both the quantitative measures of materiality discussed above and in light of other relevant qualitative considerations in forming our opinion.

An overview of the scope of our audit report

Tailoring the scope

Our assessment of audit risk, our evaluation of materiality and our allocation of performance materiality determine our audit scope for each entity within the Group. Taken together, this enables us to form an opinion on the consolidated financial statements. We take into account size, risk profile, the organisation of the Group and effectiveness of Group wide controls, changes in the business environment and other factors such as recent internal audit results when assessing the level of work to be performed at each entity.

There have been no significant changes in scoping from that applied in our prior year audit as all subsidiaries are included in full scope population and all audit work performed for the purposes of these Financial Statements was undertaken by the Group audit team.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report and Accounts other than the Financial Statements and our auditor's report thereon. Our opinion on the Financial Statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2014

In our opinion, based solely on the work undertaken in the course of the audit, we report that:

- the information given in the directors' report for the financial year for which the Financial Statements are prepared, other than those parts dealing with the non-financial statement pursuant to the requirements of S.I. No. 360/2017 on which we are not required to report in the current year, is consistent with the Financial Statements, and
- the directors' report, other than those parts dealing with the non-financial statement pursuant to the requirements of S.I. No. 360/2017 on which we are not required to report in the current year, has been prepared in accordance with applicable legal requirements.

We have obtained all the information and explanations which, to the best of our knowledge and belief, are necessary for the purposes of our audit.

In our opinion the accounting records of the Company were sufficient to permit the financial statements to be readily and properly audited and the Company statement of financial position is in agreement with the accounting records.

Corporate Governance Statement

We report, in relation to information given in the Corporate Governance Statement on page 10 that:

In our opinion, based on the work undertaken during the course of the audit, the information given in the Corporate Governance Statement pursuant to subsections 2(c) and (d) of Section 1373 of the Companies Act 2014 is consistent with the Company's statutory financial statements in respect of the financial year concerned and such information has been prepared in accordance with the Companies Act 2014.

Based on our knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified any material misstatements in this information.

Matters on which we are required to report by exception

Based on the knowledge and understanding of the Group and Parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

The Companies Act 2014 requires us to report to you if, in our opinion, the disclosures required by sections 305 to 312 of the Act, which relate to disclosures of directors' remuneration and transactions are not complied with by the Company. We have nothing to report in this regard.

We have nothing to report in respect of Section 13 of the European Union (Disclosure of Non-Financial and Diversity Information by certain large undertakings and groups) Regulations 2017, which require us to report to you if, in our opinion, the Company has not provided in the non-financial statement the information required by Section 5(2) to (7) of those Regulations, in respect of year ended 31 December 2021.

Respective responsibilities

Responsibilities of directors for the financial statements

As explained more fully in the directors' responsibilities statement set out on page 13 the directors are responsible for the preparation of the Financial Statements in accordance with the applicable financial reporting framework that give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, the directors are responsible for assessing the Group and the Parent Company's ability to continue as going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

Explanation to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the Group and determined that the most significant are license conditions and supervisory requirements of Central Bank of Ireland and the Joint Supervisory team; and Companies Act 2014.
- We understood how the Group is complying with those frameworks by reviewing policy framework, holding discussions with the Group's Director of Compliance, internal audit, amongst others.
- We assessed the susceptibility of the Group's Financial Statements to material misstatement, including how fraud might occur by holding discussions with senior management, including the Chief Executive Officer, Chief Financial Officer, Director of Risk, Director of Compliance and the Group Audit Committee Chairman. We also reviewed the Group's fraud-related policies and mandates of different governance forums assessing fraud.
- Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures involved inquiring of key management, reviewing the key policies and reviewing the correspondence exchanged with the Regulator.

A further description of our responsibilities for the audit of the financial statements is located on the IAASA's website at: http://www.iaasa.ie/getmedia/b2389013-1cf6-458b-9b8f-a98202dc9c3a/Description_of_auditors_responsibilities_for_audit.pdf. This description forms part of our auditor's report.

Other matters which we are required to address

We were appointed by the board of Ulster Bank Ireland Designated Activity Company on 20 April 2016 to audit the Financial Statements for the year ending 31 December 2016 and subsequent financial periods. The current period of total uninterrupted engagement including previous renewals and reappointments of the firm is 7 years.

The non-audit services prohibited by IAASA's Ethical Standard were not provided to the Group or Company and we remain independent of the Group and Parent Company in conducting our audit.

Our audit opinion is consistent with the additional report to the audit committee.

The purpose of our audit work and to whom we owe our responsibilities

Our report is made solely to the Company's members, as a body, in accordance with Section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Eoin MacManus
for and on behalf of
Ernst & Young Chartered Accountants and Statutory Audit Firm
Office: Dublin
Date: 15 February 2023

(1) Note: The maintenance and integrity of the NatWest Group plc and Ulster Bank Ireland Designated Activity Company website is the responsibility of the directors. The work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the Financial Statements since they were initially presented on the website.

Consolidated income statement for the financial year ended 31 December 2022

	Note	2022 €m	2021 ⁽¹⁾ €m
Interest receivable		74	96
Interest payable		(53)	(67)
Net interest income	2	21	29
Fees and commissions receivable		77	86
Fees and commissions payable		(56)	(15)
Other operating income		(156)	58
Non-interest income	3	(135)	129
Total income		(114)	158
Staff costs		(276)	(139)
Premises and equipment		(43)	(20)
Other administrative expenses		(424)	(407)
Depreciation, impairment and amortisation		(16)	(1)
Operating expenses	4	(759)	(567)
Loss before impairment releases/(losses)		(873)	(409)
Impairment releases/(losses)	12	9	(89)
Operating loss before tax		(864)	(498)
Tax charge	7	(6)	(34)
Loss from continuing operations		(870)	(532)
(Loss)/profit from discontinued operations, net of tax	9	(315)	530
Loss for the financial year		(1,185)	(2)
Attributable to:			
Ordinary shareholders		(1,185)	(2)

(1) Comparative results have been re-presented from those previously published to reclassify certain operations as discontinued operations as described in Note 9.

Consolidated statement of comprehensive income for the financial year ended 31 December 2022

	Note	2022 €m	2021 €m
Loss for the financial year		(1,185)	(2)
Items that do not qualify for reclassification			
Remeasurement of retirement benefit schemes	5	(45)	(224)
Tax on remeasurement of retirement benefit schemes	7	6	28
		(39)	(196)
Items that do qualify for reclassification			
FVOCI financial assets		(20)	(12)
Cash flow hedges		-	(84)
		(20)	(96)
Other comprehensive loss after tax		(59)	(292)
Total comprehensive loss for the financial year		(1,244)	(294)
Attributable to:			
Ordinary shareholders		(1,244)	(294)

The accompanying notes form an integral part of these financial statements.

Balance sheets as at 31 December 2022

	Note	Group		Bank	
		2022 €m	2021 €m	2022 €m	2021 €m
Assets					
Cash and balances at central banks	10	3,409	5,552	3,409	5,552
Derivatives	11	97	90	97	90
Loans to banks - amortised cost	10	78	97	26	47
Loans to customers - amortised cost	10	317	7,930	317	7,930
Amounts due from holding companies and fellow subsidiaries	10	964	808	1,018	859
Other financial assets	13	1,216	2,488	1,216	2,488
Investments in group undertakings	14	-	-	1	1
Other assets	15	154	232	153	232
Assets of disposal groups	9	7,737	10,730	7,737	10,730
Total assets		13,972	27,927	13,974	27,929
Liabilities					
Bank deposits	10	-	307	-	307
Customer deposits	10	6,946	21,938	6,946	21,938
Amounts due to holding companies and fellow subsidiaries	10	3,726	1,339	3,730	1,343
Derivatives	11	167	64	167	64
Subordinated liabilities	17	86	86	86	86
Other liabilities	18	403	316	400	313
Liabilities of disposal groups	9	17	6	17	6
Total liabilities		11,345	24,056	11,346	24,057
Owners' equity		2,627	3,871	2,628	3,872
Total liabilities and equity		13,972	27,927	13,974	27,929

The accompanying notes form an integral part of these financial statements.

The financial statements were approved by the Board of Directors on 15 February 2023 and signed on its behalf by:

Martin Murphy
Chairperson

Jane Howard
Chief Executive Officer

Paul Stanley
Chief Financial Officer
and Deputy CEO

Colin Kelly
Company Secretary

Statements of changes in equity for the financial year ended 31 December 2022

	Group		Bank	
	2022 €m	2021 €m	2022 €m	2021 €m
Called up share capital - at 1 January and 31 December	3,379	3,379	3,379	3,379
Share premium - at 1 January and 31 December	857	857	857	857
FVOCI reserve - at 1 January	3	15	3	15
Unrealised losses	(46)	(12)	(46)	(12)
Realised losses	26	-	26	-
At 31 December	(17)	3	(17)	3
Cash flow hedging reserve - at 1 January	-	84	-	84
Amount recognised in equity	-	(40)	-	(40)
Amount transferred from equity to earnings	-	(44)	-	(44)
At 31 December	-	-	-	-
Retained earnings - at 1 January	(368)	(170)	(367)	(173)
Remeasurement of retirement benefit schemes	(45)	(224)	(45)	(224)
Tax on remeasurement of retirement benefit schemes	6	28	6	28
(Loss)/gain attributable to ordinary shareholders				
- from continuing operations	(870)	(532)	(870)	(528)
- from discontinued operations	(315)	530	(315)	530
At 31 December	(1,592)	(368)	(1,591)	(367)
Owners' equity at 31 December	2,627	3,871	2,628	3,872

The accompanying notes form an integral part of these financial statements.

Cash flow statements for the financial year ended 31 December 2022

	Note	Group		Bank	
		2022 €m	2021 ⁽¹⁾ €m	2022 €m	2021 ⁽¹⁾ €m
Cash flows from operating activities					
Operating loss before tax from continuing operations		(864)	(498)	(864)	(494)
Operating (loss)/profit before tax from discontinued operations		(315)	534	(315)	534
Adjustments for:					
Depreciation, impairment and amortisation		16	1	16	1
Impairment of investments in Group undertakings		-	-	-	4
Interest on subordinated liabilities and debt securities in issue		10	9	10	9
Defined benefit pension schemes		45	22	45	22
Impairment releases		(93)	(99)	(93)	(100)
Change in fair value of other financial assets		(42)	-	(42)	-
Loss on sale of other financial assets		26	-	26	-
Loss on sale of net assets and liabilities of disposal groups		172	-	172	-
Elimination of foreign exchange differences		-	(12)	-	(12)
Provisions charges		146	40	146	40
Other non-cash items		2	(75)	2	(73)
Net cash flows from trading activities		(897)	(78)	(897)	(69)
Decrease in loans to customers		7,705	12,189	7,705	12,189
(Increase)/decrease in amounts due from holding companies and fellow subsidiaries		(17)	141	(20)	106
Increase in assets of disposal groups		(4,142)	(10,730)	(4,142)	(10,730)
Increase in other financial assets		(585)	-	(585)	-
Increase in other assets		(52)	(20)	(52)	(22)
Decrease in derivative assets and liabilities		96	102	96	102
Decrease in bank and customer deposits		(15,299)	(2,675)	(15,299)	(2,675)
Decrease in other financial liabilities		-	(270)	-	-
Increase/(decrease) in amounts due to holding companies and fellow subsidiaries		2,959	(2)	2,959	(170)
Increase in liabilities of disposal groups		11	6	11	6
Decrease in other liabilities		(90)	(97)	(90)	(101)
Changes in operating assets and liabilities		(9,414)	(1,356)	(9,417)	(1,295)
Income taxes paid		-	-	-	-
Net cash flows from operating activities ^(2,3)		(10,311)	(1,434)	(10,314)	(1,364)
Cash flows from investing activities					
Sale and maturity of debt securities		1,817	566	1,817	566
Purchase of debt securities		-	(121)	-	(121)
Sale of net assets and liabilities of disposal groups		7,012	-	7,012	-
Purchase of property, plant and equipment		(1)	(2)	(1)	(2)
Net cash flows from investing activities		8,828	443	8,828	443
Cash flows from financing activities					
Cash flows on debt securities in issue		(4)	(4)	(4)	(4)
Cash flows on subordinated liabilities		(536)	(5)	(536)	(5)
Net cash flows from financing activities	22	(540)	(9)	(540)	(9)
Effect of exchange rate changes on cash and cash equivalents		-	13	-	13
Net decrease in cash and cash equivalents		(2,023)	(987)	(2,026)	(917)
Cash and cash equivalents 1 January		6,457	7,444	6,407	7,324
Cash and cash equivalents 31 December	23	4,434	6,457	4,381	6,407

(1) Comparative results have been re-presented from those previously published to reclassify certain operations as discontinued operations as described in Note 9.

(2) Includes interest received of: Group €200 million (2021 - €494 million); Bank €200 million (2021 - €496 million) and interest paid of: Group €57 million (2021 - €59 million); Bank €57 million (2021 - €57 million).

(3) The total cash outflows in respect of leases for the financial year ended 31 December 2022 was €8 million (2021: €9 million).

The accompanying notes form an integral part of these financial statements.

Notes to the accounts

1. Accounting policies

a) Presentation of accounts

Following the legally binding agreements for the sale of the majority of the Commercial and Personal loan books, CCPC approval has been obtained in respect of these transactions. Significant tranches of assets have already been transferred to the purchasers and it is expected that the remainder of the assets comprising these transactions will transfer during 2023.

A widespread media campaign and direct communications to customers advising of the closure of Ulster Bank Ireland was initiated during the financial year. The issuing to customers of six month notice of closure letters for substantially all current and deposit accounts was completed in October 2022 and a significant number of customers have already chosen a new banking provider and moved their accounts to that new provider. In November 2022 the Bank initiated the process of freezing accounts of customers that had received their six month closure notice in April but had not yet taken action to move and close their account. The remaining branch locations not covered in the PTSB sale transaction are planned for closure in April 2023.

The directors have considered the Group's capital and liquidity position as set out in the Report of the directors and the results of stressed liquidity scenarios. On those bases the directors have concluded that the Group has the ability to continue as a going concern for the foreseeable future. However, within the next twelve months, virtually all new lending is expected to cease and virtually all current and deposit accounts are expected to be closed. On this basis, the directors are of the opinion that they have demonstrated their intention to cease trading. Therefore, in accordance with IAS 1, the financial statements have been prepared on an other than going concern basis. The directors currently have no intention to liquidate the Company.

The adoption of the other than going concern basis of preparation has not resulted in the departure from any of the recognition or measurement criteria of IFRS, nor have any assets or liabilities been reclassified as a result.

The audited accounts, set out on pages 21 to 88, are prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IASB), and interpretations as issued by the International Financial Reporting Interpretations Committee of the IASB (IFRIC) and adopted by the EU (together IFRS). The significant accounting policies and related judgements are set out in this note.

The Bank is incorporated as a designated activity company and registered in Ireland (Registration number - 25766). The Bank's registered and head office is Ulster Bank Head Office, Block B, Central Park, Leopardstown, Dublin, D18 N153. The Group and Bank's accounts are presented in accordance with the Companies Act 2014 and the European Communities (Credit Institutions: Financial Statements) Regulations, 2015.

The accounts are presented in the functional currency, euro.

With the exception of certain financial instruments as described in accounting policies (j) and (p) the accounts are presented on a historical cost basis.

Basis of consolidation

The consolidated accounts incorporate the financial statements of the Bank and entities (including certain structured entities) that are controlled by the Bank. The Bank controls another entity (a subsidiary) when it is exposed, or has rights, to variable returns from its involvement with that entity and has

the ability to affect those returns through its power over the other entity. Power generally arises from holding a majority of voting rights.

On acquisition of a subsidiary, its identifiable assets, liabilities and contingent liabilities are included in the consolidated financial statements at their fair value. A subsidiary is included in the consolidated financial statements from the date it is controlled by the Bank until the date the Bank ceases to control it through a sale or a significant change in circumstances.

Changes in the Bank's interest in a subsidiary that do not result in the Bank ceasing to control that subsidiary are accounted for as equity transactions.

All intergroup balances, transactions, income and expenses are eliminated on consolidation. The consolidated accounts are prepared under uniform accounting policies.

b) Revenue recognition

Interest income and expense are recognised in the income statement using the effective interest rate method for all financial instruments measured at amortised cost, debt instruments classified as FVOCI, the effective part of any related accounting hedging instruments and finance lease income recognised at a constant periodic rate of return before tax on the net investment on the lease.

Negative interest on financial assets is presented in interest payable and negative interest on financial liabilities is presented in interest receivable.

Other interest relating to financial instruments measured at fair value is recognised as part of the movement in fair value and is reported in other operating income.

Fees in respect of services are recognised as the right to consideration accrues through the performance of each distinct service obligation to the customer. The arrangements are generally contractual and the cost of providing the service is incurred as the service is rendered. The price is usually fixed and always determinable.

c) Assets held for sale (disposal groups) and discontinued operations

An asset is classified as held for sale if the Group will recover its carrying amount principally through a sale transaction rather than through continuing use. A disposal group is a collection of assets and/or liabilities that are intended to be transferred in a single transaction. The criteria for held for sale classification is regarded as met only when the sale is highly probable, the asset or disposal group is available for immediate sale in its present condition and the sale is expected to be completed within 12 months from the date of the classification. Assets of disposal groups and liabilities of disposal groups are separately presented on the balance sheet.

Non-current assets held for sale or in disposal groups are measured at the lower of their carrying amount or fair value less costs to sell. Financial instruments within the scope of IFRS 9 that are held for sale or in disposal groups continue to be measured in accordance with that standard. Comparatives are not re-presented.

Discontinued operations represent components of the Group that either have been disposed of or are classified as held for sale. The post-tax results of discontinued operations are presented as a single amount in the income statement and are therefore excluded from the results of continuing operations. Comparatives are re-presented.

1. Accounting policies (continued)

d) Staff costs

Employee costs, such as salaries, paid absences, and other benefits are recognised over the period in which the employees provide the related services to the Group. Employees may receive variable compensation by cash, by debt instruments issued by the Group or by NatWest Group plc shares. The NatWest Group operates a number of share-based compensation schemes under which it awards NatWest Group plc shares and share options to its employees. Such awards are generally subject to vesting conditions.

Variable compensation that is settled in cash or debt instruments is charged to the income statement on a straight-line basis over the vesting period, taking account of forfeiture and clawback criteria.

Contributions to defined contribution pension schemes (schemes where the Group pays fixed contributions and there is no legal or constructive obligation to pay further contributions) are recognised in the income statement as employee service costs accrue.

For defined benefit schemes (schemes that define the benefit an employee will receive on retirement, dependent on one or more factors such as age, salary, and years of service) the net of the recognisable scheme assets and obligations is reported in the balance sheet in other assets or other liabilities. The defined benefit obligation is measured on an actuarial basis. The charge to the income statement for pension costs (mainly the service cost and the net interest on the net defined benefit asset or liability) is recognised in operating expenses.

Actuarial gains and losses (i.e. gains and/or losses on re-measuring the net defined benefit asset or liability) are recognised in other comprehensive income in full in the period in which they arise.

The difference between scheme assets and scheme liabilities, the net defined benefit asset or liability, is recognised in the balance sheet subject to the asset ceiling test which requires the net defined benefit surplus to be limited to the present value of any economic benefits available to the Group in the form of refunds from the plan or reduced contributions to it.

The Group will recognise a liability where a minimum funding requirement exists for any of its defined benefit pension schemes. This reflects agreed minimum funding and the availability of a net surplus as determined by IAS 19. The Group only includes contributions that are substantively or contractually agreed and do not include discretionary features, including dividend-linked contributions.

e) Property, plant and equipment

Items of property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Where an item of property, plant and equipment comprises major components having different useful lives, these are accounted for separately.

Depreciation is charged to the income statement on a straight-line basis so as to write off the depreciable amount of property, plant and equipment (including assets owned and let on operating leases) over their estimated useful lives. The depreciable amount is the cost of an asset less its residual value. Freehold land is not depreciated.

The estimated useful lives of the Group's property, plant and equipment are:

Freehold buildings	50 years
Long leasehold property (leases with more than 50 years to run)	50 years
Short leaseholds	unexpired period of lease
Property adaptation costs	10 to 15 years
Computer equipment	up to 5 years
Other equipment	4 to 15 years

The residual value and useful life of property, plant and equipment are reviewed at each balance sheet date and updated for any changes to previous estimates.

f) Impairment of non-financial assets and property, plant and equipment

At each balance sheet date, the Group assesses whether there is any indication that its non-financial assets or property, plant and equipment are impaired. If any such indication exists, the Group estimates the recoverable amount of the asset and compares it to its balance sheet value to calculate if an impairment loss should be charged to the income statement. The balance sheet value of the asset is reduced by the amount of the impairment loss. A reversal of an impairment loss on non-financial assets or property, plant and equipment is recognised in the income statement provided the increased carrying value is not greater than it would have been had no impairment loss been recognised.

The recoverable amount of an asset that does not generate cash flows that are independent from those of other assets or groups of assets is determined as part of the cash-generating unit to which the asset belongs.

A cash-generating unit is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. The recoverable amount of an asset is the higher of its fair value less cost to sell and its value in use. Value in use is the present value of future cash flows from the asset or cash-generating unit discounted at a rate that reflects market interest rates adjusted for risks specific to the asset or cash-generating unit that have not been taken into account in estimating future cash flows.

g) Leases

As lessor

Finance lease contracts are those which transfer substantially all the risks and rewards of ownership of an asset to a customer. All other contracts with customers to lease assets are classified as operating leases.

Loans to customers include finance lease receivables measured at the net investment in the lease, comprising the minimum lease payments and any unguaranteed residual value discounted at the interest rate implicit in the lease.

Interest receivable includes finance lease income recognised at a constant periodic rate of return before tax on the net investment. Unguaranteed residual values are subject to regular review; if there is a reduction in their value, income allocation is revised and any reduction in respect of amounts accrued is recognised immediately.

Rental income from operating leases is recognised in other operating income on a straight-line basis over the lease term unless another systematic basis better represents the time pattern of the asset's use. Operating lease assets are included within Property, plant and equipment and depreciated over their useful lives.

1. Accounting policies (continued)

As lessee

On entering a lease contract, the Group recognises a right of use asset and a lease liability to pay future rentals.

The liability is measured at the present value of future lease payments discounted at the applicable incremental borrowing rate. The right of use asset is depreciated over the shorter of the term of the lease and the useful economic life, subject to review for impairment.

Short term and low value leased assets are expensed on a systematic basis.

h) Provisions and contingent liabilities

The Group recognises a provision for a present obligation resulting from a past event when it is more likely than not that it will be required to pay to settle the obligation and the amount of the obligation can be estimated reliably.

Provision is made for restructuring costs, including the costs of redundancy, when the Group has a constructive obligation. An obligation exists when the Group has a detailed formal plan for the restructuring and has raised a valid expectation in those affected by starting to implement the plan or by announcing its main features.

The Group recognises any onerous cost of the present obligation under a contract as a provision. An onerous cost is the unavoidable cost of meeting its contractual obligations that exceed the expected economic benefits.

When the Group intends to vacate a leasehold property, or right of use asset, the asset is tested for impairment and a provision may be recognised for the ancillary contractual occupancy costs.

Contingent liabilities are possible obligations arising from past events whose existence will be confirmed only by uncertain future events, or present obligations arising from past events that are not recognised because either an outflow of economic benefits is not probable or the amount of the obligation cannot be reliably measured. Contingent liabilities are not recognised but information about them is disclosed unless the possibility of any outflow of economic benefits in settlement is remote.

i) Tax

Tax comprising current tax and deferred tax, is shown in the income statement except tax on items recognised outside of the income statement which is recognised in other comprehensive income. Any tax related to equity instruments is shown in the income statement.

Current tax is tax payable or recoverable in respect of the taxable profit or loss for the financial year arising in the income statement, other comprehensive income or equity. Provision is made for current tax at rates enacted or substantively enacted at the balance sheet date.

Deferred tax is the tax expected to be payable or recoverable in respect of temporary differences between the carrying amount of an asset or liability for accounting purposes and the carrying amount for tax purposes. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent their recovery is probable.

Deferred tax is not recognised on temporary differences that arise from initial recognition of an asset or a liability in a transaction (other than a business combination) that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is calculated using tax rates expected to apply in the periods when the assets will be realised or the

liabilities settled, based on tax rates and laws enacted, or substantively enacted, at the balance sheet date.

Deferred tax assets and liabilities are offset where the Group has a legally enforceable right to offset and where they relate to income taxes levied by the same taxation authority either on an individual Group company or on Group companies in the same tax group that intend, in future periods, to settle current tax liabilities and assets on a net basis or on a gross basis simultaneously.

Accounting for taxes is judgemental and carries a degree of uncertainty because the tax law is subject to interpretation, which might be questioned by the relevant tax authority. The Group recognises the most likely current and deferred tax liability or asset assessed for uncertainty using consistent judgements and estimates.

Current and deferred tax assets are only recognised where their recovery is deemed probable, and current and deferred tax liabilities are recognised at the amount that represents the best estimate of the probable outcome having regard to their acceptance by the tax authorities.

j) Financial instruments

Financial instruments are measured at fair value on initial recognition on the balance sheet.

Monetary financial assets are classified into the following subsequent measurement categories (subject to business model assessment and review of contractual cash flow for the purposes of solely payments of principal and interest where applicable):

- amortised cost;
- fair value through other comprehensive income (FVOCI);
- mandatory fair value through profit or loss (MFVTPL); and
- designated at fair value through profit or loss (DFV).

Financial liabilities are classified into the following measurement categories:

- amortised cost;
- held for trading; and
- designated at fair value through profit or loss.

Classification by business model reflects how the Group manages its financial assets to generate cash flows.

A business model assessment determines if cash flows result from holding financial assets to collect the contractual cash flows, from selling those financial assets, or both.

Business model assessment of assets is made at portfolio level, being the level at which they are managed to achieve a predefined business objective. This is expected to result in the most consistent classification of assets because it aligns with the stated objectives of the portfolio, its risk management, manager's remuneration and the ability to monitor sales of assets from a portfolio. When there is a significant change to the Group's operations which has been communicated to external parties, the Group reassesses its business model for managing affected assets. If a material change in strategy is confirmed this results in a reclassification of financial assets. A reclassification is applied prospectively from the reclassification date.

The contractual terms of a financial asset; any leverage features; prepayment and extension terms; and triggers that might reset the effective rate of interest are considered in determining whether cash flows comprise solely payments of principal and interest.

1. Accounting policies (continued)

Financial assets that are managed under a 'hold to collect' business model, and have contractual cash flows that comprise solely payments of principal and interest are measured at amortised cost.

Certain financial assets may be DFV upon initial recognition if such designation eliminates, or significantly reduces, accounting mismatch. In all other instances, MFVTPL is the default classification and measurement category for financial assets.

Equity shares default to fair value through profit or loss unless specifically elected as at FVOCI.

Upon disposal, the cumulative gains or losses in the fair value through other comprehensive income reserve are recycled to the income statement for monetary assets and transferred directly to retained earnings for non-monetary assets.

Regular way purchases of financial assets classified as amortised cost are recognised on the settlement date; all other regular way transactions in financial assets are recognised on the trade date.

k) Impairment: expected credit losses (ECL)

At each balance sheet date each financial asset or portfolio of financial assets measured at amortised cost or at fair value through other comprehensive income, issued financial guarantees and loan commitments (other than those classified as held for trading) are assessed for impairment.

Any change in impairment is reported in the income statement. Loss allowances are forward looking, based on 12 month ECL where there has not been a significant increase in credit risk, otherwise allowances are based on lifetime expected losses.

ECL are a probability-weighted estimate of credit losses. The probability is determined by the risk of default which is applied to the cash flow estimates. In the absence of a change in credit rating, allowances are recognised when there is a reduction in the net present value of expected cash flows. On a significant increase in credit risk, allowances are recognised without a change in the expected cash flows, although typically expected cash flows do also change and the ECL provision is adjusted from 12 month to lifetime expectations.

Judgement is exercised as follows:

- **Significant increase in credit risk** – IFRS 9 requires that at each reporting date, an entity shall assess whether the credit risk on an account has increased significantly since initial recognition. Part of this assessment requires a comparison to be made between the current lifetime probability of default (PD) (i.e. the current probability of default over the remaining lifetime) with the equivalent lifetime PD as determined at the date of initial recognition.
- **Post-model adjustments (PMAs)** – these may be applied where management consider they are required to ensure an adequate level of overall ECL provision, for example where modelled outcomes may not take account of distortions such as COVID-19 government support schemes. All PMAs are subject to formal approval through provisioning governance.
- **Models** – in certain low default portfolios Basel parameter estimates are also applied for IFRS 9.
- **Multiple economic scenarios (MES)** – the central, or base, scenario is most critical to the ECL calculation, independent of the method used to generate a range of alternative outcomes and their probabilities.

- **Non-modelled portfolios** – these are mainly in Invoice Financing and Lombard and use a standardised capital requirement under Basel II. Under IFRS 9, they have bespoke treatments for the identification of significant increase in credit risk. Benchmarks for probability of default (PD), exposure at default (EAD) and loss given default (LGD) are reviewed annually for appropriateness. ECL is typically calculated at a portfolio level.

On restructuring where a financial asset is not derecognised, the revised cash flows are used in re-estimating the credit loss. Where restructuring causes derecognition of the original financial asset, the fair value of the replacement asset is used as the closing cash flow of the original asset.

Where, in the course of the orderly realisation of a loan, it is exchanged for equity shares or property, the exchange is accounted for as the sale of the loan and the acquisition of equity securities or investment property. Where the Group's interest in equity shares following the exchange is such that the Group controls an entity, that entity is consolidated.

Impaired financial assets are written off when the Group concludes that there is no longer any realistic prospect of recovery of part, or all, of the loan. For financial assets that are individually assessed for impairment, the timing of the write off is determined on a case by case basis. Such financial assets are reviewed regularly and write off is prompted by bankruptcy, insolvency, re-negotiation and similar events.

The typical time frames from initial impairment to write off for the Group's collectively assessed portfolios are:

- Retail mortgages: Write off generally occurs once a property in possession has been sold and there is a residual balance remaining outstanding which has been deemed irrecoverable.
- Credit cards: the irrecoverable amount is written off after 12 months; three years later any remaining amounts outstanding are written off.
- Overdrafts and other unsecured loans: write off occurs within six years.
- Commercial loans: write offs are determined in the light of individual circumstances; generally within five years.
- Business loans: generally written off within five years.

The Group recognises a provision in other liabilities for any expected credit losses on loan commitments.

l) Financial guarantee contracts

Under a financial guarantee contract, the Group, in return for a fee, undertakes to meet a customer's obligations under the terms of a debt instrument if the customer fails to do so. A financial guarantee is recognised as a liability; initially at fair value and, if not designated as at fair value through profit or loss, subsequently at the higher of its initial value less cumulative amortisation and any provision under the contract, measured in accordance with accounting policy (j).

Amortisation is calculated to recognise fees receivable in profit or loss over the period of the guarantee.

1. Accounting policies (continued)

m) De-recognition

A financial asset is derecognised (removed from the balance sheet) when the contractual right to receive cash flows from the asset has ended or when it has been transferred and the transfer qualifies for derecognition. Conversely, an asset is not derecognised by a contract under which the Group retains substantially all the risks and rewards of ownership.

A financial liability is removed from the balance sheet when the obligation is paid, cancelled or expires.

n) Securitisation of residential mortgages

In accordance with the requirements of IFRS 10, the Group consolidates securitisation entities in which it does not hold voting rights but where it does retain the majority of the residual ownership risks and rewards. The securitisation transactions transfer the beneficial interest in mortgages initially originated by the Bank or First Active Limited to the relevant securitisation entity. The Bank retains the risks and rewards of ownership of the mortgages through ownership of junior debt securities issued by the Special Purpose Entities (SPEs) and the provision of subordinated loans to the SPEs. The mortgages are therefore not derecognised from the balance sheet of the Bank.

The Bank recognises its positions with the securitisation SPEs, including senior and junior debt security assets, subordinated loan assets and liabilities in respect of cash flows on underlying mortgages, on a net reporting basis as Amounts due from/to holding companies and fellow subsidiaries.

As the securitisation entities are included in the Group's financial position under IFRS 10, all transactions and balances between the Bank and securitisation entities are fully eliminated on consolidation in the Group financial statements.

o) Netting

Financial assets and financial liabilities are offset and the net amount presented in the balance sheet when, and only when, the Group has a legally enforceable right to set off the recognised amounts; and it intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously. The Group is party to a number of arrangements, including master netting agreements that give it the right to offset financial assets and financial liabilities, but where it does not intend to settle the amounts net or simultaneously, the assets and liabilities concerned are presented gross.

p) Derivatives and hedging

Derivatives are reported on the balance sheet at fair value.

Gains and losses arising from changes in the fair value of derivatives that are not the hedging instrument in a qualifying hedge and derivatives that are managed together with financial instruments designated at fair value are included in Other operating income.

Hedge accounting

Hedge accounting relationships are designated and documented at inception in line with the requirements of IAS 39 Financial Instruments – Recognition and measurement. The documentation identifies the hedged item; the hedging instrument; details of the risk that is being hedged; and the way in which effectiveness will be assessed at inception for the duration of the hedge. If the hedge is not highly effective in offsetting changes in fair values or cash flows attributable to the hedged risk, consistent with the documented risk management strategy, hedge accounting is discontinued. Hedge accounting is also discontinued if the Group revokes the designation of a hedge relationship.

The Group enters into fair value hedge relationships to mitigate interest rate risk. The gain or loss on the hedging instrument and the hedged item attributable to the hedged risk is recognised in the income statement. Where the hedged item is measured at amortised cost, the balance sheet amount of the hedged item is also adjusted.

Hedge accounting is discontinued if the hedge no longer meets the criteria for hedge accounting; if the hedging instrument expires or is sold, terminated or exercised; or if hedge designation is revoked. Any cumulative adjustment is amortised to the income statement over the life of the hedged item. Where the hedged item is no longer on the balance sheet the adjustment to the hedged item is reported in the income statement.

q) Investments in Group undertakings

The Bank's investments in its subsidiaries are stated at cost less any impairment losses.

r) Critical accounting policies and key sources of estimation uncertainty

The reported results of the Group are sensitive to the accounting policies, assumptions and estimates that underlie the preparation of its financial statements. Irish company law and IFRS require the directors, in preparing the Group's financial statements, to select suitable accounting policies, apply them consistently and make judgements and estimates that are reasonable and prudent.

In the absence of an applicable standard or interpretation, IFRS requires management to develop and apply an accounting policy that results in relevant and reliable information in the light of the requirements and guidance in IFRS dealing with similar and related issues and the IASB's 'Conceptual Framework for Financial Reporting'.

The impacts of the phased withdrawal had a material influence on estimation uncertainty during 2022 and as at 31 December 2022, in particular fair value measurement of the mortgage portfolios, the provision for redundancy costs and the reclassification of loans to customers as assets of disposal groups. Key financial judgements and estimates are based on management's latest plans and forecasts. Measurement of expected credit losses are highly sensitive to reasonably possible changes in anticipated conditions.

Changes in judgements and assumptions could result in a material adjustment to those estimates in the next reporting periods.

The judgements and assumptions involved in the Group's accounting policies that are considered by the Board to be the most important to the portrayal of its financial condition are noted below. The use of estimates, assumptions or models that differ from those adopted by the Group would affect its reported results.

Consideration of these sources of estimation uncertainty has been set out in the notes referenced in the table below (as applicable).

Critical accounting policy	Note
Pensions	5
Assets held for sale (disposal groups) and discontinued operations	9
Fair value: Financial instruments	10
Loan impairment provisions	12
Provisions for liabilities and charges	18

1. Accounting policies (continued)

Future accounting developments

International Financial Reporting Standards

Effective 1 January 2023

- IFRS 17 Insurance Contracts (Amendments to IFRS 17 Insurance Contracts).
- Deferred Tax related to Assets and Liabilities arising from a Single Transaction (Amendments to IAS 12).
- Definitions of Accounting Estimates (Amendments to IAS 8).
- Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2).

Other new standards and amendments that are effective for annual periods beginning after 1 January 2024, with earlier application permitted, are set out below.

Effective 1 January 2024

- Classification of Liabilities as Current or Non-current (Amendments to IAS 1).
- Non-current Liabilities with Covenants (Amendments to IAS 1)
- Lease Liability in a sale and Leaseback (Amendments to IFRS 16).

The Group is assessing the effect of adopting these standards and amendments on its financial statements but does not expect the effect to be material.

2. Net interest income

	Group	
	2022 €m	2021 ⁽¹⁾ €m
Continuing operations		
Interest receivable on assets:		
Cash and balances at central banks	14	-
Loans to customers - amortised cost	33	62
Amounts due from holding company and fellow subsidiaries	5	-
Interest receivable on liabilities:		
Bank deposits	1	17
Customer deposits	20	17
Amounts due to holding company and fellow subsidiaries	1	-
Total interest receivable	74	96
Interest payable on liabilities:		
Customer deposits	(10)	(13)
Other liabilities	(2)	(1)
Subordinated liabilities	(5)	(5)
Amounts due to holding company and fellow subsidiaries	(17)	(6)
Interest payable on assets:		
Cash and balances at central banks	(12)	(27)
Other financial assets	(6)	(15)
Amounts due from holding company and fellow subsidiaries	(1)	-
Total interest payable	(53)	(67)
Net interest income	21	29

(1) Comparative results have been re-presented from those previously published to reclassify certain operations as discontinued operations as described in Note 9.

Interest income on financial instruments measured at amortised cost and debt instruments classified as FVOCI is measured using the effective interest rate which allocates the interest income or interest expense over the expected life of the asset or liability at the rate that exactly discounts all estimated future cash flows to equal the instrument's initial carrying amount. Calculation of the effective interest rate takes into account fees payable or receivable that are an integral part of the instrument's yield, premiums or discounts on acquisition or issue, early redemption fees and transaction costs. All contractual terms of a financial instrument are considered when estimating future cash flows.

3. Non-interest income

	Group	
	2022	2021 ⁽¹⁾
	€m	€m
Continuing operations		
Fees and commissions receivable		
- Payment services	51	57
- Credit and debit card fees	21	22
- Lending (credit facilities)	3	4
- Investment management	-	2
- Other	2	1
Total	77	86
Fees and commissions payable	(56)	(15)
Net fees and commissions	21	71
Other operating income:		
Economic hedged and designated hedged ineffectiveness		
- Foreign exchange	1	5
- Interest rate	(92)	13
Changes in fair value of other financial assets at fair value through profit or loss	(46)	-
Loss on disposal of fair value through other comprehensive income assets	(26)	-
Other income	7	40
	(156)	58
Non-interest income	(135)	129

(1) Comparative results have been re-presented from those previously published to reclassify certain operations as discontinued operations as described in Note 9.

4. Operating expenses

	Group	
	2022	2021
	€m	€m
Continuing operations		
Wages, salaries and other staff costs	100	95
Temporary and contractor costs	11	7
Social security costs	12	11
Pension costs		
- defined benefit schemes (Note 5)	45	22
- defined contribution schemes	3	4
Restructure costs	105	-
Staff costs	276	139
Premises and equipment ⁽¹⁾	43	20
Depreciation, impairment and amortisation (Note 16)	16	1
Other administrative expenses	424	407
Administrative expenses	483	428
Operating expenses	759	567

(1) 2022 includes €10 million of property, plant and equipment write-offs associated with the phased withdrawal.

In accordance with Section 317(2) of the Companies Act 2014, the table below details staff costs on an incurred basis, incorporating costs of both continuing and discontinued operations.

	Group and Bank	
	2022	2021
	€m	€m
Wages, salaries and other staff costs	143	145
Temporary and contractor costs	13	12
Social security costs	16	17
Pension costs		
- defined benefit schemes (Note 5)	45	22
- defined contribution schemes	5	5
Restructure costs	105	-
	327	201

The average number of persons employed by the Group and Bank during the financial year in continuing operations, excluding temporary staff, was 1,267 (2021 – 1,280). The average number of persons employed by the Group and Bank during the financial year in discontinued operations, excluding temporary staff, was 531 (2021 - 714). The average number of temporary employees during 2022 was 132 (2021 - 120).

4. Operating expenses (continued)

The number of persons employed at 31 December, excluding temporary staff, was as follows:

	Group and Bank	
	2022 Number	2021 Number
Continuing operations	1,354	1,220
Discontinued operations	396	715
	1,750	1,935

Amounts paid to the auditors for the statutory audit and other services are set out below:

	Group	
	2022 €k	2021 €k
Fees payable for:		
- the audit of the Bank's individual and Group accounts	1,815	1,799
- the audit of the Bank's subsidiaries	56	67
- audit-related assurance services	50	10
Total audit and audit related assurance service fees	1,921	1,876

Other than the amounts disclosed above, no remuneration was payable in respect of tax advisory services and other non-audit services. The figures in the auditor's remuneration table relate to fees payable to the statutory auditor, exclusive of VAT.

5. Pensions

Defined contribution scheme

The Group makes contributions to the RBS Group Ireland Retirement Savings Plan, the costs of which are accounted for as defined contributions, which new employees are offered the opportunity to join.

Defined benefit schemes

The Group operates the following defined benefit pension schemes, the assets of which are independent of the Group's finances:

- Ulster Bank Pension Scheme (Republic of Ireland) ("main scheme")
- First Active Pension Scheme ("FA scheme")
- Lombard Ireland Limited Non-Contributory Pension and Death Benefit Plan ("Lombard scheme")

The Group's main scheme operates under Irish trust law and is managed and administered on behalf of its members in accordance with the terms of the trust deed, scheme rules and Irish legislation (principally the Pensions Act 1990).

Pension fund trustees are appointed to operate each fund and ensure benefits are paid in accordance with the scheme rules and national law. The trustees are the legal owner of a scheme's assets and have a duty to act in the best interests of all scheme members.

The schemes generally provide a pension of one-sixtieth of final pensionable salary for each year of service prior to retirement up to a maximum of 40 years and are contributory for current members.

These have been closed to new entrants since 2010, although active members continue to build up additional pension benefits, generally subject to 2% maximum annual inflation, while they remain employed by the Group.

The corporate trustee of the main scheme is Ulster Bank Pension Trustees (RI) Limited ("UBPTRIL"), a wholly owned subsidiary of the Bank.

The board of UBPTRIL comprises two trustee directors nominated by the unions and seven appointed by the Group. Under Irish legislation a defined benefit pension scheme is required to build up and maintain enough funds to pay members their pension entitlements should the scheme be wound up.

Investment strategy

The assets of the schemes are invested in a diversified portfolio as shown below.

The schemes employ physical, derivative and non-derivative instruments to achieve a desired asset class exposure and to reduce the schemes' interest rate, inflation and currency risks. This means that the net funding positions are considerably less sensitive to changes in market conditions than the values of the assets or liabilities in isolation.

Major classes of plan assets as a percentage of total plan assets of the schemes	2022			2021		
	Quoted %	Unquoted %	Total %	Quoted %	Unquoted %	Total %
Equities	3	1	4	11	1	12
Index linked bonds	1	-	1	1	-	1
Government bonds	1	-	1	3	-	3
Corporate and other bonds	29	2	31	33	2	35
Hedge funds	-	2	2	-	2	2
Real estate	-	8	8	-	7	7
Derivatives	-	45	45	-	38	38
Cash and other assets	-	8	8	-	2	2
	34	66	100	48	52	100

5. Pensions (continued)

	Group and Bank			
	Fair value of plan assets	Present value of defined benefit obligations	Asset ceiling / minimum funding ⁽¹⁾	Net pension surplus
	€m	€m	€m	€m
Changes in value of pension asset				
At 1 January 2021	2,051	(1,743)	-	308
Income statement	26	(48)	-	(22)
Statement of comprehensive income	(29)	(28)	(167)	(224)
Contributions by employer	48	-	-	48
Contributions by plan participants	1	(1)	-	-
Benefits paid	(60)	60	-	-
At 1 January 2022	2,037	(1,760)	(167)	110
Income statement	(86)	46	(5)	(45)
Net interest cost	41	(33)	(5)	3
Current service cost	-	(19)	-	(19)
Expenses	-	(3)	-	(3)
Settlements ⁽²⁾	(127)	101	-	(26)
Statement of comprehensive income	(594)	624	(75)	(45)
Return on plan assets above recognised interest income ⁽³⁾	(594)	-	-	(594)
Experience gains and losses	-	(10)	-	(10)
Effect of changes in actuarial financial assumptions ⁽³⁾	-	665	-	665
Effect of changes in actuarial demographic assumptions	-	(31)	-	(31)
Asset ceiling/minimum funding adjustments	-	-	(75)	(75)
Contributions by employer ⁽⁴⁾	32	-	-	32
Contributions by plan participants	1	(1)	-	-
Benefits paid	(50)	50	-	-
At 31 December 2022	1,340	(1,041)	(247)	52

- (1) In recognising the net surplus or deficit of a pension scheme, the funded status of the scheme is adjusted to reflect any schemes with a surplus that the Group may not be able to access. This is relevant for the main scheme, where the recognition of the surplus has been restricted due to the anticipated impact of the phased withdrawal.
- (2) Settlements represent the impact of enhanced transfer value offers to cohorts of members. See the pension risk section of Note 20 for further details.
- (3) Changes in market conditions during 2022 resulted in a particularly large increase in discount rate, which is the key driver of the effect of changes in actuarial financial assumptions. Given the level of hedging in place, there was a corresponding reduction in the value of plan assets over the period.
- (4) The Group expects to contribute €26 million to its defined benefit pension schemes in 2023.

	All schemes	
	2022 €m	2021 €m
Amounts recognised on the balance sheet		
Fund assets at fair value	1,340	2,037
Present value of fund liabilities	(1,041)	(1,760)
Funded status	299	277
Asset ceiling/minimum funding	(247)	(167)
Retirement benefit asset (other assets)	52	110
	Group and Bank	
	2022 €m	2021 €m
Amounts recognised in the income statement		
Operating expenses	45	22

Funding and contributions by the Group

In the Republic of Ireland, the trustees of defined benefit pension schemes are required to perform funding valuations every three years. The trustees and the Bank, with the support of the Scheme Actuary, agree the assumptions used to value the liabilities to determine future contribution requirements. The funding assumptions incorporate a margin for prudence over and above the expected cost of providing the benefits promised to members, taking into account the sponsor's covenant and the investment strategy of the scheme.

The latest funding valuation of the main scheme was as at 31 December 2021, and was agreed in September 2022. This determined the funding level to be 99.4%, pension liabilities to be €1,541 million and the deficit to be €10 million. A

contribution of €10 million was made in October 2022 to settle the deficit.

The key assumptions used to determine the funding liabilities were the discount rate, which is determined based on fixed interest euro swap yields plus 0.7% per annum, and mortality assumptions, which result in life expectancies of 23.9/26.6 years for males/females who are currently age 65 and 25.5/28.2 years from age 65 for males/females who are currently aged 45.

The latest funding valuations for the FA and Lombard schemes were as at 31 December 2021 and 1 April 2022 respectively. Both valuations were agreed during 2022 and both showed that the schemes were in surplus on the agreed funding bases. As such no further deficit contributions are due.

5. Pensions (continued)

During 2022, the Group reached agreement with the Trustees of the schemes regarding the long term scheme sponsorship arrangements. These agreements ensure continuation of the sponsor's commitment to supporting the delivery of members' accrued benefits after the completion of the phased withdrawal.

Critical accounting policy: Pensions

The assets of defined benefit schemes are measured at their fair value at the balance sheet date. Scheme liabilities are measured using the projected unit method, which takes account of projected earnings increases, using actuarial assumptions that give the best estimate of the future cash flows that will arise under the scheme liabilities. These cash flows are discounted at an interest rate based on the yields of high-quality corporate bonds of appropriate duration, with high-quality almost universally understood to mean AA-rated.

The choice of discount rate is a source of estimation uncertainty, due to a lack of appropriate euro-denominated AA-rated bonds of equivalent duration to the pension schemes' liabilities.

The approach used is to fit a yield curve to an appropriate dataset of AA bonds, and derive the discount rate from that curve.

Accounting assumptions

Placing a value on the Group's defined benefit pension schemes' liabilities requires the Group's management to make a number of assumptions, with the support of independent actuaries. The ultimate cost of the defined benefit obligations will depend upon actual future events and the assumptions made are unlikely to be exactly borne out in practice, meaning the final cost may be higher or lower than expected.

A year-end valuation of the Group's pension schemes was prepared as at 31 December 2022 by independent actuaries, using the following assumptions:

	Principal IAS 19 actuarial assumptions ⁽¹⁾	
	2022 %	2021 %
Discount rate	4.25	1.55
Inflation assumption (CPI)	2.50	2.05
Rate of increase in salaries	1.80	1.65
Rate of increase in deferred pensions	2.40	2.05
Rate of increase in pensions in payment	0.00-2.50	0.00-2.10
Proportion of pension converted to a cash lump sum at retirement	5.00-12.00	0.00-12.00
Longevity:	years	years
Current pensioners, aged 70 years		
Males	18.9	18.2
Females	21.3	19.7
Future pensioners, currently aged 63 years		
Males	25.5	24.7
Females	28.2	26.4

(1) The above financial assumptions are long term assumptions set with reference to the period over which the obligations are expected to be settled

Discount rate

The IAS 19 valuation uses a single discount rate by reference to the yield on a basket of 'high quality' euro-denominated corporate bonds.

Significant judgement is required when setting the criteria for bonds to be included in the basket of bonds that is used to determine the discount rate used in the IAS 19 valuations.

The criteria include issue size, quality of pricing and the exclusion of outliers. Judgement is also required in determining the shape of the yield curve at long durations: a constant credit spread relative to gilts is assumed.

The table below sets out the sensitivities of the pension cost for the financial year and the present value of defined benefit obligations at the balance sheet dates if the key assumptions used were changed independently. In practice, the variables are somewhat correlated and do not move completely in isolation.

	Group and Bank			
	(Decrease)/increase in pension cost for the financial year		(Decrease)/increase in obligation at 31 December	
	2022 €m	2021 €m	2022 €m	2021 €m
0.25% increase in the discount rate ⁽¹⁾	(4)	(4)	(43)	(93)
0.25% increase in inflation	1	-	20	44
Longevity increase of one year	2	1	22	57
0.25% additional rate of increase in pensions in payment	-	-	8	17
0.25% additional rate of increase in deferred pensions	1	-	18	40
0.25% additional rate of increase in salaries	-	1	1	2

(1) A 0.5% increase in the discount rate would lead to a decrease of €8 million in the pension costs for the financial year and a €84 million decrease in the value of liabilities at 31 December 2022.

5. Pensions (continued)

The defined benefit obligations are attributable to the different classes of scheme members in the following proportions:

Membership category	2022	2021
	%	%
Active	25.3	32.0
Deferred	27.9	33.2
Pensioners and dependants	46.8	34.8
	100.0	100.0

The weighted average duration of the Group's defined benefit obligations at 31 December 2022 is 18 years (2021 - 21 years).

The experience history of the schemes is shown below:

History of defined benefit schemes	Group and Bank				
	2022 €m	2021 €m	2020 €m	2019 €m	2018 €m
Fair value of plan assets	1,340	2,037	2,051	1,865	1,693
Present value of defined benefit obligations	(1,041)	(1,760)	(1,743)	(1,640)	(1,529)
Net surplus	299	277	308	225	164
Experience (losses)/gains on plan liabilities	(10)	(5)	12	8	11
Experience (losses)/gains on plan assets	(594)	(29)	201	240	(47)
Actual return on plan assets	(553)	(3)	231	276	(11)
Actual return on plan assets	(27.1%)	(0.1%)	12.4%	16.3%	(0.7%)

6. Emoluments of directors

	2022 €	2021 €
Emoluments for the provision of directors' services	2,306,168	2,065,197
Contributions and allowances in respect of pension schemes	107,567	107,567
Emoluments relating to long-term incentive schemes	340,458	267,942
Total emoluments received	2,754,193	2,440,706

Retirement benefits were accruing to one director under defined contribution schemes as at 31 December 2022 (2021 - one). No retirement benefits were accruing to directors under defined benefit schemes as at 31 December 2022 or 31 December 2021.

No share options were exercised during the financial year that resulted in gains to directors (2021 - none).

Performance related bonuses are awarded to executive directors on the basis of measuring annual performance against certain specified financial targets, which include both corporate performance objectives and key strategic objectives.

During the financial year there were no emoluments in respect of compensation payments for loss of office (2021 - nil).

During the financial year the highest paid director received emoluments of €1,227,124 (2021 - €1,043,019).

There were no amounts paid or payable to third parties during the financial year or the preceding financial year in respect of making available the services of any person as a director of the Bank or any of its subsidiaries or otherwise in connection with the management of the Group's affairs.

7. Tax

Continuing operations	Group	
	2022 €m	2021 €m
Corporation tax at 12.5% (2021 - 12.5%)	-	-
Over provision in respect of prior periods	-	-
Deferred tax		
Credit/(charge) for the financial year	2	(3)
Under provision for prior financial years	(1)	(1)
Decrease in deferred tax asset in respect of previously recognised losses	(7)	(30)
Tax charge for the financial year	(6)	(34)

7. Tax (continued)

The actual tax charge differs from the expected tax credit computed by applying the standard rate of Irish Corporation Tax of 12.5% (2021 - 12.5%) as follows:

	Group	
	2022	2021
	€m	€m
Continuing operations		
Expected tax credit	108	62
Temporary differences	3	10
Non-deductible items	(1)	(7)
Deferred tax not recognised on current year losses	(108)	(68)
Adjustments to tax charge in respect of prior financial years	(1)	(1)
Decrease in deferred tax asset in respect of previously recognised losses	(7)	(30)
Actual tax charge for the financial year	(6)	(34)

Deferred tax

Net deferred tax asset comprised:

	Group and Bank			
	Pension	Accelerated capital allowances	Tax losses	Total
At 1 January 2021	(38)	-	48	10
Charge to income statement				
- from continuing operations	(4)	-	(30)	(34)
- from discontinued operations	-	-	(4)	(4)
Credit to other comprehensive income	28	-	-	28
At 1 January 2022	(14)	-	14	-
Credit/(charge) to income statement				
- from continuing operations	2	(1)	(7)	(6)
Credit to other comprehensive income	6	-	-	6
At 31 December 2022	(6)	(1)	7	-

Unrecognised deferred tax

Deferred tax assets of €1,400 million (2021 - €1,247 million) have not been recognised in respect of tax losses carried forward of €11,202 million (2021 - €9,972 million). Under Irish tax rules, tax losses can be carried forward indefinitely.

8. Profit/loss dealt with in the financial statements of the Bank

In accordance with the exemption contained within Section 304 of the Companies Act 2014 the primary financial statements of the Bank do not include an income statement or statement of comprehensive income. The Bank's loss after tax for the financial year ended 31 December 2022 was €1,185 million (2021 - €2 million profit).

9. Discontinued operations and assets and liabilities of disposal groups

On 29 April 2022 the Bank announced that the CCPC had granted approval for the sale of the majority of the Group's performing commercial loan book to AIB. The sale is being transacted in a series of tranches. By 31 December 2022 70%, by value, of the portfolio of loans being sold had transferred, been partially repaid or been fully redeemed. The remaining tranches are expected to be completed in 2023. A total of 66 colleagues who work wholly or mainly to support customers whose loans formed part of the sale transferred to AIB under TUPE regulations in 2022. All remaining eligible colleagues will transfer under TUPE regulations in 2023.

In June 2022 the shareholders of PTSB approved the acquisition of a material part of the Group's Personal Banking business, including performing non-tracker mortgages, performing micro-SME loans, 25 of the Bank's branch locations and the Lombard Asset Finance business. On 22 July 2022 the Bank announced that the CCPC had granted approval for this sale. The Bank completed the transfer of €5 billion of performing non-tracker mortgages on 6 November 2022 and

113 colleagues who work wholly or mainly to support this loan portfolio transferred under TUPE regulations. The 25 branch locations and performing micro-SME loans transferred after the financial year end and 156 colleagues who either work in these branches or work wholly or mainly to support this loan portfolio transferred under TUPE regulations. The remaining agreed assets and all remaining eligible colleagues are also expected to transfer in 2023.

On 1 June 2022 the Bank announced that it had signed a legally binding agreement with AIB for the sale of the Bank's portfolio of tracker and tracker-linked mortgages. On 13 January 2023 the Bank announced that the CCPC had granted approval for the sale, which is expected to complete in 2023.

9. Discontinued operations and assets and liabilities of disposal groups (continued)

Those assets expected to be sold to AIB and PTSB in 2023 that meet the requirements of IFRS 5 are classified on the Group and Bank balance sheets as 'Assets of disposal groups' at 31 December 2022. Comparatives are not re-presented, in accordance with the standard.

The financial results of the associated business activities that meet the requirements of IFRS 5 are classified in the consolidated income statement as discontinued operations. In accordance with IFRS 5 comparative results have been re-presented from those previously published to reflect this change in classification.

Critical accounting policy: assets held for sale (disposal groups) and discontinued operations

As a result of the legally binding agreements to sell significant parts of the Group's Commercial and Personal businesses, the Group has determined that €7.7 billion of the assets and liabilities under these agreements meet the criteria for classification as assets held for sale or disposal groups. This represents the sale of the Bank's tracker and tracker-linked portfolio expected to complete in 2023, as well as the remaining assets and liabilities subject to the agreements under which transfers were initiated in 2022. This classification reflects our judgement that the transfer of these assets and liabilities is highly probable within 12 months. Successful completion of the transactions outlined above remains subject to a number of risks and uncertainties, some of which are beyond the control of the Group. These introduce estimation uncertainty and are described in the Report of the directors.

(a) (Loss)/profit from discontinued operations, net of tax

	Group	
	2022 €m	2021 €m
Interest receivable	209	394
Non-interest income ⁽¹⁾	(553)	16
Total income	(344)	410
Operating expenses	(55)	(64)
(Loss)/profit before impairment releases	(399)	346
Impairment releases	84	188
Operating (loss)/profit before tax	(315)	534
Tax charge	-	(4)
(Loss)/profit from discontinued operations, net of tax	(315)	530

(1) Non-interest income includes €172 million loss on loan asset disposals (2021 – nil).

(b) Assets and liabilities of disposal groups

	Group and Bank	
	2022 €m	2021 €m
Assets of disposal groups		
Loans to customers - amortised cost	1,644	10,715
Other financial assets - loans to customers at fair value through profit or loss	6,085	-
Derivatives	-	6
Other assets	8	9
	7,737	10,730
Liabilities of disposal groups		
Other liabilities	17	6
	17	6

(c) Cash flows attributable to discontinued operations

	Group and Bank	
	2022 €m	2021 €m
Net cash flows from operating activities	2,049	1,367
Net cash flows from investing activities	7,012	-
Net increase in cash and cash equivalents	9,061	1,367

10. Financial instruments – classification

The following tables analyse the financial assets and financial liabilities in accordance with the categories of financial instruments on an IFRS 9 basis. Assets and liabilities outside the scope of IFRS 9 are shown within other assets and other liabilities.

2022	Group				
	MFVTPL €m	FVOCI €m	Amortised cost €m	Other assets €m	Total €m
Assets					
Cash and balances at central banks	-	-	3,409	-	3,409
Derivatives	97	-	-	-	97
Loans to banks - amortised cost ⁽¹⁾	-	-	78	-	78
Loans to customers - amortised cost	-	-	317	-	317
Amounts due from holding companies and fellow subsidiaries	-	-	947	17	964
Other financial assets	585	631	-	-	1,216
Other assets	-	-	-	154	154
Assets of disposal groups	-	-	-	7,737	7,737
	682	631	4,751	7,908	13,972

	Held-for- trading €m	Amortised cost €m	Other liabilities €m	Total €m
Liabilities				
Customer deposits	-	6,946	-	6,946
Amounts due to holding companies and fellow subsidiaries	-	3,645	81	3,726
Derivatives	167	-	-	167
Subordinated liabilities	-	86	-	86
Other liabilities ⁽²⁾	-	34	369	403
Liabilities of disposal groups	-	-	17	17
	167	10,711	467	11,345

2021	Group				
	MFVTPL €m	FVOCI €m	Amortised cost €m	Other assets €m	Total €m
Assets					
Cash and balances at central banks	-	-	5,552	-	5,552
Derivatives	90	-	-	-	90
Loans to banks - amortised cost ⁽¹⁾	-	-	97	-	97
Loans to customers - amortised cost	-	-	7,930	-	7,930
Amounts due from holding companies and fellow subsidiaries	-	-	792	16	808
Other financial assets	-	2,488	-	-	2,488
Other assets	-	-	-	232	232
Assets of disposal groups	-	-	-	10,730	10,730
	90	2,488	14,371	10,978	27,927

	Held-for- trading €m	Amortised cost €m	Other liabilities €m	Total €m
Liabilities				
Bank deposits	-	307	-	307
Customer deposits	-	21,938	-	21,938
Amounts due to holding companies and fellow subsidiaries	-	1,292	47	1,339
Derivatives	64	-	-	64
Subordinated liabilities	-	86	-	86
Other liabilities ⁽²⁾	-	38	278	316
Liabilities of disposal groups	-	-	6	6
	64	23,661	331	24,056

(1) Includes items in the course of collection from other banks of €13 million (2021 - €16 million).

(2) Includes lease liabilities held at amortised cost of €32 million (2021 - €38 million).

(3) There are no financial instruments that are subject to IAS 32 (on balance sheet) netting arrangements or subject to enforceable master netting instruments or similar agreements that are not set off in accordance with IAS 32.

10. Financial instruments – classification (continued)

2022	Bank				Total €m
	MFVTPL €m	FVOCI €m	Amortised cost €m	Other assets €m	
Assets					
Cash and balances at central banks	-	-	3,409	-	3,409
Derivatives	97	-	-	-	97
Loans to banks - amortised cost ⁽¹⁾	-	-	26	-	26
Loans to customers - amortised cost	-	-	317	-	317
Amounts due from holding companies and fellow subsidiaries	55	-	946	17	1,018
Other financial assets	585	631	-	-	1,216
Investments in Group undertakings	-	-	-	1	1
Other assets	-	-	-	153	153
Assets of disposal groups	-	-	-	7,737	7,737
	737	631	4,698	7,908	13,974

	Held-for- trading €m	Amortised cost €m	Other liabilities €m	Total €m
Liabilities				
Customer deposits	-	6,946	-	6,946
Amounts due to holding companies and fellow subsidiaries	-	3,649	81	3,730
Derivatives	167	-	-	167
Subordinated liabilities	-	86	-	86
Other liabilities ⁽²⁾	-	34	366	400
Liabilities of disposal groups	-	-	17	17
	167	10,715	464	11,346

2021	Bank				Total €m
	MFVTPL €m	FVOCI €m	Amortised cost €m	Other assets €m	
Assets					
Cash and balances at central banks	-	-	5,552	-	5,552
Derivatives	90	-	-	-	90
Loans to banks - amortised cost ⁽¹⁾	-	-	47	-	47
Loans to customers - amortised cost	-	-	7,930	-	7,930
Amounts due from holding companies and fellow subsidiaries	51	-	792	16	859
Other financial assets	-	2,488	-	-	2,488
Investments in Group undertakings	-	-	-	1	1
Other assets	-	-	-	232	232
Assets of disposal groups	-	-	-	10,730	10,730
	141	2,488	14,321	10,979	27,929

	Held-for- trading €m	Amortised cost €m	Other liabilities €m	Total €m
Liabilities				
Bank deposits	-	307	-	307
Customer deposits	-	21,938	-	21,938
Amounts due to holding companies and fellow subsidiaries	-	1,296	47	1,343
Derivatives	64	-	-	64
Subordinated liabilities	-	86	-	86
Other liabilities ⁽²⁾	-	38	275	313
Liabilities of disposal groups	-	-	6	6
	64	23,665	328	24,057

(1) Includes items in the course of collection from other banks of €13 million (2021 - €16 million).

(2) Includes lease liabilities held at amortised cost of €32 million (2021 - €38 million).

(3) There are no financial instruments that are subject to IAS 32 (on balance sheet) netting arrangements or subject to enforceable master netting instruments or similar agreements that are not set off in accordance with IAS 32.

10. Financial instruments – classification (continued)

Amounts due from/to holding companies and fellow subsidiaries comprise:

	Group		Bank	
	2022	2021	2022	2021
	€m	€m	€m	€m
Amounts due from holding companies and fellow subsidiaries				
Loans to banks - amortised cost	947	792	946	792
Loans to customers - MFVTPL	-	-	55	51
Other assets	17	16	17	16
	964	808	1,018	859
Amounts due to holding companies and fellow subsidiaries				
Bank deposits	3,067	133	3,067	133
Customer deposits	19	28	23	32
Debt securities in issue	559	601	559	601
Subordinated liabilities	-	530	-	530
Other liabilities	81	47	81	47
	3,726	1,339	3,730	1,343

Amounts due from holding companies and fellow subsidiaries classified as MFVTPL are considered to be level 3 instruments (as defined on the following page). Movements in these instruments during the financial year are shown in the table below:

	Bank	
	2022	2021
	€m	€m
At 1 January	51	46
Net originations and settlements	4	5
At 31 December	55	51

Reclassification of mortgages from amortised cost to fair value through profit or loss

In June 2022 the Group announced the cessation of new mortgage business to its customers. The decision to cease new mortgage lending prompted a reassessment of the business model under IFRS 9 and the mortgage portfolio was redesignated to a hold to sell business model. Consequently, as at 1 July 2022, the mortgages held within Loans to customers – amortised cost and Assets of disposal groups were reclassified prospectively from amortised cost to MFVTPL reflecting the change in business model.

The fair value of these assets is calculated using a discounted cash flow methodology.

The effect of the reclassification as at 1 July 2022 is shown below:

	Group and Bank		
	MFVTPL	Amortised cost	Total
	€m	€m	€m
Amounts reclassified on balance sheet			
Loans to customers - amortised cost	-	(683)	(683)
Other financial assets	705	-	705
Assets of disposal groups	12,075	(12,416)	(341)
	12,780	(13,099)	(319)

	Group
	2022
	€m
Amounts recognised in income statement - non-interest income	
Changes in fair value of financial assets designated as fair value through profit or loss	
- continuing operations	22
- discontinued operations	(341)
	(319)

10. Financial instruments - valuation (continued)

Critical accounting policy: Fair value - financial instruments

In accordance with accounting policies (j) and (p) financial instruments classified at MFVTPL and held for trading and financial assets classified as FVOCI are recognised in the financial statements at fair value. All derivatives are measured at fair value.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value measurement considers the characteristics of the asset or liability and the assumptions that a market participant would use when pricing the asset or liability. The Group manages some portfolios of financial assets and financial liabilities based on its net exposure to either market or credit risk. In these cases, the fair value is derived from the net risk exposure of that portfolio with portfolio level adjustments applied to incorporate bid-offer spreads, counterparty credit risk, and funding costs.

Where the market for a financial instrument is not active, fair value is established using a valuation technique. These valuation techniques involve a degree of estimation, the extent of which depends on the instrument's complexity and the availability of market-based data. The complexity and uncertainty in the financial instrument's fair value is categorised using the fair value hierarchy.

Fair value hierarchy

Financial instruments carried at fair value have been classified under the fair value hierarchy. The classification ranges from

level 1 to level 3, with more expert judgement and price uncertainty for those classified at level 3.

The determination of an instrument's level cannot be made at a global product level as a single product type can be in more than one level. For example, a single name corporate credit default swap could be in level 2 or level 3 depending on the level of market activity for the referenced entity.

Level 1 – instruments valued using unadjusted quoted prices in active and liquid markets, for identical financial instruments. Examples include government bonds, listed equity shares and certain exchange-traded derivatives.

Level 2 - instruments valued using valuation techniques that have observable inputs. Examples include most government agency securities, investment-grade corporate bonds, certain mortgage products, including collateralised loan obligations, most bank loans, repos and reverse repos, less liquid listed equities, state and municipal obligations, most notes issued, and certain money market securities and loan commitments and most over-the-counter (OTC) derivatives.

Level 3 - instruments valued using a valuation technique where at least one input, which could have a significant effect on the instrument's valuation, is not based on observable market data. Examples include cash instruments which trade infrequently, certain syndicated and commercial mortgage loans, certain emerging markets and derivatives with unobservable methodology inputs.

The following tables show the external financial instruments carried at fair value by fair value hierarchy.

	Group and Bank				Group and Bank			
	2022				2021			
	Level 1 €m	Level 2 €m	Level 3 €m	Total €m	Level 1 €m	Level 2 €m	Level 3 €m	Total €m
Assets								
Other financial assets (Note 13)								
- Debt securities	24	607	-	631	1,203	1,285	-	2,488
- Loans to customers	-	-	585	585	-	-	-	-
Derivatives	-	97	-	97	-	90	-	90
Assets of disposal groups (Note 9)								
- Other financial assets	-	-	6,085	6,085	-	-	-	-
	24	704	6,670	7,398	1,203	1,375	-	2,578
Liabilities								
Derivatives	-	167	-	167	-	64	-	64
	-	167	-	167	-	64	-	64

Loans to customers held at fair value through profit or loss are valued using a discounted cash flow model. The discount rate, a key unobservable input in this valuation technique, has been benchmarked against the Euro Short-term Rate (€STR).

	Group and Bank	
	2022	
	Other financial assets €m	Assets of disposal groups €m
Level 3 portfolio movement table		
At 1 January	-	-
Reclassification from amortised cost	705	12,075
Charge to income statement		
- continuing operations	(68)	-
- discontinued operations	-	(43)
Disposal	-	(4,985)
Net settlements	(52)	(962)
At 31 December	585	6,085

10. Financial instruments – valuation (continued)

The Group places reliance on the oversight of the Ring Fence Bank Valuation Committee on the Independent Price Verification (IPV) process.

Valuation techniques

The fair value of instruments are derived differently depending on whether the instrument is a non-modelled or a modelled product.

Non-modelled products are valued directly from a price input, typically on a position-by-position basis. Examples of non-modelled products include residential mortgages (from 1 July 2022), most debt securities and equities.

Non-modelled products can fall into any fair value hierarchy level depending on the observable market activity, liquidity, and assessment of valuation uncertainty of the instruments. The assessment of fair value and the classification of the instrument to a fair value level is subject to the valuation controls discussed in the Valuation control section.

Modelled products valued using a pricing model range in complexity from comparatively vanilla products such as interest rate swaps and options (for example, interest rate caps and floors) through to more complex derivatives (for example, balance guarantee swaps).

For modelled products the fair value is derived using the model and the appropriate model inputs or parameters, rather than from a cash price equivalent. Model inputs are taken either directly or indirectly from available data, where some inputs are also modelled.

Fair value classification of modelled instruments is either level 2 or level 3, depending on the product/model combination, the observability and quality of input parameters and other factors. All these must be assessed to classify a position. The modelled product is assigned to the lowest fair value hierarchy level of any significant input used in that valuation.

Most derivative instruments, for example vanilla interest rate swaps, foreign exchange swaps and liquid single name credit derivatives, are classified as level 2. This is because they are vanilla products valued using standard market models and with observable inputs. Level 2 products range from vanilla to more complex products, where more complex products remain classified as level 2 due to the materiality of any unobservable inputs.

Inputs to valuation models

When using valuation techniques, the fair value can be significantly affected by the choice of valuation model and underlying assumptions. Factors considered include the amounts and timing of cash flows, and application of appropriate discount rates, incorporating both funding and credit risk. Values between and beyond available data points are obtained by interpolation and extrapolation. The principal inputs to these valuation techniques are as follows:

Bond prices - quoted prices are generally available for government bonds, certain corporate securities, and some mortgage-related products.

Credit spreads - these express the return required over a benchmark rate or index to compensate for the referenced credit risk. Where available, these are derived from the price of credit default swaps or other credit-based instruments, such as debt securities. When direct prices are not available credit spreads are determined with reference to available prices of entities with similar characteristics.

Interest rates - these are principally based on interest rate swap prices referencing benchmark interest rates. Benchmark rates include Euro Short-term Rate (€STR) and the Overnight Index Swap (OIS) rate, including the Sterling Overnight Interbank Average (SONIA) rate. Other quoted interest rates may also be used from both the bond and futures markets.

Foreign currency exchange rates - there are observable prices both for spot and forward contracts and futures in the world's major currencies.

Equity and equity index prices - quoted prices are generally readily available for equity shares listed on the world's major stock exchanges and for major indices on such shares.

Prepayment rates - rates used to reflect how fast a pool of assets prepay. The fair value of a financial instrument that can be prepaid by the issuer or borrower differs from that of an instrument that cannot be prepaid. When valuing prepayable instruments, the value of this prepayment option is considered.

Recovery rates/loss given default - these are used as an input to valuation models and reserves for asset-backed securities and other credit products as an indicator of severity of losses on default. Recovery rates are primarily sourced from market data providers, the value of the underlying collateral, or inferred from observable credit spreads.

Valuation control

The Group's control environment for the determination of the fair value of financial instruments includes formalised procedures for the review and validation of fair values. This review is performed by an IPV team.

IPV is a key element of the control environment. Valuations are first performed by the business which entered into the transaction. These valuations are then reviewed by the IPV team, independent of those trading the financial instruments, in light of available pricing evidence.

Independent pricing data is collated from a range of sources. Each source is reviewed for quality and the independent data applied in the IPV processes using a formalised input quality hierarchy. Consensus services are one source of independent data and encompass interest rate, currency, credit, and bond markets, providing comprehensive coverage of vanilla products and a wide selection of exotic products.

Where measurement differences are identified through the IPV process these are grouped by the quality hierarchy of the independent data. If the size of the difference exceeds defined thresholds, an adjustment is made to bring the valuation to within the independently calculated fair value range.

IPV takes place at least monthly for all fair value financial instruments. The IPV control includes formalised reporting and escalation of any valuation differences in breach of established thresholds.

The quality and completeness of the information gathered in the IPV process gives an indication as to the liquidity and valuation uncertainty of an instrument and forms part of the information considered when determining fair value hierarchy classifications.

10. Financial instruments – valuation (continued)

Initial fair value level classification of a financial instrument is carried out by the IPV team. These initial classifications are subject to senior management review. Particular attention is paid to instruments transferring from one level to another, new instrument classes or products, instruments where the transaction price is significantly different from the fair value and instruments where valuation uncertainty is high.

Valuation Committees are made up of valuation specialists and senior business representatives from various functions and oversee pricing, reserving and valuations issues. These committees meet monthly to review and ratify any methodology changes. The NatWest Group Executive Valuation Committee meets quarterly to address key material and subjective valuation issues, to review items escalated by Valuation Committees and to discuss other relevant industry matters.

The Group model risk policy sets the policy for model documentation, testing and review. Governance of the model risk policy is carried out by the UBIDAC Models Committee, which comprises model risk owners and independent model experts. All models are required to be independently validated in accordance with the Model Risk Policy.

Key areas of judgement

In general, the degree of expert judgement used and hence valuation uncertainty depends on the degree of liquidity of an instrument or input.

Where markets are liquid, little judgement is required. However, when the information regarding the liquidity in a particular market is not clear, a judgement may need to be made. For example, for an equity traded on an exchange, daily volumes of trading can be seen, but for an OTC derivative, assessing the liquidity of the market with no central exchange is more challenging.

A key related matter is where a market moves from liquid to illiquid or vice versa. Where this movement is considered temporary, the fair value level is not changed, for example, if there is little market trading in a product on a reporting date but at the previous reporting date and during the intervening period the market has been liquid. In this case, the instrument will continue to be classified at the same level in the hierarchy. This is to provide consistency so that transfers between levels are driven by genuine changes in market liquidity and do not reflect short term or seasonal effects. Material movements between levels are reviewed quarterly by the business and IPV team.

The breadth and depth of the IPV data allows for a rules-based quality assessment to be made of market activity, liquidity, and pricing uncertainty, which assists with the process of allocation to an appropriate level. Where suitable independent pricing information is not readily available, the quality assessment will result in the instrument being assessed as level 3.

Fair value of financial instruments measured at amortised cost

The following tables show the carrying values and the fair values of financial instruments on the balance sheet carried at amortised cost. The fair value of cash and balances at central banks have been determined using procedures consistent with the requirements of level 2 valuation methodologies. All other balances have been fair valued using procedures that fall within level 3 of the fair value methodologies.

	Group			
	2022 Carrying value €m	2022 Fair value €m	2021 Carrying value €m	2021 Fair value €m
Financial assets				
Cash & balances at central banks	3,409	3,409	5,552	5,552
Loans to banks - amortised cost	78	78	97	97
Loans to customers - amortised cost	317	310	7,930	7,594
Amounts due from holding companies and fellow subsidiaries - Loans to banks	947	947	792	792
Financial liabilities				
Bank deposits	-	-	307	307
Customer deposits	6,946	6,946	21,938	21,938
Amounts due to holding companies and fellow subsidiaries - Bank deposits	3,067	3,067	133	133
- Customer deposits	19	19	28	28
- Subordinated liabilities	-	-	530	530
- Debt securities in issue	559	559	601	601
Subordinated liabilities	86	87	86	100

10. Financial instruments – valuation (continued)

	Bank			
	2022 Carrying value €m	2022 Fair value €m	2021 Carrying value €m	2021 Fair value €m
Financial assets				
Cash and balances at central banks	3,409	3,409	5,552	5,552
Loans to banks - amortised cost	26	26	47	47
Loans to customers - amortised cost	317	310	7,930	7,594
Amounts due from holding companies and fellow subsidiaries - Loans to banks	946	946	792	792
Financial liabilities				
Customer deposits	6,946	6,946	21,938	21,938
Amounts due to holding companies and fellow subsidiaries - Bank deposits	3,067	3,067	133	133
- Customer deposits	23	23	32	32
- Subordinated liabilities	-	-	530	530
- Debt securities in issue	559	559	601	601
Subordinated liabilities	86	87	86	100

The assumptions and methodologies underlying the determination of the fair values of financial instruments carried at amortised cost at the balance sheet date are as follows:

Short-term financial instruments

For certain short-term financial instruments: cash and balances at central banks, items in the course of collection from other banks, settlement balances, items in the course of transmission to other banks and customer demand deposits, carrying value is deemed a reasonable approximation to fair value.

Loans to banks and customers

In estimating the fair value of loans to banks and customers measured at amortised cost, the Group's loans are segregated into appropriate portfolios reflecting the characteristics of the constituent loans.

Maturity analysis**Remaining maturity**

The following table shows the residual maturity of financial instruments, based on contractual date of maturity.

	Group					
	2022			2021		
	Less than 12 months €m	More than 12 months €m	Total €m	Less than 12 months €m	More than 12 months €m	Total €m
Assets						
Cash and balances at central banks	3,409	-	3,409	5,552	-	5,552
Derivatives	74	23	97	6	84	90
Loans to banks - amortised cost	78	-	78	97	-	97
Loans to customers - amortised cost	111	206	317	532	7,398	7,930
Amounts due from holding companies and fellow subsidiaries	947	-	947	792	-	792
Other financial assets	333	883	1,216	499	1,989	2,488
Liabilities						
Customer deposits	6,941	5	6,946	21,866	72	21,938
Lease liabilities	5	27	32	7	31	38
Amounts due to holding companies and fellow subsidiaries	3,086	559	3,645	688	604	1,292
Derivatives	54	113	167	-	64	64
Subordinated liabilities	-	86	86	-	86	86

The principal method used to estimate fair value in the Group is to discount expected cash flows at the current offer rate for the same or similar products. For certain portfolios where there are very few or no recent transactions bespoke approaches are utilised.

Bank and customer deposits

Fair values of deposits are estimated using discounted cash flow valuation techniques.

Debt securities in issue and subordinated liabilities

Fair values are determined using quoted prices for similar liabilities where available or by reference to valuation techniques, adjusting for own credit spreads where appropriate.

10. Financial instruments – maturity analysis (continued)

	Bank					
	2022			2021		
	Less than 12 months €m	More than 12 months €m	Total €m	Less than 12 months €m	More than 12 months €m	Total €m
Assets						
Cash and balances at central banks	3,409	-	3,409	5,552	-	5,552
Derivatives	74	23	97	6	84	90
Loans to banks - amortised cost	26	-	26	47	-	47
Loans to customers - amortised cost	111	206	317	532	7,398	7,930
Amounts due from holding companies and fellow subsidiaries	1,001	-	1,001	843	-	843
Other financial assets	333	883	1,216	499	1,989	2,488
Liabilities						
Customer deposits	6,941	5	6,946	21,866	72	21,938
Lease liabilities	5	27	32	7	31	38
Amounts due to holding companies and fellow subsidiaries	3,090	559	3,649	692	604	1,296
Derivatives	54	113	167	-	64	64
Subordinated liabilities	-	86	86	-	86	86

Liabilities by contractual cash flow maturity

The following tables show, by contractual maturity, the undiscounted cash flows payable from the balance sheet date, including future payments of interest. The balances in the tables do not agree directly to the Group or Bank balance sheets, as the tables include all cash outflows relating to principal and future coupon payments presented on an undiscounted basis.

	Group						
	0-3 months €m	3-12 months €m	1-3 years €m	3-5 years €m	5-10 years €m	10-20 years €m	>20 years €m
	2022						
Liabilities by contractual maturity							
Customer deposits	6,822	121	4	-	-	-	-
Amounts due to holding companies and fellow subsidiaries	85	3,059	8	560	-	-	-
Lease liabilities	2	5	14	6	7	3	-
Subordinated liabilities	-	5	10	10	16	1	85
	6,909	3,190	36	576	23	4	85
Guarantees and commitments notional amount							
Guarantees ⁽¹⁾	57	-	-	-	-	-	-
Commitments ⁽²⁾	794	-	-	-	-	-	-
	851	-	-	-	-	-	-
2021							
Liabilities by contractual maturity							
Bank deposits	306	-	-	-	-	-	-
Customer deposits	20,850	1,018	71	-	-	-	-
Amounts due to holding companies and fellow subsidiaries	207	535	8	601	-	-	-
Lease liabilities	2	5	12	9	7	3	-
Subordinated liabilities	2	4	10	10	19	-	86
	21,367	1,562	101	620	26	3	86
Guarantees and commitments notional amount							
Guarantees ⁽¹⁾	140	-	-	-	-	-	-
Commitments ⁽²⁾	2,764	-	-	-	-	-	-
	2,904	-	-	-	-	-	-

For notes relating to this table refer to the following page.

10. Financial instruments – maturity analysis (continued)

	Bank						
	0-3 months €m	3-12 months €m	1-3 years €m	3-5 years €m	5-10 years €m	10-20 years €m	>20 years €m
2022							
Liabilities by contractual maturity							
Customer deposits	6,822	121	4	-	-	-	-
Amounts due to holding companies and fellow subsidiaries	89	3,059	8	560	-	-	-
Lease liabilities	2	5	14	6	7	3	-
Subordinated liabilities	-	5	10	10	16	1	85
	6,913	3,190	36	576	23	4	85
Guarantees and commitments notional amount							
Guarantees ⁽¹⁾	57	-	-	-	-	-	-
Commitments ⁽²⁾	794	-	-	-	-	-	-
	851	-	-	-	-	-	-
2021							
Liabilities by contractual maturity							
Bank deposits	306	-	-	-	-	-	-
Customer deposits	20,850	1,018	71	-	-	-	-
Amounts due to holding companies and fellow subsidiaries	210	535	8	601	-	-	-
Lease liabilities	2	5	12	9	7	3	-
Subordinated liabilities	2	4	10	10	19	-	86
	21,370	1,562	101	620	26	3	86
Guarantees and commitments notional amount							
Guarantees ⁽¹⁾	140	-	-	-	-	-	-
Commitments ⁽²⁾	2,764	-	-	-	-	-	-
	2,904	-	-	-	-	-	-

(1) The Bank is only called upon to satisfy a guarantee when the guaranteed party fails to meet its obligations. The Bank expects most guarantees it provides to expire unused.

(2) The Bank has given commitments to provide funds to customers under undrawn formal facilities, credit lines and other commitments to lend subject to certain conditions being met by the counterparty. The Bank does not expect all facilities to be drawn, and some may lapse before drawdown.

The tables above show the timing of contractual cash outflows, at the balance sheet dates, to settle financial liabilities. Financial liabilities are included at the earliest date on which the counterparty can require repayment regardless of whether or not such early repayment results in a penalty. If repayment is triggered by, or is subject to, specific criteria such as market price hurdles being reached, the liability is included at the earliest possible date that the conditions could be fulfilled without considering the probability of the conditions being met. For example, if a structured note automatically prepays when an equity index exceeds a certain level, the cash outflow will be included in the less than three months period whatever the level of the index at the financial year end.

11. Derivatives

The Group transacts derivatives to manage balance sheet foreign exchange, interest rate and credit risk.

The following table shows the notional amount and fair value of the Group and Bank's derivatives.

	Group and Bank					
	2022			2021		
	Notional amounts €m	Assets €m	Liabilities €m	Notional amounts €m	Assets €m	Liabilities €m
Over-the-counter derivatives						
Exchange rate contracts	435	48	48	414	35	35
Interest rate contracts	10,128	49	119	13,918	55	29
	10,563	97	167	14,332	90	64
Amounts above include:						
Due from/to fellow subsidiaries	10,319	97	119	14,094	85	29

The Group's interest rate hedging relates to the non-trading structural interest rate risk caused by the mismatch between fixed interest rates and floating interest rates on its assets and liabilities. The Group manages this risk within approved limits. Residual risk positions are hedged with derivatives, principally interest rate swaps.

Fair value hedges of interest rate risk involve interest rate swaps transforming the fixed interest rate risk in financial assets and financial liabilities to floating. The hedged risk is the risk of changes in the hedged items' fair value attributable to changes in the benchmark interest rate risk component of the hedged item. The risk components are identified using the risk management systems of the Group and encompass the majority of the hedged items' fair value risk. For all fair value hedge relationships the Group determines that there is an adequate level of offsetting between the hedged item and hedging instrument at inception and on an ongoing basis. This is achieved by comparing movements in the fair value of the hedged item attributable to the hedged risk with movements in the fair value of the expected changes in cash flows from the hedging interest rate swap. Hedge effectiveness is assessed on a cumulative basis over a time period management determines to be appropriate. The Group uses either the actual ratio between the hedged item and hedging instrument or one that minimises hedge ineffectiveness to establish the hedge ratio for hedge accounting. Hedge ineffectiveness is measured and recognised in the income statement as it arises.

Included in the tables are derivatives held for hedge accounting purposes as follows:

	Group and Bank							
	2022				2021			
	Notional amounts €m	Assets €m	Liabilities €m	Change in fair value used for hedge ineffectiveness €m	Notional amounts €m	Assets €m	Liabilities €m	Change in fair value used for hedge ineffectiveness €m
Fair value hedging								
Interest rate contracts	600	-	42	(42)	600	1	-	(7)

Hedge ineffectiveness recognised in other operating income comprised:

	2022 €m	2021 €m
Fair value hedging		
Gain/(loss) on the hedged items attributable to the hedged risk	42	(7)
(Loss)/gain on the hedging instruments	(42)	7
Fair value hedging ineffectiveness	-	-
Cash flow hedging		
Cash flow hedging ineffectiveness - interest rate risk	-	(1)

The main source of ineffectiveness for interest rate risk hedge accounting relationships is upfront present values on the hedging derivatives where hedge accounting relationships have been designated after the trade date.

12. Loan impairment provisions

Loan exposure and impairment metrics

The table below summarises loans and related credit impairment measures on an IFRS 9 basis.

	Group	
	2022 €m	2021 €m
Loans - amortised cost ⁽¹⁾		
Stage 1	176	6,617
Stage 2	181	1,015
Stage 3	139	937
Non-disposal group third party loans	496	8,569
Intra-NatWest Group ⁽²⁾	947	819
Non-disposal group loans	1,443	9,388
Assets of disposal groups	1,693	10,812
Total	3,136	20,200
ECL provisions		
Stage 1	3	11
Stage 2	41	77
Stage 3	78	462
Non-disposal group loans	122	550
Assets of disposal groups	60	129
Total	182	679
ECL provision coverage ^(3,4)		
Stage 1 (%)	1.70	0.17
Stage 2 (%)	22.65	7.59
Stage 3 (%)	56.12	49.31
Non-disposal group third party loans (%)	24.60	6.42
Assets of disposal groups (%)	3.54	1.19
Total third party loans (%)	8.31	3.50
ECL (credit)/charge ⁽⁵⁾		
Stage 1	-	(13)
Stage 2	20	(11)
Stage 3	(29)	113
Continuing operations	(9)	89
Discontinued operations	(84)	(188)
Total	(93)	(99)
ECL loss rate - continuing operations (%)	(1.81)	1.04
Amounts written off	31	105
Risk profile of loans to customers - non-performing loans ⁽⁶⁾		
Credit-impaired	139	937
Not credit-impaired	215	53
Credit-impaired disposal group loans	44	49
Not credit-impaired disposal group loans	140	18
Total	538	1,057

(1) Refer to Note 10 for balance sheet analysis of financial assets that are classified as amortised cost and FVOCI, the starting point for IFRS 9 ECL framework assessment. The above table relates to gross loans only and excludes amounts that are outside the scope of the ECL framework, primarily related to charge cards where the underlying risk of loss is captured within the customer's linked current account and non-credit risk assets.

(2) Amounts due from holding companies and fellow subsidiaries (Intra-NatWest Group) are all considered as Stage 1.

(3) ECL provisions coverage is ECL provisions divided by loans - amortised cost.

(4) ECL provisions coverage and ECL loss rates are calculated on third party loans and related ECL provisions and charge respectively.

(5) Comparative results have been re-presented from those previously published to reclassify certain operations as discontinued operations as described in Note 9.

(6) Non-performing as per the European Banking Authority definition.

Credit risk enhancement and mitigation

For information on credit risk enhancement and mitigation held as security see Note 20.

Critical accounting policy

The Group's loan impairment provisions have been established in accordance with IFRS 9. Accounting policy (k) in Note 1 sets out how the expected loss approach is applied.

A loan is impaired when there is objective evidence that the cash flows will not occur in the manner expected when the loan was advanced.

Such evidence includes changes in the credit rating of a borrower, the failure to make payments in accordance with the loan agreement; a significant reduction in the value of any

security; a breach of limits or covenants; and observable data about relevant macroeconomic measures.

The impairment loss is the difference between the carrying value of the loan and the present value of estimated future cash flows discounted at the loan's original effective interest rate.

The measurement of credit impairment under the IFRS 9 expected loss model depends on management's assessment of any potential deterioration in the credit worthiness of the borrower, its modelling of expected performance and the application of economic forecasts. All three elements require judgements that are potentially significant to the estimate of impairment losses.

12. Loan impairment provisions (continued)

For further information on the measurement of ECL, including model design principles refer to the credit risk section of Note 20.

Approach for multiple economic scenarios (MES)

The base case scenario plays a greater part in the calculation of ECL than the approach to MES.

Post model adjustments (PMAs)

Post model adjustments may be applied where management considers they are required to ensure an adequate level of overall ECL provision. All PMAs are subject to formal approval through provisioning governance.

13. Other financial assets

	Group and Bank				
	Debt securities			Loans to customers €m	Total €m
	Central and local government €m	Other €m	Total €m		
2022					
Mandatory fair value through profit or loss	-	-	-	585	585
Fair value through other comprehensive income	24	607	631	-	631
Total	24	607	631	585	1,216
2021					
Fair value through other comprehensive income	1,203	1,285	2,488	-	2,488

14. Investments in Group undertakings

Investments in Group undertakings are carried at cost less impairment. Movements during the financial year were as follows:

	Bank	
	2022 €m	2021 €m
At 1 January	1	5
Impairment	-	(4)
At 31 December	1	1

All of the Group undertakings, as detailed in Note 26, are consolidated in the Group's financial statements. All have an accounting reference date of 31 December.

15. Other assets

	Group		Bank	
	2022 €m	2021 €m	2022 €m	2021 €m
Prepayments	4	4	4	4
Accrued income	-	2	-	2
Retirement benefit assets (Note 5)	52	110	52	110
Property, plant and equipment (Note 16)	49	75	49	75
Other assets	49	41	48	41
	154	232	153	232

16. Property, plant and equipment

Group and Bank

	Group and Bank				
	Freehold land and buildings	Leases of 50 years or less unexpired	Computer and other equipment	Right of use property	Total
	€m	€m	€m	€m	€m
2022					
Cost or valuation:					
At 1 January	47	53	53	165	318
Additions	1	-	-	1	2
Disposals and write-offs	(1)	(25)	(22)	(3)	(51)
At 31 December	47	28	31	163	269
Accumulated depreciation, impairment and amortisation:					
At 1 January	14	35	43	151	243
Disposals and write-offs	(1)	(19)	(16)	(3)	(39)
Depreciation charge for the financial year					
- from continuing operations	2	3	1	3	9
Impairment charge for the financial year					
- from continuing operations	3	1	-	3	7
At 31 December	18	20	28	154	220
Net book value at 31 December	29	8	3	9	49
2021					
Cost or valuation:					
At 1 January	65	71	53	172	361
Additions	1	2	-	1	4
Disposals and write-offs	(9)	(20)	-	-	(29)
Transfer to disposal group	(10)	-	-	(8)	(18)
At 31 December	47	53	53	165	318
Accumulated depreciation, impairment and amortisation:					
At 1 January	32	52	42	154	280
Disposals and write-offs	(8)	(20)	-	-	(28)
Depreciation charge for the financial year					
- from continuing operations	-	4	1	4	9
- from discontinued operations	1	-	-	-	1
Impairment release for the financial year					
- from continuing operations	(7)	(1)	-	-	(8)
- from discontinued operations	(1)	-	-	-	(1)
Transfer to disposal group	(3)	-	-	(7)	(10)
At 31 December	14	35	43	151	243
Net book value at 31 December	33	18	10	14	75

17. Subordinated liabilities

	Group and Bank	
	2022	2021
	€m	€m
Undated loan capital		
€31 million 11.375% perpetual tier two capital	55	55
£11 million 11.75% perpetual tier two capital	29	29
£1.1 million perpetual floating rate (SONIA + 2.8266%) tier two capital	2	2
	86	86

Claims in respect of the Bank's loan capital are subordinate to the claims of other creditors. None of the loan capital is secured.

18. Other liabilities

	Group		Bank	
	2022 €m	2021 €m	2022 €m	2021 €m
Lease liabilities	32	38	32	38
Provisions for liabilities and charges	195	77	195	77
Accruals	97	80	93	77
Deferred income	-	4	-	4
Other liabilities	79	117	80	117
	403	316	400	313

The following amounts are included within provisions for liabilities and charges:

	Group and Bank						Total €m
	Tracker mortgage examination €m	Other customer remediation €m	Litigation €m	Property €m	Restructuring €m	Other €m	
At 1 January 2021	51	20	12	5	18	12	118
Charge/(credit) to income statement	23	23	(1)	-	-	(5)	40
Provisions utilised ⁽¹⁾	(51)	(11)	(2)	(2)	(11)	(1)	(78)
Transfer to disposal group	-	-	-	-	-	(3)	(3)
At 1 January 2022	23	32	9	3	7	3	77
Charge to income statement	1	27	1	10	105	2	146
Provisions utilised ⁽¹⁾	(12)	(12)	-	(1)	(3)	-	(28)
At 31 December 2022	12	47	10	12	109	5	195

(1) Provisions utilised in the financial year with respect to tracker mortgage examination and other customer remediation includes €7 million (2021 - €10 million) relating to staff costs.

There are uncertainties as to the eventual cost of redress in relation to certain of the provisions contained in the table above. Assumptions relating to these are inherently uncertain and the ultimate financial impact may be different from the amount provided.

Critical accounting policy: Provisions for liabilities

Judgement is involved in determining whether an obligation exists, and in estimating the probability, timing and amount of any outflows. Where the Group can look to another party such as an insurer to pay some or all of the expenditure required to settle a provision, any reimbursement is recognised when, and only when, it is virtually certain that it will be received.

Estimates - provisions are liabilities of uncertain timing or amount, and are recognised when there is a present obligation as a result of a past event, the outflow of economic benefit is probable and the outflow can be estimated reliably. Any difference between the final outcome and the amounts provided will affect the reported results in the period when the matter is resolved.

Tracker mortgage examination

In December 2015, correspondence was received from the CBI setting out an industry examination framework in respect of the sale of tracker mortgages from approximately 2001 until the end of 2015. The redress and compensation process has now largely concluded, although certain cases remain outstanding.

Customers of the Bank have lodged tracker mortgage complaints with the Financial Services and Pensions Ombudsman (FSPO). The Bank is challenging three FSPO adjudications in the High Court. The outcome and impact of that challenge on those and related complaints is uncertain but may be material. No reliable estimate of the potential impact can be made at 31 December 2022.

At 31 December 2022 the Group has a provision of €12 million for remaining project costs (2021 - €23 million). The Group expects that the majority of this provision will be utilised within 12 months.

Other customer remediation

The Group has identified further legacy business issues and these remediation programmes are ongoing. At 31 December 2022 the Group has a provision of €47 million (2021 - €32 million) for these other remediation programmes which is based on management's best estimate of expected remediation and project costs. Assumptions relating to these are inherently uncertain and the ultimate financial impact may be different from the amount provided.

Customer remediation across these issues has progressed in 2022. The Group expects the majority of this provision to be utilised within the next 12 months.

Property

The property provisions principally comprise provisions relating to property exits. The timing for such payments is uncertain.

Restructuring

The restructuring provisions principally comprise redundancy costs. The Group expects the majority of these provisions to be utilised within the next 12 months.

19. Share capital presented as equity

	Group and Bank			
	Allotted, called up and fully paid		Authorised	
	2022	2021	2022	2021
	€m	€m	€m	€m
<i>Equity shares:</i>				
Ordinary B shares of €1.27	1,612	1,612	2,223	2,223
Ordinary B shares of €1	1,745	1,745	2,400	2,400
Ordinary A shares of €1	22	22	33	34
Total share capital	3,379	3,379	4,656	4,657
	Allotted, called up and fully paid		Authorised	
	2022	2021	2022	2021
Number of shares	Millions	Millions	Millions	Millions
<i>Equity shares:</i>				
Ordinary B shares of €1.27	1,268	1,268	1,750	1,750
Ordinary B shares of €1	1,745	1,745	2,400	2,400
Ordinary A shares of €1	15	15	25	25
Total share capital	3,028	3,028	4,175	4,175

All share classes rank pari passu in all respects.

The Bank did not pay any interim dividends during the financial year (2021 - nil).

20. Risk management

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Phased withdrawal

On 29 April 2022 the Bank announced that the Competition and Consumer Protection Commission (CCPC) had granted approval for the sale of the majority of the Group's performing commercial loan book to Allied Irish Banks, p.l.c. (AIB). The sale is being transacted in a series of tranches, with the first transfer of loans completed in June 2022, followed by a further five tranches in H2 2022. The remaining tranches are expected to be transacted in 2023.

In June 2022 the shareholders of Permanent TSB Group Holdings plc (PTSB) approved the acquisition of a material part of the Group's Personal Banking business including performing non-tracker mortgages, performing micro-SME loans, 25 of the Bank's branch locations and the Lombard Asset Finance business (including the Lombard digital platform). On 22 July 2022 the Bank announced that the CCPC had granted approval for this sale. The Bank completed the transfer of €5 billion of performing non-tracker mortgages in November 2022. The 25 branch locations and performing micro-SME loans transferred after the financial year end. The remaining performing non-tracker mortgage portfolio and Lombard Asset Finance business are expected to transfer in 2023.

On 1 June 2022 the Bank announced that it had signed a legally binding agreement with AIB for the sale of the Bank's portfolio of tracker and tracker-linked mortgages. CCPC approval was granted on 13 January 2023 and the sale of the portfolio is expected to be completed during 2023.

The Group has reviewed its risk management activities and frameworks to reflect the phased withdrawal, and the main changes are set out in the following sections of this note. The Group will continue to comply with all relevant legal and regulatory requirements during the phased withdrawal programme. Risk limits and control metrics will continue to be reviewed as the programme proceeds.

Risk management framework Introduction

The Group has an established Risk Management Framework, that is centred around the embedding of a strong risk culture. The framework ensures the governance, capabilities and methods are in place to facilitate risk management and decision-making across the organisation.

The Group plans to continue to apply its existing approach to risk management during its planned exit from the market and to continue to comply with all relevant laws and regulations. The framework ensures that the Group's key risks, which are detailed in this section, are appropriately controlled and managed. In addition, there is a process to identify and manage top risks, which are those which could have a significant negative impact on the Group's ability to meet its strategic objectives. A complementary process operates to identify emerging risks. Both top and emerging risks are reported to and discussed at the Board on a regular basis alongside reporting on the key risks.

Risk appetite, supported by a robust set of principles, policies and practices, defines the levels of tolerance for a variety of risks and provides a structured approach to risk-taking within agreed boundaries.

All Group colleagues share ownership of the way risk is managed, working together to make sure business activities and policies are consistent with risk appetite.

20. Risk management – Risk management framework (continued)

Culture

Risk culture is at the centre of both the risk management framework and risk management practice. The target culture across the Group is one in which risk management is part of the way colleagues work and think. The target risk culture behaviours are aligned to our core values. They are embedded in our critical people capabilities and therefore form an effective basis for risk culture since these are used for performance management, recruitment and development.

Training

Enabling colleagues to have the capabilities and confidence to manage risk is core to the Group's learning strategy. The Group offers a wide range of training, both technical and behavioural, across the risk disciplines. This training can be mandatory, role-specific or for personal development. Mandatory learning for all colleagues is focused on keeping colleagues, customers and the Group safe. This is easily accessed online and is assigned to each person according to their role and business area. The system allows monitoring at all levels to ensure completion.

Our Code

The Group's conduct guidance, Our Code, provides direction on expected behaviour and sets out the standards of conduct that support the values. The code explains the effect of decisions that are taken and describes the principles that must be followed.

Three lines of defence

The Group uses the industry-standard three lines of defence model to articulate accountabilities and responsibilities for managing risk. This supports the embedding of effective risk management throughout the organisation. The CEO ensures the efficient use of resources and the effective management of risks as stipulated in the risk management framework and is therefore considered to be outside of the three lines of defence principles.

First line of defence

The first line of defence incorporates most roles in the Group, including those in the customer-facing business units, and Technology and Services.

- The first line of defence is empowered to take risks within the constraints of the risk management framework and policies as well as the risk appetite statements and measures set by the Board.
- The first line of defence is responsible for managing its direct risks. With the support of specialist functions, such as Legal, Human Resources and Technology, it is also responsible for managing its consequential risks by identifying, assessing, mitigating, monitoring, and reporting risks.

Second line of defence

The second line of defence primarily comprises the Risk and Compliance functions and is independent of the first line.

- The second line of defence is empowered to design and maintain the risk management framework and its components. It advises on, monitors, challenges, approves and escalates where required and reports on the risk-taking activities undertaken by the first line of defence, ensuring these are within the constraints of the framework, policies, risk appetite statements and measures set by the Board.
- Due to specific subject matter expertise there are some activities undertaken elsewhere (Corporate Governance, Finance, Legal and Human Resources) that are responsible for defining and overseeing Group-wide controls and policies.

Third line of defence

The third line of defence is the Internal Audit function and is independent of the first and second lines.

- The third line of defence is responsible for providing independent and objective assurance to the Board and executive management on the adequacy and effectiveness of key internal controls, governance, and the risk management in place to monitor, manage and mitigate the key risks to the Group in achieving its objectives.
- The third line of defence executes its duties freely and objectively in accordance with the Chartered Institute of Internal Auditors' Code of Ethics and International Standards.

Risk appetite

Risk appetite defines the level and types of risk that are acceptable, within risk capacity, in order to achieve strategic objectives and business plans. It links the goals and priorities to risk management in a way that guides and empowers colleagues to serve customers well, while working through a phased withdrawal from the market.

The risk appetite framework, which is approved annually by the Board, supports effective risk management by promoting sound risk-taking through a structured approach, within agreed boundaries. It also ensures emerging risks and risk-taking activities that would be out of appetite are identified, assessed, escalated and addressed in a timely manner.

Risk appetite is maintained across the Group through risk appetite statements. These provide clarity on the scale and type of activities that can be undertaken in a manner that is easily conveyed to colleagues.

Risk appetite statements, measures and limits are continually reviewed as business plans are updated, ensuring alignment between the strategy and risk appetite. The Board sets risk appetite for the most material risks to help ensure the Group is managing its risk profile within agreed boundaries as the Group works through the phased withdrawal. The Group's risk profile is frequently reviewed and monitored and management focus is concentrated on all material risks and emerging risk issues. Risk profile relative to risk appetite is reported regularly to the Board and senior management.

Risk appetite measures and their associated limits are an integral part of the risk appetite approach and a key part of embedding risk appetite in day-to-day risk management decisions. A clear tolerance for material risk types is set in alignment with business activities.

The Group policies directly support the qualitative aspects of risk appetite. They ensure that appropriate controls are set and monitored.

Identification and measurement

Identification and measurement within the risk management process comprise:

- Regular assessment of the overall risk profile, incorporating market developments and trends, as well as external and internal factors.
- Monitoring of the risks associated with the execution of the phased withdrawal.
- Assessment of non-trading portfolios.
- Review of potential risks in business activities and processes.

20. Risk management – Risk management framework (continued)

The financial and non-financial risks that the Group faces are detailed in the Risk Directory. This provides a common risk language to ensure consistent terminology is used across the Group. The Risk Directory is subject to annual review and approval by the Board. This ensures that it continues to provide a comprehensive and meaningful list of the inherent risks within the Group.

Mitigation

Mitigation is an important aspect of ensuring that risk profile remains within risk appetite. Risk mitigation strategies are discussed and agreed within the Group.

When evaluating possible strategies, costs and benefits, residual risks (risks that are retained) and secondary risks (those that are due to risk mitigation actions) are considered. Monitoring and review processes are in place to evaluate results. Early identification, and effective management of changes in legislation and regulation are critical to the successful mitigation of regulatory compliance and conduct risk. The effects of all changes are managed to ensure the timely achievement of compliance. Those changes assessed as having a high or medium-high impact are managed more closely. Action is taken to mitigate potential risks as and when required. Further in-depth analysis, including the stress testing of exposures relative to the risk, is also carried out.

Assurance

Targeted risk processes and key controls, including controls within the scope of Section 404 of the Sarbanes-Oxley Act 2002, are subject to assurance, as defined in the Board Approved Assurance Principles.

This activity is carried out by testing teams within the first, second and third lines of defence to confirm to both internal and external stakeholders – including the Board, senior management, the customer-facing business units and the Group’s regulators – that such processes and controls are being correctly implemented and operate adequately and effectively.

Assurance activity focuses on processes and controls relating to all material risks including credit risk, financial crime risk, operational risk, regulatory compliance risk and conduct risk. However, a range of controls and processes relating to other risk types is also included as deemed appropriate within the context of a robust control environment.

The second line of defence assurance plan is reviewed and approved by Board Risk Committee on an annual basis, with quarterly reporting during the year on progress against the plan and issues or observations identified. A third line of defence Internal Audit plan is reviewed and approved by the Audit Committee on an annual basis, with Internal Audit’s opinion of material risk coverage presented quarterly.

Stress testing

Stress testing – capital management

Stress testing is a key risk management tool and a fundamental component of the Group’s approach to capital management. It is used to quantify and evaluate the potential impact of specified changes to risk factors on the financial strength of the Group, including its capital position.

Stress testing includes:

- Scenario testing, which examines the impact of a hypothetical future state to define changes in risk factors or changes in key phased withdrawal assumptions.
- Sensitivity testing, which examines the impact of an incremental change to one or more risk factors including changes in phased withdrawal assumptions or timing.

The process for stress testing consists of four broad stages:

Define scenarios	<ul style="list-style-type: none"> – Identify UBIDAC specific vulnerabilities and risks. – Define and calibrate scenarios to examine risks and vulnerabilities. – Formal governance process to agree scenarios.
Assess impact	<ul style="list-style-type: none"> – Translate scenarios into risk drivers. – Assess impact to current and projected income statement and balance sheet. – Impact assessment captures input across the Group.
Calculate results and assess implications	<ul style="list-style-type: none"> – Aggregate impacts into overall results. – Results form part of the risk management process. – Scenario results are used to inform the Group’s business and capital plans.
Develop and agree management actions	<ul style="list-style-type: none"> – Scenario results are analysed by subject matter experts. Appropriate management actions are then developed. – Scenario results and management actions are reviewed and agreed by senior committees, including the Executive Risk Committee, the Asset and Liability Committee, the Board Risk Committee and the Board.

Stress testing is used widely across the Group. The following diagram summarises key areas of focus.



20. Risk management – Risk management framework (continued)

Specific areas that involve capital management include:

- **Strategic financial and capital planning** – by assessing the impact of sensitivities and scenarios on the capital plan, capital ratios and capital repatriation assumptions.
- **Risk appetite** – by gaining a better understanding of the drivers of, and the underlying risks associated with, risk appetite.
- **Risk monitoring** – by monitoring the risks and horizon scanning events that could potentially affect the Group's financial strength and capital position.
- **Risk mitigation** – by identifying actions to mitigate risks, or those that could be taken, in the event of adverse changes to the business or economic environment. Key risk mitigating actions are documented in the Group's capital plan.

Reverse stress testing is also carried out in order to identify circumstances that may lead to specific, defined outcomes such as business failure. Reverse stress testing allows potential vulnerabilities in the business model to be examined more fully.

Capital sufficiency – prudential capital requirements – forward looking view

Prudential capital requirements are examined on a forward-looking basis, including as part of the annual budgeting process, by assessing the resilience of capital adequacy and leverage ratios under hypothetical future states. These assessments include assumptions about regulatory and accounting factors (such as IFRS 9). They are linked to economic variables and impairments and seek to demonstrate that the Group and its operating subsidiaries maintain sufficient capital. A range of future states are tested. In particular, capital requirements are assessed:

- Based on a forecast of future business performance during phased withdrawal, given expectations of economic and market conditions over the forecast period.
- Based on a forecast of future business performance under adverse economic and market conditions over the forecast phased withdrawal period. Scenarios of different severity may be examined.

The examination of capital requirements under normal economic and adverse market conditions enables the Group to determine whether its projected capital resources meet internal and regulatory capital requirements.

The examination of capital requirements under adverse economic and market conditions is assessed through stress testing. The results of stress tests are not only used widely across the Group but also by the regulators to set specific capital buffers. UBIDAC is included in consolidated NatWest Group stress tests run by regulatory authorities to test industry-wide vulnerabilities under crystallising global and domestic systemic risks.

Stress and peak-to-trough movements are used to help assess the amount of capital the Group needs to hold in stress conditions in accordance with the capital risk appetite framework.

Internal assessment of capital adequacy

An internal assessment of material risks is carried out annually to enable an evaluation of the amount, type and distribution of capital required to cover these risks. This is referred to as the Internal Capital Adequacy Assessment Process (ICAAP). The ICAAP consists of a point-in-time assessment of exposures and risks at the end of the financial year together with a forward-looking stress capital assessment. The ICAAP is approved by the Board and submitted to the regulators.

The ICAAP is used to form a view of capital adequacy separately to the minimum regulatory requirements. The ICAAP is used by the regulators to assess the Group's specific capital requirements through the prudential supervisory process.

Governance

Capital management is subject to substantial review and governance. The Board approves the capital plans as well as the results of related stress tests.

Stress testing – liquidity

Liquidity risk monitoring and contingency planning

A suite of tools is used to monitor, limit and stress test the risks on the balance sheet. Limit frameworks are in place to control the level of liquidity risk and funding risk. Liquidity risks are reviewed with performance reported to the Asset and Liability Committee (ALCO) on a regular basis. Liquidity and Funding Condition Indicators are monitored daily. This ensures any build-up of stress is detected early and the response escalated appropriately.

Internal assessment of liquidity

Under the liquidity and funding risk management framework, the Group maintains the Internal Liquidity Adequacy Assessment Process (ILAAP). This includes assessment of liquidity and funding under base and plausible stress scenarios.

Post the phased withdrawal announcement, UBIDAC stress testing has been focussed on ensuring sufficient liquidity buffers (including usage of the committed unsecured funding line from NatWest Bank) are available to support an orderly exit from the market.

Stress scenario analysis supporting the ILAAP include the consideration of the following factors:

- Delays in the migration of assets under existing contracted loan sales.
- Delays in the contracting of further loan sales for the remainder of UBIDAC's lending that is planned to be sold.
- The impact of a macro economic stress on the phased withdrawal.

During the phased withdrawal, the Asset and Liability Committee is being presented with additional stress testing of liquidity and funding risks through ongoing funding risk assessments, capturing updates in the withdrawal strategy and customer behaviour.

Stress testing – recovery and resolution planning

The Group's recovery plan explains how the Group would identify and respond to a financial stress event and restore its financial position so that it remains viable on an ongoing basis. The plan is intended to enable the Group to maintain critical services and products it provides to its customers, maintain its core business lines and operate within risk appetite while restoring the Group's financial condition. It is assessed for appropriateness on an ongoing basis and is updated annually. The plan is reviewed and approved by the Board prior to submission to the regulator each year, subject to any waivers in place for submission obligations. An update to the UBIDAC recovery plan was filed alongside ICAAP and ILAAP in 2022.

Under the resolution assessment part of the UK Prudential Regulation Authority (PRA) rulebook, NatWest Group is required to carry out an assessment of its preparations for resolution, submit a report of the assessment to the PRA and publish a summary of this report. Resolution for NatWest Group would be implemented if the UK authorities assessed that it had failed or was likely to fail.

20. Risk management – Risk management framework (continued)

The resolution process for NatWest Group is owned and implemented by the Bank of England (as the UK resolution authority). UBIDAC is incorporated into the NatWest Group Resolution Process.

Stress testing – non-traded market risk

Non-traded exposures are reported to regulators on a quarterly basis. This provides the regulators with an overview of the Group's banking book interest rate exposure. The Group also produces an internal scenario analysis as part of its financial planning cycles.

Non-traded exposures are capitalised through the ICAAP. This covers gap risk, basis risk, credit spread risk, pipeline risk, foreign exchange risk, prepayment risk, equity risk and accounting volatility risk. The ICAAP is completed with a combination of value and earnings measures. The total non-traded market risk capital requirement is determined by adding the different charges for each sub risk type. The ICAAP methodology captures at least ten years of historical volatility, produced with a 99% confidence level.

Non-traded market risk stress results are combined with those for other risks into the capital plan presented to the Board. The cross-risk capital planning process is conducted once a year, with a multi-year planning horizon. The scenario narratives cover both regulatory scenarios and macroeconomic scenarios identified by the Group.

Credit risk

Definition

Credit risk is the risk that customers and counterparties/issuers fail to meet their contractual obligation to settle outstanding amounts.

Sources of risk

The principal sources of credit risk for the Group are lending and related undrawn commitments. Derivatives and securities financing and debt securities are also a source of credit risk, primarily related to Treasury activities for the Group. The Group is also exposed to settlement risk through foreign exchange and payments activities.

Governance

The Credit Risk function provides oversight and challenge of frontline credit risk management activities.

Governance activities include:

- Defining credit risk appetite measures for the management of concentration risk and credit policy to establish the key causes of risk in the process of providing credit and the controls that must be in place to mitigate them.
- Approving and monitoring operational limits for the Group's businesses and credit limits for customers.
- Oversight of the First Line of Defence to ensure that credit risk remains within the appetite set by the Board and that controls are being operated adequately and effectively.
- Assessing the adequacy of ECL provisions including approving any necessary in-model and post model adjustments through the Provisions Committee.
- Development and approval of credit grading models.

Risk appetite

Credit risk appetite aligns to the strategic risk appetite set by the Board and is set and monitored through risk appetite frameworks tailored to the Group's Personal and Wholesale segments.

Personal

The Personal credit risk appetite framework sets limits that control the quality and concentration of both existing and new business for each relevant Group business. These risk appetite measures consider the level of losses expected under stress. Credit risk is further controlled through operational limits specific to customer or product characteristics.

Wholesale

For Wholesale credit, the framework has been designed to reflect factors that influence the ability to operate within risk appetite. Tools such as stress testing and economic capital are used to measure credit risk volatility and develop links between the framework and risk appetite limits.

Four formal frameworks are used, classifying, measuring and monitoring credit risk exposure across single name, sector and country concentrations and product and asset classes with heightened risk characteristics.

The frameworks are supported by a suite of transaction acceptance standards that set out the risk parameters within which businesses should operate.

Credit policy standards are in place for both the Wholesale and Personal portfolios. They are expressed as a set of mandatory controls.

Identification and measurement

Credit stewardship

Risks are identified through relationship management and credit stewardship of customers and portfolios. Credit risk stewardship takes place throughout the customer relationship, beginning with the initial approval. It includes the application of credit assessment standards, credit risk mitigation and collateral, ensuring that credit documentation is complete and appropriate, carrying out regular portfolio or customer reviews and problem debt identification and management.

A key aspect of credit risk stewardship is monitoring signs of customer stress and, when identified, applying appropriate debt management actions. The Group's credit stewardship practice reflects the specific credit risks associated with its phased withdrawal from the market.

Asset quality

All credit grades map to an asset quality (AQ) scale, used for financial reporting. Performing loans are defined as AQ1-AQ9 (where the probability of default (PD) is less than 100%) and defaulted non-performing loans as AQ10, or Stage 3 under IFRS 9, (where the PD is 100%). Loans are defined as defaulted when the payment status becomes 90 days past due, or earlier if there is clear evidence that the borrower is unlikely to repay, for example bankruptcy or insolvency.

Counterparty credit risk

Counterparty credit risk arises from the obligations of customers under derivative and securities financing transactions.

The Group mitigates counterparty credit risk through collateralisation and netting agreements, which allow amounts owed by the Group to a counterparty to be netted against amounts the counterparty owes the Group.

20. Risk management – Credit risk (continued)

Mitigation

Mitigation techniques, as set out in the appropriate credit policies and transactional acceptance standards, are used in the management of credit portfolios. These techniques mitigate credit concentrations in relation to an individual customer, a borrower group or a collection of related borrowers. Where possible, customer credit balances are netted against obligations.

Mitigation tools can include structuring a security interest in a physical or financial asset, the use of credit derivatives including credit default swaps, credit-linked debt instruments and securitisation structures, and the use of guarantees and similar instruments (for example, credit insurance) from related and third parties. Property is used to mitigate credit risk across a number of portfolios, in particular residential mortgage lending and commercial real estate (CRE).

The valuation methodologies for collateral in the form of residential mortgage property and CRE are detailed below.

Residential mortgages – the Group takes collateral in the form of residential property to mitigate the credit risk arising from mortgages. The Group values residential property individually during the loan underwriting process, either by obtaining an appraisal by a suitably qualified appraiser or using a statistically valid model. In both cases, a sample of the valuation outputs are periodically reviewed by an independent qualified appraiser. The Group updates residential property values quarterly using the relevant residential property index namely:

Region	Index used
Republic of Ireland	Central Statistics Office Residential Property Price Index
UK (including Northern Ireland)	Office for National Statistics House Price Index

Commercial real estate valuations – the Group has an actively managed panel of chartered surveying firms that cover the spectrum of geography and property sectors in which the Group takes collateral. Suitable valuers for particular assets are typically contracted through a service agreement to ensure consistency of quality and advice. Valuations are generally commissioned when an asset is taken as security; a material increase in a facility is requested; or a default event is anticipated or has occurred. Assets are revalued in line with the Central Bank of Ireland threshold requirements, which permits indexation for lower value assets, but demands regular Red Book valuations for distressed higher value assets.

Assessment and monitoring

Practices for credit stewardship – including credit assessment, approval and monitoring as well as the identification and management of problem debts – differ between the Personal and Wholesale portfolios.

Personal

Personal customers are served through a lending approach that entails offering a large number of small-value loans. To ensure that these lending decisions are made consistently, the Group analyses internal credit information as well as external data supplied by credit reference agencies (including historical debt servicing behaviour of customers with respect to both the Group and other lenders). The Group then sets its lending rules accordingly, developing different rules for different products.

Following the cessation of most new lending as part of the phased withdrawal, credit decisions for any permitted exceptional lending are referred to Credit Underwriting for a manual decision. These decisions are made within specified delegated authority limits that are issued dependent on the experience of the individual.

Underwriting standards and portfolio performance are monitored on an ongoing basis to ensure they remain appropriate to support the Group's strategy in the current market environment.

The actual performance of each portfolio is tracked relative to operational limits. The limits apply to a range of credit risk-related measures including projected credit default rates across products and the loan-to-value (LTV) ratio of the mortgage portfolios. Where operational limits identify areas of concern management action is taken to adjust credit or business strategy.

Wholesale

Wholesale customers, including corporates, banks and other financial institutions, are grouped by industry sectors as well as by product/asset class and are managed on an individual basis. Customers are aggregated as a single risk when sufficiently interconnected.

While the Group has announced the cessation of new lending to new to bank customers, other than for Lombard, new lending continues to be issued to existing Commercial Banking customers. A credit assessment is carried out before credit facilities are made available to customers. The assessment process is dependent on the complexity of the transaction. Credit approvals are subject to environmental, social and governance risk policies which restrict exposure to certain highly carbon intensive industries as well as those with potentially heightened reputational impacts.

For lower risk transactions below specific thresholds, credit decisions can be approved through self-sanctioning within the business. This process is facilitated through an auto-decision making system, which utilises scorecards, strategies and policy rules. Such credit decisions must be within the approval authority of the relevant business approver.

For all other transactions credit is only granted to customers following joint approval, one from the business and the other from the credit risk function. The joint business and credit approvers act within a delegated approval authority under the Wholesale Credit Assessment and Approval Policy. The level of delegated authority held by approvers is dependent on their experience and expertise with only a small number of senior executives holding the highest approval authority.

Both business and credit approvers are accountable for the quality of each decision taken, although the credit risk approver holds ultimate sanctioning authority.

Transactional acceptance standards provide detailed transactional lending and risk acceptance metrics and structuring guidance. As such, these standards provide a mechanism to manage risk appetite at the customer/transaction level and are supplementary to the established credit risk appetite.

Credit grades and loss given default (LGD) are reviewed and re-approved annually. The review process assesses borrower performance, including reconfirmation or adjustment of risk parameter estimates; the adequacy of security; compliance with terms and conditions; and refinancing risk.

20. Risk management – Credit risk (continued)

Problem debt management

Personal

Early problem identification

Pre-emptive triggers are in place to help identify customers that may be at risk of being in financial difficulty. These triggers are both internal, using the Group's data, and external using information from credit reference agencies. Proactive contact is then made with the customer to establish if they require help with managing their finances. By adopting this approach, the aim is to prevent a customer's financial position deteriorating which may then require intervention from the Collections and Recoveries teams.

Personal customers experiencing financial difficulty are managed by the Collections team. If the Collections team is unable to provide appropriate support after discussing suitable options with the customer, management of that customer moves to the Recoveries team. If at any point in the collections and recoveries process, the customer is identified as being potentially vulnerable, the customer will be separated from the regular process and supported by a specialist team to ensure the customer receives appropriate support for their circumstances.

Collections

When a customer exceeds an agreed limit or misses a regular monthly payment the customer is contacted by the Group and requested to remedy the position. If the situation is not regularised then, where appropriate, the Collections team will become more fully involved and the customer will be supported by skilled debt management colleagues who endeavour to provide customers with bespoke solutions. Solutions include short-term account restructuring, refinance loans and forbearance which can include interest suspension and 'breathing space'. In the event that an affordable/sustainable agreement with a customer cannot be reached, the debt will transition to the Recoveries team. For provisioning purposes, under IFRS 9, exposure to customers managed by the Collections team is categorised as Stage 2 and subject to a lifetime loss assessment, unless it is 90 days past due or has an interest non-accrual status, in which case it is categorised as Stage 3.

The relationship may pass to a specialist support team prior to any transfer to recoveries, depending on the outcome of customer financial assessment.

Recoveries

The Recoveries team will issue a default notice to the customer and, if required, a formal demand. They also register the account with credit reference agencies where appropriate. Following this, the customer's debt may then be placed with a third-party debt collection agency, or alternatively a solicitor, to agree an affordable repayment plan with the customer. An option that may also be considered, is the sale of unsecured debt. Exposures subject to formal debt recovery are defaulted and categorised as Stage 3 impaired.

Wholesale

Early problem identification

Each segment and sector have defined early warning indicators to identify customers experiencing financial difficulty, and to increase monitoring if needed. Early warning indicators may be internal, such as a customer's bank account activity, or external, such as a publicly listed share price. If early warning indicators show a customer is experiencing potential or actual difficulty, or if relationship managers or credit officers identify other signs of financial difficulty, they may decide to classify the customer within the Risk of Credit Loss framework.

In response to COVID-19, a new framework was introduced to categorise clients in a consistent manner across the Wholesale portfolio, based on the effect of COVID-19 on their financial position and outlook in relation to the sector risk appetite. This framework has been retained and updated to consider impacts beyond those of COVID-19 and classification via the framework is now mandatory and must be refreshed annually. The framework extends to all Wholesale borrowing customers and supplements the Risk of Credit Loss framework.

Risk of Credit Loss framework

The Risk of Credit Loss process focuses on Wholesale customers whose credit profiles have deteriorated materially since origination. Expert judgement is applied by experienced credit risk officers to classify cases into categories that reflect progressively deteriorating credit risk. There are two classifications which apply to non-defaulted customers within the framework – Heightened Monitoring and Risk of Credit Loss. For the purposes of provisioning, all exposures subject to the framework are categorised as Stage 2 and subject to a lifetime loss assessment. Defaulted exposures are categorised as Stage 3 for provisioning purposes.

Heightened Monitoring customers are performing customers that have met certain characteristics, which have led to significant credit deterioration. Collectively, characteristics reflect circumstances that may affect the customer's ability to meet repayment obligations.

Characteristics include trading issues, covenant breaches, material PD downgrades and past due facilities.

Heightened Monitoring customers require pre-emptive actions (outside the customer's normal trading patterns) to return or maintain their facilities within the Group's current risk appetite prior to maturity.

Risk of Credit Loss customers are performing customers that have met the criteria for Heightened Monitoring and pose a risk of credit loss to the Group in the next 12 months should mitigating action not be taken or not be successful.

Once classified as either Heightened Monitoring or Risk of Credit Loss, a number of mandatory actions are taken in accordance with policies. Actions include a review of the customer's credit grade, facility and security documentation and the valuation of security. Depending on the severity of the financial difficulty and the size of the exposure, the customer relationship strategy is reassessed by credit officers, by specialist credit risk or relationship management units in the relevant business, or by the Restructuring team.

20. Risk management – Credit risk (continued)

Agreed customer management strategies are regularly monitored by both the business and credit teams. The largest Risk of Credit Loss exposures are regularly reviewed by a Risk of Credit Loss Committee. The committee members are experienced credit, business and restructuring specialists. The purpose of the committee is to review and challenge the strategies undertaken for customers that pose the largest risk of credit loss to the Group.

Appropriate corrective action is taken when circumstances emerge that may affect the customer's ability to service its debt (refer to Heightened Monitoring characteristics). Corrective actions may include granting a customer various types of concessions. Any decision to approve a concession will be a function of specific appetite, the credit quality of the customer, the market environment and the loan structure and security. All customers granted forbearance are classified Heightened Monitoring as a minimum.

Other potential outcomes of the relationship review are to: remove the customer from the Risk of Credit Loss framework; offer additional lending and continue monitoring; transfer the relationship to Restructuring if appropriate; or exit the relationship.

Restructuring

For the Wholesale problem debt portfolio, customer relationships are mainly managed by the Strategic Debt Solutions (SDS) team. SDS protects the Group's capital by working with corporate and commercial customers in financial difficulty on their restructuring and repayment strategies and ideally restoring the customers to financial health. SDS will always aim to recover capital fairly and efficiently.

Where a solvent outcome is not possible, insolvency may be considered as a last resort. However, helping the customer return to financial health and restoring a normal banking relationship is always the preferred outcome. Managing a customer's journey in a transparent, orderly, and acceptable manner through the phased withdrawal from the market is a key priority.

Specialists in SDS work with customers experiencing financial difficulties and showing signs of financial stress. Throughout SDS involvement, the mainstream relationship manager will remain an integral part of the customer relationship, unless a repayment strategy is deemed appropriate. The objective is to find a mutually acceptable solution, including restructuring of existing facilities, repayment or refinancing to support our customers now and help them to prepare for the future.

Forbearance

Forbearance takes place when a concession is made on the contractual terms of a loan/debt in response to a customer's financial difficulties.

The aim of forbearance is to support and restore the customer to financial health while minimising risk. To ensure that forbearance is appropriate for the needs of the customer, minimum standards are applied when assessing, recording, monitoring and reporting forbearance.

A credit exposure may be forborne more than once, generally where a temporary concession has been granted and circumstances warrant another temporary or permanent revision of the loan's terms.

Forbearance is always assessed on a case-by-case basis to ensure individual credit deterioration is understood and support is tailored to individual customer circumstances.

In the Personal portfolio, loans are reported as forborne until they meet the exit criteria set out by the European Banking Authority. These include being classified as performing for two years since the last forbearance event, making regular repayments and the loan/debt being less than 30 days past due. Exit criteria are not currently applied for Wholesale portfolios.

Types of forbearance

Personal

In the Personal portfolio, forbearance may involve payment concessions and loan rescheduling (including extensions in contractual maturity), loan modifications, capitalisation of arrears and temporary interest-only or partial capital and interest arrangements. Forbearance support is provided for both mortgages and unsecured lending.

Wholesale

In the Wholesale portfolio, forbearance may involve covenant waivers, amendments to margins, payment concessions and loan rescheduling (including extensions in contractual maturity), capitalisation of arrears, and debt forgiveness or debt-for-equity swaps.

Monitoring of forbearance

Personal

For Personal portfolios, forborne loans are separated and regularly monitored and reported while the forbearance strategy is implemented, until they exit forbearance.

The incidence of the main types of Personal forbearance on the balance sheet as at 31 December 2022 by gross lending value is analysed below. Definitions are based on those used within the CBI forbearance guidelines. The fair value of the total Personal loans in forbearance was €209 million.

	2022 €m	2021 €m
Term extensions – capital repayment and interest only	29	91
Interest only conversions	17	41
Payment concessions/holidays	261	592
Capitalisation of arrears	84	384
Other	4	15
Total	395	1,123

Wholesale

In the Wholesale portfolio, customer PDs and facility LGDs are reassessed prior to finalising any forbearance arrangement. The ultimate outcome of a forbearance strategy is highly dependent on the co-operation of the borrower and a viable business or repayment outcome. Where forbearance is no longer appropriate, the Group will consider other options such as the enforcement of security, insolvency proceedings or both, although these are options of last resort.

20. Risk management – Credit risk (continued)

Credit grading models

Credit grading models is the collective term used to describe all models, frameworks and methodologies used to calculate PD, exposure at default (EAD), LGD, maturity and the production of credit grades.

Credit grading models are designed to provide:

- An assessment of customer and transaction characteristics.
- A meaningful differentiation of credit risk.
- Accurate internal default rate, loss and exposure estimates that are used in the capital calculation or wider risk management purposes.

Impairment, provisioning and write-offs

The Group's IFRS 9 provisioning models, many of which use existing Basel models as a starting point, incorporate term structures and forward-looking information. Regulatory conservatism within the Basel models has been removed as appropriate to comply with the IFRS 9 requirement for unbiased ECL estimates.

Five key areas may materially influence the measurement of credit impairment under IFRS 9 – two of these relate to model build and three relate to model application.

Model build:

- The determination of economic indicators that have most influence on credit loss for each portfolio and the severity of impact (this leverages existing stress testing models which are reviewed annually).
- The build of term structures to extend the determination of the risk of loss beyond 12 months that will influence the impact of lifetime loss for assets in Stage 2.

Model application:

- The assessment of the significant increase in credit risk (SICR) and the formation of a framework capable of consistent application.
- The determination of asset lifetimes that reflect behavioural characteristics while also representing management actions and processes (using historical data and experience).
- The choice of forward-looking economic scenarios and their respective probability weights.

IFRS 9 ECL model design principles

Modelling of ECL for IFRS 9 follows the conventional approach to divide the estimation of credit losses into its component parts of PD, LGD and EAD.

To meet IFRS 9 requirements, the PD, LGD and EAD parameters differ from Pillar 1 internal rating based (IRB) parameters in the following aspects:

- Unbiased – material regulatory conservatism has been removed from IFRS 9 parameters to produce unbiased estimates.
- Point-in-time – IFRS 9 parameters reflect actual economic conditions at the reporting date instead of long-run average or downturn conditions.
- Forward-looking – IFRS 9 PD estimates and, where appropriate, EAD and LGD estimates reflect forward-looking economic conditions.
- Tenor – IFRS 9 PD, LGD and EAD are provided as multi-period term structures up to exposure lifetimes instead of over a fixed one-year horizon.

IFRS 9 requires that at each reporting date, an entity shall assess whether the credit risk on an account has increased significantly since initial recognition. Part of this assessment requires a comparison to be made between the current lifetime PD (i.e. the PD over the remaining lifetime at the reporting date) with the equivalent lifetime PD as determined at the date of initial recognition.

For assets originated before IFRS 9 was introduced, comparable lifetime origination PDs did not exist. These have been retrospectively created using the relevant model inputs applicable at initial recognition.

PD estimates

Personal models

Personal PD models use the Exogenous, Maturity and Vintage (EMV) approach to model default rates. The EMV approach separates portfolio default risk trends into three components: vintage effects (quality of new business over time), maturity effects (changes in risk relating to time on book) and exogenous effects (changes in risk relating to changes in macro-economic conditions). The EMV methodology has been widely adopted across the industry because it enables forward-looking economic information to be systematically incorporated into PD estimates.

Wholesale models

Wholesale PD models use a point-in-time/through-the-cycle framework to convert one-year regulatory PDs into point-in-time estimates that reflect economic conditions at the reporting date. The framework utilises credit cycle indices (CCIs) for a comprehensive set of region/industry segments.

One year point-in-time PDs are extended to forward-looking lifetime PDs using a conditional transition matrix approach and a set of econometric forecasting models.

LGD estimates

The general approach for the IFRS 9 LGD models is to leverage corresponding Basel LGD models with bespoke adjustments to ensure estimates are unbiased and where relevant, forward-looking.

Personal

Analysis has shown minimal impact of economic conditions on LGDs for the unsecured Personal portfolios.

Wholesale

Forward-looking economic information is incorporated into LGD estimates using the existing CCI framework. For low default portfolios, including sovereigns and banks, loss data is too scarce to substantiate estimates that vary with economic conditions. Consequently, for these portfolios, LGD estimates are assumed to be constant throughout the projection horizon.

20. Risk management – Credit risk (continued)

EAD estimates

Personal

The IFRS 9 Personal modelling approach for EAD is dependent on product type.

- Revolving products use the existing Basel models as a basis, with appropriate adjustments incorporating a term structure based on time to default.
- Amortising products use an amortising schedule, where a formula is used to calculate the expected balance based on remaining terms and interest rates.
- There is no EAD model for Personal loans. Instead, debt flow (i.e. combined PD x EAD) is modelled directly.

Analysis has indicated that there is minimal impact on EAD arising from changes in the economy for all Personal portfolios.

Wholesale

For Wholesale, EAD values are projected using product specific credit conversion factors (CCFs), closely following the product segmentation and approach of the respective Basel model. However, the CCFs are estimated over multi-year time horizons and contain no regulatory conservatism or downturn assumptions.

No explicit forward-looking information is incorporated, on the basis of analysis showing the temporal variation in CCFs is mainly attributable to changes in exposure management practices rather than economic conditions.

ECL post model adjustments

The table below shows ECL post model adjustments by segment

	2022	2021	
	Other €m	Mortgages €m	Other €m
Deferred model calibrations	-	-	2
Economic uncertainty	2	7	28
Other adjustments	17	185	-
Total	19	192	30
Of which:			
- Stage 1	-	4	-
- Stage 2	19	8	32
- Stage 3	-	180	(2)

PMA's have reduced significantly since 31 December 2021. The removal of PMA's on the mortgage portfolio related to the mortgage book being reclassified from Q3 2022 to MFVTPL and therefore no longer subject to IFRS 9 ECL assessment. The PMA for economic uncertainty in Other reduced from €28 million to €2 million owing to a decrease in the amount of COVID-19 related adjustments. In Other, the PMA's for other adjustments increased to €17 million reflecting management's opinion that continuing actions on the phased withdrawal from the market will lead to higher, and/or earlier, crystallisation of losses.

Governance and post model adjustments

The IFRS 9 PD, EAD and LGD models are subject to the Group's model risk policy that stipulates periodic model monitoring, periodic re-validation and defines approval procedures and authorities according to model materiality. Various post model adjustments (PMA's) are applied where management judged they are necessary to ensure an adequate level of overall ECL provision. All PMA's are subject to formal approval through provisioning governance, and are categorised as follows:

- Deferred model calibrations – ECL adjustments where PD model monitoring indicated that model performances may have been distorted by COVID-19 support schemes.
- Economic uncertainty – ECL adjustments primarily arising from uncertainties associated with multiple economic scenarios and credit outcomes as a result of the effect of COVID-19 and the consequences of government support schemes. In both cases, management judged that additional ECL was required until further credit performance data became available on the behavioural and loss consequences of COVID-19.
- Other adjustments – ECL adjustments where it was judged that the modelled ECL was required to be amended.

PMA's will remain a focus area of the Group's ECL adequacy assessment process. A holistic framework has been established including reviewing a range of economic data, external benchmark information and portfolio performance trends.

Significant increase in credit risk (SICR)

Exposures that are considered significantly credit deteriorated since initial recognition are classified in Stage 2 and assessed for lifetime ECL measurement (exposures not considered deteriorated carry a 12-month ECL). The Group has adopted a framework to identify deterioration based primarily on relative movements in lifetime PD supported by additional qualitative backstops. The principles applied are consistent across the Group and align to credit risk management practices, where appropriate.

20. Risk management – Credit risk (continued)

The framework comprises the following elements:

- **IFRS 9 lifetime PD assessment (the primary driver)** - on modelled portfolios, the assessment is based on the relative deterioration in forward-looking lifetime PD and is assessed monthly. To assess whether credit deterioration has occurred a comparison is made between the current lifetime PD (i.e. the current probability of default over the remaining lifetime) with the equivalent lifetime PD as determined at the date of initial recognition (DOIR). If the current lifetime PD exceeds the residual origination PD by more than a threshold amount, deterioration is assumed to have occurred and the exposure transferred to Stage 2 for a lifetime loss assessment. For Wholesale, a doubling of PD would indicate a SICR subject to a minimum PD uplift of 0.1%. For Personal portfolios, the criteria vary by risk band, with lower risk exposures needing to deteriorate more than higher risk exposures, as outlined in the following table:

Personal risk bands	PD bandings (based on residual lifetime PD calculated at DOIR)	PD deterioration threshold criteria
Risk band A	<0.762%	PD@DOIR + 1%
Risk band B	<4.306%	PD@DOIR + 3%
Risk band C	>=4.306%	1.7 x PD@DOIR

- **Qualitative high-risk backstops** – the PD assessment is complemented with the use of qualitative high-risk backstops to further inform whether significant deterioration in lifetime risk of default has occurred. The qualitative high-risk backstop assessment includes the use of the mandatory 30+ days past due backstop, as prescribed by IFRS 9 guidance, and other features such as forbearance support and wholesale exposures managed within the Risk of Credit Loss framework.
- **Persistence (Personal and business banking customers only)** – the persistence rule ensures that accounts which have met the criteria for PD driven deterioration are still considered to be significantly deteriorated for three months thereafter. This additional rule enhances the timeliness of capture in Stage 2. The persistence rule is applied to PD driven deterioration only.

The criteria are based on a significant amount of empirical analysis and seek to meet three key objectives:

- **Criteria effectiveness** – the criteria should be effective in identifying significant credit deterioration and prospective default population.
- **Stage 2 stability** – the criteria should not introduce unnecessary volatility in the Stage 2 population.
- **Portfolio analysis** – the criteria should produce results which are intuitive when reported as part of the wider credit portfolio.

Provisioning for forbearance

Personal

The methodology used for provisioning in respect of Personal forborne loans will differ depending on whether the loans are performing or non-performing.

Granting forbearance will only change the arrears status of the loan in specific circumstances, which can include capitalisation of principal and interest in arrears, where the loan may be returned to the performing book if the customer has demonstrated an ability to meet regular payments and is likely to continue to do so. The loan would continue to be reported as forborne until it meets the exit criteria set out by the European Banking Authority.

For ECL estimation, all forborne but performing exposures are categorised as Stage 2 and are subject to a lifetime loss provisioning assessment.

For non-performing forborne loans, the Stage 3 loss assessment process is the same as for non-forborne loans.

Wholesale

Provisions for forborne loans are assessed in accordance with normal provisioning policies. The customer's financial position and prospects – as well as the likely effect of the forbearance, including any concessions granted, and revised PD or LGD gradings – are considered in order to establish whether an impairment provision increase is required.

Wholesale loans granted forbearance are individually assessed in most cases. Performing loans subject to forbearance treatment are categorised as Stage 2 and subject to a lifetime loss assessment.

Forbearance may result in the value of the outstanding debt exceeding the present value of the estimated future cash flows. This difference will lead to a customer being classified as non-performing.

In the case of non-performing forborne loans, an individual loan impairment provision assessment generally takes place prior to forbearance being granted. The amount of the loan impairment provision may change once the terms of the forbearance are known, resulting in an additional provision charge or a release of the provision in the period the forbearance is granted.

The transfer of wholesale loans from impaired to performing status follows assessment by relationship managers and credit managers. When no further losses are anticipated and the customer is expected to meet the loan's revised terms, any provision is written-off or released and the balance of the loan returned to performing status. This is not dependent on a specified time period and follows the credit risk manager's assessment.

20. Risk management – Credit risk (continued)

Asset lifetimes

The choice of initial recognition and asset duration is another critical judgement in determining the quantum of lifetime losses that apply.

- The date of initial recognition reflects the date that a transaction (or account) was first recognised on the balance sheet; the PD recorded at that time provides the baseline used for subsequent determination of SICR as detailed above.
- For asset duration, the approach applied (in line with IFRS 9 requirements) is:
 - Term lending – the contractual maturity date, reduced for behavioural trends where appropriate (such as, expected pre-payment and amortisation).
 - Revolving facilities – for Personal portfolios (except credit cards), asset duration is based on behavioural life and this is normally greater than contractual life (which would typically be overnight). For Wholesale portfolios, asset duration is based on annual counterparty review schedules and will be set to the next review date.
 - A capped lifetime approach of up to 36 months is used on credit card balances.

Economic loss drivers

Introduction

The portfolio segmentation and selection of economic loss drivers for IFRS 9 follow closely the approach used in stress testing. To enable robust modelling the forecasting models for each portfolio segment (defined by product or asset class and where relevant, industry sector and region) are based on a selected, small number of economic factors, (typically three to four) that best explain the temporal variations in portfolio loss rates. The process to select economic loss drivers involves empirical analysis and expert judgement.

Economic scenarios

At 31 December 2022, the range of anticipated future economic conditions was defined by a set of four internally developed scenarios and their respective probabilities. In addition to the base case, they comprised upside, downside and extreme downside scenarios. The scenarios primarily reflect the current risks faced by the economy, particularly related to high inflation resulting in a fall in real household income, economic slowdown, a rise in unemployment and asset price declines.

For 2022, the four scenarios were deemed appropriate in capturing the uncertainty in economic forecasts and the non-linearity in outcomes under different scenarios. These four scenarios were developed to provide sufficient coverage across potential rises in unemployment, inflation, asset price declines and the degree of permanent damage to the economy, around which there remains pronounced levels of uncertainty.

Upside – this scenario assumes robust growth through 2023 supported by stronger domestic and external demand. Consumers dip into excess savings built up since the COVID-19 pandemic, complementing fiscal support and strong business investment. The labour market remains resilient, with the unemployment rate falling further from current levels. Inflation retraces sharply and that does not necessitate significantly more tightening. Asset prices grow at a healthy pace.

Base case – high inflation and significant monetary policy tightening leads to muted growth in 2023. Fiscal support

remains key in containing the impact. The unemployment rate rises modestly but job losses are contained. Inflation moderates over the medium-term and falls to target levels by the end of 2024. Asset prices experience very modest corrections.

Since 31 December 2021, the economic outlook has deteriorated as energy prices surged and the cost of living crisis intensified. As a result, the base case is more pessimistic than at 31 December 2021.

Downside – inflation rises on the back of further energy price spikes. The high inflation environment leads to the economy falling into recession. As demand dries up, inflation rapidly declines. Interest rates are raised initially but then quickly eased to assist in recovery. Unemployment remains above the base case scenario while asset prices experience a material correction.

Extreme downside – this scenario assumes high and persistent inflation. Households see a further significant decline in real income. Interest rates rise to levels higher than those during the early 2000s. The resulting economic recession is deep and leads to widespread job losses. Asset prices experience significant correction, although less severe than the previous crisis.

The 2021 extreme downside also included a deep recession, labour market deterioration and asset price falls, but the current scenario explores these risks in a high inflation, high rates environment.

Probability weightings of scenarios

A subjective approach for assigning probability weights was used during COVID-19 due to the scale of the economic effect of COVID-19 and the range of recovery paths. The Group's quantitative approach to IFRS 9 multiple economic scenarios (MES) involves selecting a suitable set of discrete scenarios to characterise the distribution of risks in the economic outlook and assigning appropriate probability weights. This quantitative approach has been used for 31 December 2022.

The approach involves comparing GDP paths for the scenarios against a set of 1,000 model runs, following which, a percentile in the distribution is established that most closely corresponds to the scenario. A probability weight for the base case is set first based on judgement, while probability weights for the other scenarios are assigned based on these percentile scores.

The assigned probability weights were judged to be aligned with the subjective assessment of the balance of the risks in the economy. From the start of 2022 high inflation has posed a significant challenge to the economy and there is considerable uncertainty in the economic outlook with respect to persistence and the range of outcomes on inflation and its subsequent effects on household real income and economic activity. Given that backdrop, the Group judges it appropriate to assign higher probability weights on downside-biased scenarios than at 31 December 2021.

The approach presents good coverage to the range of outcomes assumed in the scenarios, including the potential for a robust recovery on the upside and exceptionally challenging outcomes on the downside. An 18.6% weighting was applied to the upside scenario, a 45.0% weighting applied to the base case scenario, a 20.8% weighting applied to the downside scenario and a 15.6% weighting applied to the extreme downside scenario.

20. Risk management – Credit risk (continued)

Use of the scenarios in Personal lending

Personal lending follows a discrete scenario approach. The probability of default (PD) and loss given default (LGD) values for each discrete scenario are calculated using product specific econometric models. Each account has a PD and LGD calculated as probability weighted averages across the suite of economic scenarios.

Use of the scenarios in Wholesale lending

The wholesale lending ECL methodology is based on the concept of credit cycle indices (CCIs). The CCIs represent, similar to the exogenous component in Personal, all relevant economic loss drivers for a region/industry segment aggregated into a single index value that describes the loss rate conditions in the respective segment relative to its long-run average. A CCI value of zero corresponds to loss rates at long-run average levels, a positive CCI value corresponds to loss rates below long run average levels and a negative CCI value corresponds to loss rates above long-run average levels.

The four economic scenarios are translated into forward-looking projections of CCIs using a set of econometric models. Subsequently the CCI projections for the individual scenarios are averaged into a single central CCI projection according to the given scenario probabilities. The central CCI projection is then overlaid with an additional mean reversion assumption i.e., that after reaching their worst forecast position, the CCIs start to gradually revert to their long-run average of zero.

Banking activities

Introduction

This section details the credit risk profile of the Group's banking activities. Refer to Note 1, accounting policy (k) and Note 12 for policies and critical judgements relating to impairment loss determination.

Financial assets within the scope of the IFRS 9 ECL framework

Refer to Note 10 for balance sheet analysis of financial assets that are classified as amortised cost (AC) or fair value through other comprehensive income (FVOCI), the starting point for IFRS 9 ECL framework assessment.

	2022			2021		
	Gross €bn	ECL €bn	Net €bn	Gross €bn	ECL €bn	Net €bn
Balance sheet total gross amortised cost and FVOCI assets	4.6			16.6		
In scope of IFRS 9 ECL framework	4.3			16.3		
% in scope	93%			98%		
Loans to customers - in scope - amortised cost	0.4	0.1	0.3	8.5	0.5	8.0
Loans to banks - in scope - amortised cost	0.1	-	0.1	0.1	-	0.1
Total loans - in scope - amortised cost	0.5	0.1	0.4	8.6	0.5	8.1
Stage 1	0.2	-	0.2	6.7	-	6.7
Stage 2	0.2	-	0.2	1.0	0.1	0.9
Stage 3	0.1	0.1	-	0.9	0.4	0.5
Other financial instruments - in scope - amortised cost	3.2	-	3.2	5.2	-	5.2
Other financial instruments - in scope - FVOCI	0.6	-	0.6	2.5	-	2.5
Total other financial instruments - in scope	3.8	-	3.8	7.7	-	7.7
Stage 1	3.8	-	3.8	7.7	-	7.7
Out of scope of IFRS 9 ECL framework	0.3	na	0.3	0.3	na	0.3

The assets outside the IFRS 9 ECL framework were as follows:

- Settlement balances, items in the course of collection, cash balances and other non-credit risk assets were assessed as having no ECL unless there was evidence that they were credit impaired.

Note that €1.7 billion of financial assets classified as amortised cost in assets of disposal groups are not included in the analysis above.

Finally, ECL is calculated using a Monte Carlo approach by averaging PD and LGD values arising from many CCI paths simulated around the central CCI projection.

The rationale for the Wholesale approach is the long-standing observation that loss rates in Wholesale portfolios tend to follow regular cycles. This allows us to enrich the range and depth of future economic conditions embedded in the final ECL beyond what would be obtained from using the discrete macro-economic scenarios alone.

Business Banking, while part of the Wholesale segment for reporting purposes, utilises the Personal lending rather than the Wholesale lending methodology.

Measurement uncertainty and ECL sensitivity

The recognition and measurement of ECL is complex and involves the use of significant judgement and estimation, particularly in times of economic volatility and uncertainty. This includes the formulation and incorporation of multiple forward-looking economic conditions into ECL to meet the measurement objective of IFRS 9. The ECL provision is sensitive to model inputs and economic assumptions underlying the estimates.

The measurement uncertainty is particularly applicable to ECL provisioning on performing exposures in Stage 1 and Stage 2. Stage 3 provisions are not subject to the same level of measurement uncertainty – default is an observed event as at the balance sheet date.

20. Risk management – Credit risk (continued)

Contingent liabilities and commitments

In addition to the contingent liabilities and commitments disclosed in Note 21, reputationally-committed limits were also included in the scope of the IFRS 9 ECL framework. For 2022, the out of scope balance was €0.1 billion (2021 – nil) and primarily related to facilities that, if drawn, would not be classified as amortised cost or FVOCI, or undrawn limits relating to financial assets exclusions. Total contingent liabilities (including financial guarantees) and commitments within IFRS 9 ECL scope were €0.7 billion (2021 – €1.5 billion), comprising stage 1 €0.6 billion (2021 – €1.4 billion); stage 2 €0.1 billion (2021 – €0.1 billion); and stage 3 nil (2021 – nil).

The total ECL provision in the remainder of the credit risk section of €0.1 billion includes ECL for both on and off balance sheet exposures for continuing operations.

Asset quality

Internal asset quality ratings have ranges for the probability of default. Customers are assigned credit grades, based on various credit grading models that reflect the key drivers of

default for the customer type. All credit grades map to both an asset quality scale, used for external financial reporting, and a master grading scale used for internal management reporting across portfolios. The table that follows details the relationship between internal asset quality (AQ) bands and external ratings published by Standard & Poor's (S&P), for illustrative purposes only.

Internal asset quality band	Probability of default range	Indicative S&P rating
AQ1	0% - 0.034%	AAA to AA
AQ2	0.034% - 0.048%	AA to AA-
AQ3	0.048% - 0.095%	A+ to A
AQ4	0.095% - 0.381%	BBB+ to BBB-
AQ5	0.381% - 1.076%	BB+ to BB
AQ6	1.076% - 2.153%	BB- to B+
AQ7	2.153% - 6.089%	B+ to B
AQ8	6.089% - 17.222%	B- to CCC+
AQ9	17.222% - 100%	CCC to C
AQ10	100%	D

The table below analyses the split of the disposal groups between Personal and Wholesale. Gross loans and ECL provisions are shown by stage and the value of the off-balance sheet exposures is provided. The remaining tables in the credit risk section exclude these exposures.

	Loans - amortised cost and FVOCI				Off-balance sheet		ECL provisions			
	Stage 1	Stage 2	Stage 3	Total	Loan commitments	Contingent liabilities	Stage 1	Stage 2	Stage 3	Total
	€m	€m	€m	€m	€m	€m	€m	€m	€m	€m
2022										
Wholesale	1,435	214	44	1,693	453	1	19	21	20	60
Total	1,435	214	44	1,693	453	1	19	21	20	60
2021										
Personal	6,602	250	41	6,893	-	-	5	8	8	21
Wholesale	3,151	760	8	3,919	1,982	137	11	93	4	108
Total	9,753	1,010	49	10,812	1,982	137	16	101	12	129

20. Risk management – Credit risk (continued)

Portfolio summary - sector analysis

The following tables detail financial assets and off-balance sheet exposures gross of ECL and related ECL provision, impairment and past due by sector, asset quality and geographical region for the financial year and the previous financial year.

	Personal €m	Wholesale €m	Total €m
2022			
Loans by geography	162	334	496
- Republic of Ireland	161	256	417
- United Kingdom	1	13	14
- Other	-	65	65
Loans by asset quality	162	334	496
- AQ 3	-	5	5
- AQ 4	9	61	70
- AQ 5	20	2	22
- AQ 6	25	9	34
- AQ 7	48	92	140
- AQ 8	31	34	65
- AQ 9	15	6	21
- AQ 10	14	125	139
Loans by stage	162	334	496
- Stage 1	58	118	176
- Stage 2	90	91	181
- Stage 3	14	125	139
Loans - past due analysis	162	334	496
- Not past due	136	257	393
- Past due 1-30 days	7	3	10
- Past due 31-89 days	7	7	14
- Past due 90-180 days	2	7	9
- Past due > 180 days	10	60	70
Loans - stage 2 past due analysis	90	91	181
- Not past due	79	89	168
- Past due 1-30 days	4	1	5
- Past due 31-89 days	7	1	8
ECL provision (total)	29	93	122
ECL provisions by geography	29	93	122
- Republic of Ireland	29	84	113
- United Kingdom	-	8	8
- Other	-	1	1
ECL provisions by stage	29	93	122
- Stage 1	1	2	3
- Stage 2	16	25	41
- Stage 3	12	66	78
ECL provision coverage (total) - ECL/loans	17.90	27.84	24.60
- Stage 1 (%)	1.72	1.69	1.70
- Stage 2 (%)	17.78	27.47	22.65
- Stage 3 (%)	85.71	52.80	56.12
ECL charge/(release)	13	(22)	(9)
ECL charge/(release) by geography	13	(22)	(9)
- Republic of Ireland	13	(25)	(12)
- United Kingdom	-	3	3
ECL loss rate (%)	8.02	(6.59)	(1.81)
Amounts written off	2	29	31
Other financial assets by asset quality	-	3,759	3,759
- AQ 1-4	-	3,759	3,759
Off balance sheet	375	290	665
Loan commitments	375	244	619
Financial guarantees	-	46	46
Off balance sheet by asset quality	375	290	665
- AQ 1-4	13	43	56
- AQ 5-8	277	219	496
- AQ 9	78	8	86
- AQ 10	7	20	27
Weighted average life - ECL measurement (years)	8	4	5
Weighted average life 12 months PDs			
- IFRS 9 (%)	9.45	4.93	6.84
- Basel (%)	6.95	4.08	5.30

20. Risk management – Credit risk (continued)

	Personal €m	Wholesale €m	Total €m
2021			
Loans by geography	7,595	974	8,569
- Republic of Ireland	7,595	852	8,447
- United Kingdom	-	39	39
- Other	-	83	83
Loans by asset quality	7,595	974	8,569
- AQ 2	7	-	7
- AQ 3	-	12	12
- AQ 4	4,662	115	4,777
- AQ 5	1,695	105	1,800
- AQ 6	111	161	272
- AQ 7	133	245	378
- AQ 8	65	109	174
- AQ 9	197	15	212
- AQ 10	725	212	937
Loans by stage	7,595	974	8,569
- Stage 1	6,146	471	6,617
- Stage 2	724	291	1,015
- Stage 3	725	212	937
Loans - past due analysis	7,595	974	8,569
- Not past due	6,924	831	7,755
- Past due 1-30 days	140	14	154
- Past due 31-89 days	110	6	116
- Past due 90-180 days	59	16	75
- Past due > 180 days	362	107	469
Loans - stage 2 past due analysis	724	291	1,015
- Not past due	607	282	889
- Past due 1-30 days	62	7	69
- Past due 31-89 days	55	2	57
ECL provision (total)	392	158	550
ECL provisions by geography	392	158	550
- Republic of Ireland	392	142	534
- United Kingdom	-	15	15
- Other	-	1	1
ECL provisions by stage	392	158	550
- Stage 1	9	2	11
- Stage 2	25	52	77
- Stage 3	358	104	462
ECL provision coverage (total) - ECL/loans	5.16	16.22	6.42
- Stage 1 (%)	0.15	0.42	0.17
- Stage 2 (%)	3.45	17.87	7.59
- Stage 3 (%)	49.38	49.06	49.31
ECL charge/(release)	113	(24)	89
ECL charge/(release) by geography	113	(24)	89
- Republic of Ireland	113	(28)	85
- United Kingdom	-	4	4
ECL loss rate (%)	1.49	(2.46)	1.04
Amounts written off	91	14	105
Other financial assets by asset quality	-	7,733	7,733
- AQ 1-4	-	7,733	7,733
Off balance sheet	501	1,030	1,531
Loan commitments	501	800	1,301
Financial guarantees	-	230	230
Off balance sheet by asset quality	501	1,030	1,531
- AQ 1-4	131	461	592
- AQ 5-8	360	529	889
- AQ 9	5	12	17
- AQ 10	5	28	33
Weighted average life - ECL measurement (years)	9	6	7
Weighted average life 12 months PDs			
- IFRS 9 (%)	1.41	4.06	1.67
- Basel (%)	1.19	3.85	1.45

At 31 December 2021 AQ10 included €231 million of exposures which were not considered defaulted for capital calculation purposes but were included in Stage 3. There was no equivalent balance at 31 December 2022.

20. Risk management – Credit risk (continued)

The table below shows an analysis of gross loans by stage, off balance sheet positions and ECL by stage for the Personal portfolios and key sectors of the Wholesale portfolios.

	Loans - amortised cost				Off-balance sheet		ECL provisions			
	Stage 1 €m	Stage 2 €m	Stage 3 €m	Total €m	Loan commitments €m	Contingent liabilities €m	Stage 1 €m	Stage 2 €m	Stage 3 €m	Total €m
2022										
Personal	58	90	14	162	375	-	1	16	12	29
Cards	32	12	1	45	338	-	1	2	1	4
Other Personal	26	78	13	117	37	-	-	14	11	25
Wholesale	118	91	125	334	244	46	2	25	66	93
Property	2	1	28	31	8	10	-	-	18	18
Financial institutions	66	-	-	66	17	9	1	-	-	1
Corporate	50	90	97	237	219	27	1	25	48	74
Of which:										
Agriculture	9	6	11	26	29	-	-	1	9	10
Automotive	1	-	-	1	2	-	-	-	-	-
Health	1	3	6	10	2	-	-	2	4	6
Industrials	1	-	-	1	2	-	-	-	-	-
Land transport & logistics	1	-	1	2	2	-	-	-	1	1
Leisure	1	70	46	117	4	-	-	18	13	31
Mining and materials	-	-	-	-	8	-	-	-	-	-
Retail	28	4	8	40	7	2	-	2	5	7
Water and waste	-	-	-	-	-	1	-	-	-	-
Total	176	181	139	496	619	46	3	41	78	122

20. Risk management – Credit risk (continued)

	Loans - amortised cost				Off-balance sheet			ECL provisions			
	Stage 1 €m	Stage 2 €m	Stage 3 €m	Total €m	Loan commitments €m	Contingent liabilities €m	Stage 1 €m	Stage 2 €m	Stage 3 €m	Total €m	
2021											
Personal	6,146	724	725	7,595	501	-	9	25	358	392	
Mortgages	5,965	658	713	7,336	93	-	9	20	349	378	
Cards	70	13	1	84	318	-	-	2	1	3	
Other Personal	111	53	11	175	90	-	-	3	8	11	
Wholesale	471	291	212	974	800	230	2	52	104	158	
Property	63	32	37	132	68	24	-	3	25	28	
Financial institutions	88	-	-	88	64	11	-	-	-	-	
Sovereigns	5	-	-	5	5	-	1	-	-	1	
Corporate	315	259	175	749	663	195	1	49	79	129	
Of which:											
Agriculture	152	43	40	235	88	1	1	3	19	23	
Airlines and aerospace	1	-	-	1	9	5	-	-	-	-	
Automotive	7	4	1	12	19	7	-	1	1	2	
Chemicals	1	-	-	1	30	1	-	-	-	-	
Health	12	11	9	32	15	2	-	3	6	9	
Industrials	7	8	2	17	51	2	1	-	1	2	
Land transport & logistics	8	1	1	10	74	5	-	-	1	1	
Leisure	11	134	79	224	21	2	-	28	21	49	
Mining and materials	1	-	-	1	1	1	-	-	-	-	
Oil and gas	-	-	-	-	3	-	-	-	-	-	
Power Utilities	1	-	-	1	2	8	-	-	-	-	
Retail	65	14	14	93	73	38	-	2	9	11	
Water and waste	1	1	-	2	5	3	-	-	-	-	
Total	6,617	1,015	937	8,569	1,301	230	11	77	462	550	

20. Risk management – Credit risk (continued)

Credit risk enhancement and mitigation

The table below shows exposures of modelled portfolios within the scope of the ECL framework and related credit risk enhancement and mitigation (CREM).

	Gross exposure	ECL	Maximum credit risk		CREM by type			CREM coverage		Exposure post CREM		
			€m	€m	Total	Stage 3	Financial	Property	Other	Total	Stage 3	Total
2022			€m	€m	€m	€m	€m	€m	€m	€m	€m	€m
Financial assets												
Cash and balances at central banks	3,111	-	3,111	-	-	-	-	-	-	-	3,111	-
Loans - amortised cost	496	119	377	61	-	105	2	107	51	270	10	
Personal	162	29	133	2	-	-	-	-	-	133	2	
Wholesale	334	90	244	59	-	105	2	107	51	137	8	
Other financial assets	648	2	646	-	-	-	-	-	-	646	-	
Total financial assets	4,255	121	4,134	61	-	105	2	107	51	4,027	10	
Contingent liabilities and commitments												
Personal	375	-	375	7	-	-	-	-	-	375	7	
Wholesale	290	1	289	20	1	2	-	3	1	286	19	
Total off-balance sheet	665	1	664	27	1	2	-	3	1	661	26	
Total exposure	4,920	122	4,798	88	1	107	2	110	52	4,688	36	
	Gross exposure	ECL	Maximum credit risk		CREM by type			CREM coverage		Exposure post CREM		
	€m	€m	€m	€m	€m	€m	€m	€m	€m	€m	€m	
2021												
Financial assets												
Cash and balances at central banks	5,247	1	5,246	-	-	-	-	-	-	5,246	-	
Loans - amortised cost	8,569	546	8,023	475	40	7,265	8	7,313	440	710	35	
Personal	7,595	391	7,204	367	-	6,953	-	6,953	359	251	8	
Wholesale	974	155	819	108	40	312	8	360	81	459	27	
Other financial assets	2,486	1	2,485	-	-	-	-	-	-	2,485	-	
Total financial assets	16,302	548	15,754	475	40	7,265	8	7,313	440	8,441	35	
Contingent liabilities and commitments												
Personal	501	1	500	5	-	-	-	-	-	500	5	
Wholesale	1,030	1	1,029	28	15	53	6	74	3	955	25	
Total off-balance sheet	1,531	2	1,529	33	15	53	6	74	3	1,455	30	
Total exposures	17,833	550	17,283	508	55	7,318	14	7,387	443	9,896	65	

The Group holds collateral in respect of individual loans. This collateral includes mortgages over property. Property valuations are capped at the loan value.

20. Risk management – Credit risk (continued)

Flow statements

The flow statements that follow show the main ECL and related income statement movements. They also show the changes in ECL as well as the changes in related financial assets used in determining ECL. Due to differences in scope, exposures in this section may therefore differ from those reported in other tables, principally in relation to exposures in Stage 1 and Stage 2. These differences do not have a material ECL impact. Other points to note:

- Financial assets include treasury liquidity portfolios, comprising balances at central banks and debt securities, as well as loans. Both modelled and non-modelled portfolios are included.
- Stage transfers (for example, exposures moving from Stage 1 to Stage 2) are a key feature of the ECL movements, with the net re-measurement cost of transitioning to a worse stage being a primary driver of income statement charges. Similarly, there is an ECL benefit for accounts improving stage.
- Changes in risk parameters shows the reassessment of the ECL within a given stage, including any ECL overlays and residual income statement gains or losses at the point of write-off or accounting write-down.
- Other (income statement only) includes any subsequent changes in the value of written-down assets (for example, fortuitous recoveries) along with other direct write-off items such as direct recovery costs. Other (income statement only) affects the income statement but does not affect balance sheet ECL movements.
- Amounts written-off – represent the gross asset written-down against accounts with ECL, including the net asset write-down for debt sale activity.
- The impact of any change in PMAs during the financial year is reported under changes in risk parameters, as are any impacts arising from changes to the underlying models.
- All movements are captured monthly and aggregated. Interest suspended post default is included within Stage 3 ECL with the movement in the value of suspended interest during the year reported under currency translation and other adjustments.

	Stage 1		Stage 2		Stage 3		Total	
	Financial assets	ECL	Financial assets	ECL	Financial assets	ECL	Financial assets	ECL
	€m	€m	€m	€m	€m	€m	€m	€m
Total								
At 1 January 2022	16,485	11	1,054	77	957	462	18,496	550
Currency translation and other adjustments	(1)	1	-	1	(1)	2	(2)	4
Transfers from Stage 1 to Stage 2	(169)	(5)	169	5	-	-	-	-
Transfers from Stage 2 to Stage 1	106	7	(106)	(7)	-	-	-	-
Transfers to Stage 3	(1)	-	(47)	(12)	48	12	-	-
Transfers from Stage 3	2	1	11	5	(13)	(6)	-	-
Net re-measurement of ECL on stage transfer	-	(4)	-	13	-	6	-	15
Changes in risk parameters (model inputs)	-	5	-	25	-	(16)	-	14
Other changes in net exposure	(2,064)	(1)	(109)	(18)	(114)	(10)	(2,287)	(29)
Other (income statement only)	-	-	-	-	-	(9)	-	(9)
Income statement (releases)/charges	-	-	-	20	-	(29)	-	(9)
Amounts written-off	-	-	-	-	(31)	(31)	(31)	(31)
Transfer to disposal groups and fair value reclass	(9,840)	(12)	(786)	(48)	(697)	(338)	(11,323)	(398)
Unwinding of discount	-	-	-	-	-	(3)	-	(3)
At 31 December 2022	4,518	3	186	41	149	78	4,853	122
Net carrying amount	4,515		145		71		4,731	
At 1 January 2021	24,542	50	3,790	295	1,399	548	29,731	893
2021 movements	(8,057)	(39)	(2,736)	(218)	(442)	(86)	(11,235)	(343)
At 31 December 2021	16,485	11	1,054	77	957	462	18,496	550
Net carrying amount	16,474		977		495		17,946	

2021 movements included transfers from Stage 1 to Stage 2 of €979 million (ECL – €4 million), transfers from Stage 2 to Stage 1 of €1,768 million (ECL – €72 million), transfers into Stage 3 of €181 million (ECL – €24 million) and transfers from Stage 3 of €237 million (ECL – €47 million). A reduction in ECL of €42 million was recognised as a result of these cumulative transfers. Also included were financial assets written-off of €105 million.

20. Risk management – Credit risk (continued)

The following tables analyse the ECL flow for significant classes of assets in the Group.

	Stage 1		Stage 2		Stage 3		Total	
	Financial assets €m	ECL €m	Financial assets €m	ECL €m	Financial assets €m	ECL €m	Financial assets €m	ECL €m
Residential mortgages								
At 1 January 2022	5,995	9	664	20	719	349	7,378	378
Currency translation and other adjustments	-	-	-	-	-	2	-	2
Transfers from Stage 1 to Stage 2	(31)	-	31	-	-	-	-	-
Transfers from Stage 2 to Stage 1	30	1	(30)	(1)	-	-	-	-
Transfers to Stage 3	-	-	(4)	-	4	-	-	-
Transfers from Stage 3	1	1	7	3	(8)	(4)	-	-
Net re-measurement of ECL on stage transfer	-	(2)	-	(1)	-	2	-	(1)
Changes in risk parameters (model inputs)	-	2	-	8	-	(12)	-	(2)
Other changes in net exposure	(116)	-	(8)	-	(35)	(3)	(159)	(3)
Other (income statement only)	-	-	-	-	-	(1)	-	(1)
Income statement (releases)/charges	-	-	-	7	-	(14)	-	(7)
Amounts written-off	-	-	-	-	(6)	(6)	(6)	(6)
Transfer to disposal groups and fair value reclass	(5,879)	(11)	(660)	(29)	(674)	(326)	(7,213)	(366)
Unwinding of discount	-	-	-	-	-	(2)	-	(2)
At 31 December 2022	-	-	-	-	-	-	-	-
Net carrying amount	-	-	-	-	-	-	-	-
At 1 January 2021	12,155	30	1,872	101	1,181	425	15,208	556
2021 movements	(6,160)	(21)	(1,208)	(81)	(462)	(76)	(7,830)	(178)
At 31 December 2021	5,995	9	664	20	719	349	7,378	378
Net carrying amount	5,986		644		370		7,000	

2021 movements included transfers from Stage 1 to Stage 2 of €567 million (ECL – €2 million), transfers from Stage 2 to Stage 1 of €1,357 million (ECL – €63 million), transfers into Stage 3 of €85 million (ECL – €8 million) and transfers from Stage 3 of €221 million (ECL – €40 million). A reduction in ECL of €51 million was recognised as a result of these cumulative transfers. Also included were amounts written-off of €86 million.

	Stage 1		Stage 2		Stage 3		Total	
	Financial assets €m	ECL €m	Financial assets €m	ECL €m	Financial assets €m	ECL €m	Financial assets €m	ECL €m
Commercial								
At 1 January 2022	10,115	2	267	49	207	91	10,589	142
Currency translation and other adjustments	(2)	1	-	1	-	1	(2)	3
Transfers from Stage 1 to Stage 2	(18)	(3)	18	3	-	-	-	-
Transfers from Stage 2 to Stage 1	16	3	(16)	(3)	-	-	-	-
Transfers to Stage 3	-	-	(31)	(8)	31	8	-	-
Transfers from Stage 3	-	-	2	-	(2)	-	-	-
Net re-measurement of ECL on stage transfer	-	-	-	1	-	(4)	-	(3)
Changes in risk parameters (model inputs)	-	1	-	8	-	(3)	-	6
Other changes in net exposure	(1,872)	-	(72)	(11)	(78)	(8)	(2,022)	(19)
Other (income statement only)	-	(1)	-	-	-	(2)	-	(3)
Income statement (releases)/charges	-	-	-	(2)	-	(17)	-	(19)
Amounts written-off	-	-	-	-	(16)	(16)	(16)	(16)
Transfer to disposal groups	(3,803)	(3)	(85)	(16)	(22)	(11)	(3,910)	(30)
Unwinding of discount	-	-	-	-	-	(1)	-	(1)
At 31 December 2022	4,436	1	83	24	120	57	4,639	82
Net carrying amount	4,435	-	59	-	63	-	4,557	
At 1 January 2021	11,981	18	1,762	184	181	98	13,924	300
2021 movements	(1,866)	(16)	(1,495)	(135)	26	(7)	(3,335)	(158)
At 31 December 2021	10,115	2	267	49	207	91	10,589	142
Net carrying amount	10,113		218		116		10,447	

Note that the stage 1 assets in the above table include cash and balances at central banks.

2021 movements included transfers from Stage 1 to Stage 2 of €279 million (ECL – €1 million), transfers from Stage 2 to Stage 1 of €291 million (ECL – €5 million), transfers into Stage 3 of €85 million (ECL – €14 million) and transfers from Stage 3 of €9 million (ECL – €2 million). There was no overall change in ECL as a result of these cumulative transfers. Also included were amounts written-off of €11 million.

Related financial asset movements are one month in arrears relative to the balance sheet reporting dates, as these are the balances used to calculate the modelled ECL (i.e. reported financial assets at 1 January 2022 in the flow statements reflect 30 November 2021 positions, and 31 December 2022 reported figures reflect 30 November 2022 positions).

20. Risk management– Credit risk (continued)

Stage 2 decomposition – arrears status and contributing factors

The tables below show Stage 2 decomposition for the Personal portfolios.

	Credit cards		Other personal		Total	
	Loans €m	ECL €m	Loans €m	ECL €m	Loans €m	ECL €m
2022						
Personal						
Currently In Arrears (>30DPD)	2	1	2	1	4	2
Currently Up-to-Date	10	1	76	13	86	14
- PD Deterioration	7	1	68	12	75	13
- Up-to-Date, PD Persistence	3	-	4	-	7	-
- Other Driver (Adverse credit, forbearance etc.)	-	-	4	1	4	1
Total Stage 2	12	2	78	14	90	16

	Residential mortgages		Credit cards		Other personal		Total	
	Loans €m	ECL €m	Loans €m	ECL €m	Loans €m	ECL €m	Loans €m	ECL €m
2021								
Personal								
Currently In Arrears (>30DPD)	46	3	1	-	2	1	49	4
Currently Up-to-Date	612	17	12	2	51	2	675	21
- PD Deterioration	69	6	7	2	30	1	106	9
- Up-to-Date, PD Persistence	24	1	5	-	20	1	49	2
- Other Driver (Adverse credit, forbearance etc.)	519	10	-	-	1	-	520	10
Total Stage 2	658	20	13	2	53	3	724	25

The tables below show Stage 2 decomposition for the Wholesale portfolios.

	Property		Corporate		Total	
	Loans €m	ECL €m	Loans €m	ECL €m	Loans €m	ECL €m
2022						
Wholesale						
Currently In Arrears (>30DPD)	-	-	1	-	1	-
Currently Up-to-Date	1	-	89	25	90	25
- PD Deterioration	-	-	34	10	34	10
- Up-to-Date, PD Persistence	-	-	1	-	1	-
- Other Driver (Adverse credit, forbearance etc.)	1	-	54	15	55	15
Total Stage 2	1	-	90	25	91	25

	Property		Corporate		Total	
	Loans €m	ECL €m	Loans €m	ECL €m	Loans €m	ECL €m
2021						
Wholesale						
Currently In Arrears (>30DPD)	-	-	1	-	1	-
Currently Up-to-Date	32	3	258	49	290	52
- PD Deterioration	3	-	72	15	75	15
- Up-to-Date, PD Persistence	1	-	14	-	15	-
- Other Driver (Adverse credit, forbearance etc.)	28	3	172	34	200	37
Total Stage 2	32	3	259	49	291	52

20. Risk management (continued)

Capital, liquidity and funding risk

The Group continually ensures a comprehensive approach is taken to the management of capital, liquidity and funding, underpinned by the Risk Management Framework, risk appetite and policies, to manage and mitigate capital, liquidity and funding risks. This ensures the tools and capability are in place to facilitate the management and mitigation of risk during phased withdrawal, ensuring the Group operates within its regulatory requirements and risk appetite.

Definitions

Regulatory capital consists of reserves and instruments issued that are available, have a degree of permanency and are capable of absorbing losses. A number of strict conditions set by regulators must be satisfied to be eligible as capital.

Capital risk is the risk that there is or will be insufficient capital and other loss absorbing debt instruments to operate effectively including meeting minimum regulatory requirements, operating within Board-approved risk appetite and supporting its strategic goals.

Liquidity consists of assets that can be readily converted to cash within a short timeframe at a reliable value. Liquidity risk is the risk of being unable to meet financial obligations as and when they fall due.

Funding consists of on-balance sheet liabilities that are used to provide cash to finance assets. Funding risk is the risk of not maintaining a diversified, stable and cost-effective funding base. Liquidity and funding risks arise in a number of ways, including through the maturity transformation role that banks perform.

Sources of risk

Capital

The eligibility of instruments and financial resources as regulatory capital is laid down by applicable regulation. Capital is categorised by applicable regulation under two tiers (Tier 1 and Tier 2) according to the ability to absorb losses on either a going or gone concern basis, the degree of permanency and the ranking of absorbing losses. There are three broad categories of capital across these two tiers:

- **Common Equity Tier 1 (CET1) capital** - CET1 capital must be perpetual and capable of unrestricted and immediate use to cover risks or losses as soon as these occur. This includes ordinary shares issued and retained earnings.
- **Additional Tier 1 (AT1) capital** - This is the second type of loss absorbing capital and must be capable of absorbing losses on a going concern basis. These instruments are either written down or converted into CET1 capital when the CET1 ratio falls below a pre-specified level.
- **Tier 2 capital** - Tier 2 capital is the bank's supplementary capital and provides loss absorption on a gone concern basis. Tier 2 capital absorbs losses after Tier 1 capital. It typically consists of subordinated debt securities with a minimum maturity of five years.

Minimum requirement for own funds and eligible liabilities (MREL)

In addition to capital, other specific loss absorbing instruments, including senior notes issued by UBIDAC to NatWest Holdings Limited may be used to cover certain gone concern capital requirements which is referred to as MREL. Gone concern refers to the situation in which resources must be available to enable an orderly resolution, in the event that resolution authorities deem that the Group has failed or is likely to fail.

Liquidity

The Group maintains a prudent approach to the definition of liquidity resources. The Group manages its liquidity to ensure it is always available when and where required, taking into account regulatory, legal and other constraints.

Liquidity resources are divided into primary and secondary liquidity as follows:

- Primary liquid assets include cash and balances at central banks, high quality government and agency bonds.
- Secondary liquid assets are eligible as collateral for central bank liquidity facilities and repurchase agreements. These assets include own-issued securitisations.

Funding

During the phased withdrawal the Group is seeking to execute its exit from customer and wholesale deposit markets through a phased programme of engagement with customers that has been sequenced in parallel to the asset disposal programme. In addition, the bank has utilised a contingent liquidity agreement with NatWest Bank to bridge any mismatches between these asset and liability flows within a prescribed risk appetite framework.

Capital management

Capital management is the process by which the Group ensures that it has sufficient capital and other loss absorbing instruments to operate effectively including meeting minimum regulatory requirements, operating within Board approved risk appetite, maintaining credit ratings and supporting phased withdrawal strategic goals.

20. Risk management – Capital, liquidity and funding risk (continued)

Capital planning is integrated into the Group’s annual budgeting process and is assessed and updated at least monthly.

Produce capital plans	<ul style="list-style-type: none"> – Capital plans are produced for the Group over a multi-year phased withdrawal planning horizon under expected and stress conditions. Stressed capital plans are produced to support internal stress testing in the ICAAP for regulatory purposes. – Shorter term forecasts are developed frequently in response to actual performance, changes in internal and external business environment and to manage risks and opportunities.
Assess capital adequacy	<ul style="list-style-type: none"> – Capital plans are developed to maintain capital of sufficient quantity and quality to support the Group over the planning horizon within approved risk appetite, as determined via stress testing, and minimum regulatory requirements. – Capital resources and capital requirements are assessed across a defined planning horizon.
Inform capital actions	<ul style="list-style-type: none"> – Capital planning informs potential capital actions including dividends via internal Group transactions. – Decisions on capital actions will be influenced by strategic and regulatory requirements, risk appetite, costs and prevailing market conditions. – As part of capital planning, the Group will monitor its portfolio of issued capital securities and assess the optimal blend and most cost effective means of financing.

The liquidity value of the portfolio is determined by taking current market prices and applying a discount or haircut, to give a liquidity value that represents the amount of cash that can be generated by the asset.

Funding risk management

The Group manages funding risk through a comprehensive framework which measures and monitors the funding risk on the balance sheet.

Key developments in 2022

The Group elected to cease using the IFRS 9 transition adjustment to regulatory capital in respect of expected credit losses. The impact on Group CET1 regulatory capital was a reduction of €73 million.

In consideration of the uncertainties associated with the phased withdrawal under base and stress scenarios, on 15 February 2022 the Group entered into a €9.5 billion contingent liquidity agreement with National Westminster Bank Plc. This arrangement was reduced to €7 billion in December 2022 given the reduced stressed funding requirement that is expected over the remaining time period of the phased withdrawal.

The strong capital, liquidity and funding positions at year end will continue to support the orderly reduction in assets and liabilities during the phased withdrawal programme. Progress will be closely monitored across the three lines of defence.

Capital planning is one of the tools that the Group uses to monitor and manage capital risk on a going and gone concern basis, including the risk of excessive leverage.

Liquidity risk management

The Group manages its liquidity risk taking into account regulatory, legal and other constraints to ensure sufficient liquidity is available where required to cover liquidity stresses.

The Group categorises its liquidity portfolio, including its locally managed liquidity portfolios, into primary and secondary liquid assets.

The size of the liquidity portfolio is determined by referencing UBIDAC’s liquidity risk appetite. The Group retains a prudent approach to setting the composition of the liquidity portfolios, which is subject to internal policies applicable to all entities and limits over quality of counterparty, maturity mix and currency mix.

20. Risk management – Capital, liquidity and funding risk (continued)

Minimum requirements

Capital adequacy ratios

The Group is subject to minimum capital requirements relative to risk weighted assets (RWAs). The table below summarises the minimum ratios of capital to RWAs that the Group is expected to meet.

Type	CET1	Total Tier 1	Total capital
Minimum capital requirements	4.5%	6.0%	8.0%
Pillar 2 requirement ⁽¹⁾	2.0%	2.7%	3.6%
Capital conservation buffer	2.5%	2.5%	2.5%
Countercyclical capital buffer ⁽²⁾	0.0%	0.0%	0.0%
Other systemically important institution buffer ⁽³⁾	0.5%	0.5%	0.5%
Total	9.5%	11.7%	14.6%

(1) Banks are permitted to use capital instruments that do not qualify as CET1 capital, for example AT1 or Tier 2 instruments, to meet the Pillar 2 requirements.

(2) The institution-specific countercyclical capital buffer requirement is determined by the CBI and is applicable to all Irish banks. The CBI has announced that this rate will increase to 0.5% in June 2023 and then 1.0% in November 2023.

(3) The other systemically important institution buffer is calculated by the CBI and is based on a score accounting for a bank's size, interconnectedness, importance and complexity.

Contractual maturity

The table shows the residual maturity of third-party financial instruments, based on contractual date of maturity of the Group's banking activities. Other than cash flows from derivatives in an effective hedge, MFVTPL assets and held-for-trading liabilities have been excluded from the maturity analysis and are shown in total in the table below.

Group	Other than MFVTPL and HFT										Customer ECL provisions	Total
	Less than 1 month	1-3 months	3-6 months	6 months - 1 year	Subtotal 1-3 years	3-5 years	More than 5 years	Total excluding MFVTPL and HFT	MFVTPL and HFT			
2022	€m	€m	€m	€m	€m	€m	€m	€m	€m	€m	€m	€m
Cash and balances at central banks	3,409	-	-	-	3,409	-	-	-	3,409	-	-	3,409
Derivatives	-	-	-	-	-	-	-	-	-	97	-	97
Loans to banks	78	-	-	-	78	-	-	-	78	-	-	78
Loans to customers	105	44	34	46	229	127	25	55	436	-	(119)	317
Personal	41	6	9	16	72	53	19	31	175	-	-	175
Commercial	63	38	25	30	156	74	6	24	260	-	-	260
Financial institutions (excluding banks)	1	-	-	-	1	-	-	-	1	-	-	1
Other financial assets	60	83	24	121	288	343	-	-	631	585	-	1,216
Total financial assets	3,652	127	58	167	4,004	470	25	55	4,554	682	(119)	5,117
2021												
Total financial assets	6,043	251	434	501	7,229	2,938	1,608	4,841	16,616	90	(549)	16,157
2022												
Customer deposits	6,474	349	114	5	6,942	4	-	-	6,946	-	-	6,946
Personal	1,645	34	-	3	1,682	-	-	-	1,682	-	-	1,682
Commercial	4,172	254	100	2	4,528	-	-	-	4,528	-	-	4,528
Financial institutions (excluding banks)	657	61	14	-	732	4	-	-	736	-	-	736
Derivatives	-	-	6	14	20	22	-	-	42	125	-	167
Subordinated liabilities	-	-	-	-	-	-	-	86	86	-	-	86
Lease liabilities	-	-	2	4	6	13	5	8	32	-	-	32
Total financial liabilities	6,474	349	122	23	6,968	39	5	94	7,106	125	-	7,231
2021												
Total financial liabilities	20,902	256	586	436	22,180	84	9	96	22,369	64	-	22,433

20. Risk management – Capital, liquidity and funding risk (continued)

Contractual maturity (continued)

Bank	Other than MFVTPL and HFT										Customer ECL provisions	Total
	Less than 1 month	1-3 months	3-6 months	6 months - 1 year	Subtotal	1-3 years	3-5 years	More than 5 years	Total excluding MFVTPL and HFT	MFVTPL and HFT		
2022	€m	€m	€m	€m	€m	€m	€m	€m	€m	€m	€m	€m
Cash and balances at central banks	3,409	-	-	-	3,409	-	-	-	3,409	-	-	3,409
Derivatives	-	-	-	-	-	-	-	-	-	97	-	97
Loans to banks	26	-	-	-	26	-	-	-	26	-	-	26
Loans to customers	105	44	34	46	229	127	25	55	436	-	(119)	317
Personal	41	6	9	16	72	53	19	31	175	-	-	175
Commercial	63	38	25	30	156	74	6	24	260	-	-	260
Financial institutions (excluding banks)	1	-	-	-	1	-	-	-	1	-	-	1
Other loans	-	-	-	-	-	-	-	-	-	-	-	-
Other financial assets	60	83	24	121	288	343	-	-	631	585	-	1,216
Disposal groups	-	-	-	-	-	-	-	-	-	-	-	-
Total financial assets	3,600	127	58	167	3,952	470	25	55	4,502	682	(119)	5,065
2021												
Total financial assets	5,993	251	434	501	7,179	2,938	1,608	4,841	16,566	90	(549)	16,107
2022												
Customer deposits	6,474	349	114	5	6,942	4	-	-	6,946	-	-	6,946
Personal	1,645	34	-	3	1,682	-	-	-	1,682	-	-	1,682
Commercial	4,172	254	100	2	4,528	-	-	-	4,528	-	-	4,528
Financial institutions (excluding banks)	657	61	14	-	732	4	-	-	736	-	-	736
Derivatives	-	-	6	14	20	23	-	-	43	124	-	167
Subordinated liabilities	-	-	-	-	-	-	-	86	86	-	-	86
Lease liabilities	-	-	2	4	6	13	5	8	32	-	-	32
Total financial liabilities	6,474	349	122	23	6,968	40	5	94	7,107	124	-	7,231
2021												
Total financial liabilities	20,902	256	586	436	22,180	84	9	96	22,369	64	-	22,433

Encumbrance

The Group evaluates the extent to which assets can be financed in a secured form (encumbrance), but certain asset types lend themselves more readily to encumbrance. The typical characteristics that support encumbrance are an ability to pledge those assets to another counterparty or entity through operation of law without necessarily requiring prior notification, homogeneity, predictable and measurable cash flows, and a consistent and uniform underwriting and collection process. Retail assets including residential mortgages and credit card receivables display many of these features.

The Group categorises its assets into two broad groups; those that are:

- Already encumbered and used to support funding currently in place through own-asset securitisations and securities repurchase agreements.
- Not currently encumbered. In this category, prior to the announcement of the phased withdrawal decision, the Group had in place an enablement programme which sought to identify assets capable of being encumbered and to identify the actions to facilitate such encumbrance whilst not affecting customer relationships or servicing.

20. Risk management (continued)

Non-traded market risk

Definition

Non-traded market risk is the risk to the value of assets or liabilities or the risk to income that arises from changes in market prices such as interest rates, foreign exchange rates and equity prices, or from changes in managed rates. The Group has no trading books and no exposure to traded market risk.

Sources of risk

The key sources of non-traded market risk are interest rate risk; credit spread risk; foreign exchange risk; and accounting volatility risk. Equity risk is not material. Each of these risk types are largely managed separately.

Governance, appetite and controls

General information on risk governance, appetite and controls in the Group is included in the Risk Management Framework section of this note.

Measurement

Non-traded internal VaR (1-day 99%)

The following table presents one-day internal banking book Value-at-Risk (VaR) at a 99% confidence level, split by risk type. VaR is a statistical estimate of the potential change in the market value of a portfolio (and, thus, the impact on the income statement) over a specified time horizon at a given confidence level.

Total VaR

The total VaR for the Group's dealing is presented in the table below:

	31 December 2022	Maximum	Minimum	Average
	€m	€m	€m	€m
Value-at-Risk	1.5	2.8	0.3	1.5
	31 December 2021	Maximum	Minimum	Average
	€m	€m	€m	€m
Value-at-Risk	1.7	3.2	1.3	2.1

Interest Rate VaR

The Interest Rate VaR limit is a sub limit of the Total VaR limit and is monitored daily.

Interest Rate VaR is presented in the table below:

	31 December 2022	Maximum	Minimum	Average
	€m	€m	€m	€m
Value-at-Risk	1.4	1.8	0.1	1.0
	31 December 2021	Maximum	Minimum	Average
	€m	€m	€m	€m
Value-at-Risk	0.6	1.9	0.1	1.0

Risk appetite

The Group's qualitative market risk appetite is set out in the non-traded market risk appetite statement.

Its quantitative market risk appetite is expressed in terms of exposure limits for the non-trading activities that are consistent with business plans. Limits are considered for approval at ALCO and Board.

For each desk, a document known as dealing authority compiles details of all applicable limits and dealing restrictions.

The limit framework comprises value-at-risk (VaR), stressed value-at-risk (SVaR), sensitivity limits including basis risk and earnings-at-risk (EaR) and Economic Value of Equity (EVE) limits. The limits are reviewed to reflect changes in risk appetite, business plans, portfolio composition and the market and economic environments. To ensure approved limits are not breached and that the Group remains within its risk appetite, triggers at the Group and lower levels have been set such that if exposures exceed a specified level, action plans are developed by the front office and Market Risk.

20. Risk management – Non-traded market risk (continued)

Key developments in 2022

The non-traded market risk implications from the phased withdrawal have been considered. A strategic decision to sell €1.3 billion of bonds from the High-Quality Liquid Asset Portfolio was executed in July. This resulted in materially reduced Total VaR and Credit VaR exposures. All exposures covered by structural hedging are now aligned to phased withdrawal budget timing rather than behavioural assumptions.

Interest rate risk

Non-traded interest rate risk (NTIRR) arises from the provision to customers of a range of banking products with differing interest rate characteristics. When aggregated, these products form portfolios of assets and liabilities with varying degrees of sensitivity to changes in market interest rates. Mismatches can give rise to volatility in net interest income as interest rates vary.

NTIRR comprises three primary risk types: gap risk, basis risk and option risk.

To manage exposures within its risk appetite the Group aggregates interest rate positions and hedges its residual exposure, primarily with interest rate swaps.

Structural hedging aims to reduce gap risk and the sensitivity of earnings to interest rate shocks. It also provides some protection against prolonged periods of falling rates.

Non-traded interest rate risk can be measured from either an economic value-based or earnings-based perspective, or a combination of the two. The Group uses VaR as its value-based approach and sensitivity of net interest earnings as its earnings-based approach.

Structural hedging

The Group has a significant pool of stable, non and low interest-bearing liabilities, principally comprising equity and money transmission accounts. The Group has a policy of hedging these balances, either by investing directly in longer-term fixed-rate assets or by using interest rate swaps, in order to provide a consistent and predictable revenue stream from these balances.

At 31 December 2022, the Group structural hedge had a net notional of €175 million with an average life of approximately 0.5 years.

Credit spread risk

Credit spread risk arises from the potential adverse economic impact of a change in the spread between bond yields and swap rates, where the bond portfolios are accounted at fair value through other comprehensive income.

Foreign exchange risk

Non-traded foreign exchange risk arises from two main sources:

- Non-trading book foreign exchange risk – arises from customer transactions and profits and losses that are in a currency other than euro.
- Forecast earnings or costs in foreign currencies – the Group assesses its potential exposure to forecast foreign currency income and expenses. The Group hedges forward some forecast expenses.

Accounting volatility risk

Accounting volatility risk arises when an exposure is accounted at amortised cost but economically hedged by a derivative that is accounted for at fair value. Although this is not an economic risk, the difference in accounting between the exposure and the hedge creates volatility in the income statement.

Pension risk

Definition

Pension risk is the risk that the Group will have an inability to meet contractual obligations and other liabilities to the established employee or related company pension schemes.

Sources of risk

The Group has exposure to pension risk through its defined benefit schemes. The Ulster Bank Pension Scheme (the main scheme) is the largest source of pension risk. Collectively the schemes have €1,340 million of assets and €1,041 million of liabilities as at 31 December 2022 (2021 – €2,037 million of assets and €1,760 million of liabilities).

Pension scheme liabilities vary with changes in long-term interest rates and inflation as well as with pensionable salaries, the longevity of scheme members and legislation.

Pension scheme assets vary with changes in interest rates, inflation expectations, credit spreads, exchange rates, and equity and property prices. The Group is exposed to the risk that the schemes' assets, together with future returns and additional future contributions, are estimated to be insufficient to meet liabilities as they fall due. In such circumstances, the Group could be obliged (or might choose) to make additional contributions to the schemes or be required to hold additional capital to mitigate this risk.

Governance

The UBIDAC Pension Committee operates under ALCO, is chaired by the Chief Financial Officer and reports to ALCO. The Pension Committee considers and discusses financial strategy, risk management, balance sheet and remuneration and policy implications of the pension schemes operating in the Republic of Ireland (the UBIDAC Schemes).

Risk appetite

The Group maintains an independent view of the risk inherent in its pension funds. The Group has an annually reviewed pension risk appetite statement relating to the pension schemes incorporating defined metrics against which risk is measured.

A pension risk management framework is in place to provide formal controls for pension risk reporting, modelling, governance and stress testing. A pension risk policy, which sits within the Group policy framework, is also in place and is subject to associated framework controls.

Monitoring and measurement

Pension risk is monitored by the Executive Risk Committee and the Board Risk Committee by way of the monthly Risk Management Report and by ALCO.

The Group also undertakes stress tests on its material defined benefit pension schemes each year. These tests are also used to satisfy the requests of regulatory bodies such as the Central Bank of Ireland and the Bank of England.

The stress testing framework includes pension risk capital calculations for the purposes of the ICAAP as well as additional stress tests for a number of internal management purposes. The results of the stress tests and their consequential impact on the Group's balance sheet, income statement and capital position are incorporated into the Group's stress test results.

20. Risk management – Pension risk (continued)

Mitigation

Following risk mitigation measures taken by the trustees in recent years the defined benefit schemes are now well protected against interest rate and inflation risks and are being run on a low risk basis with relatively low equity risk exposure. The schemes use both physical and derivative instruments to achieve a desired asset class exposure, including hedging movements in interest rates and inflation.

The potential impact of climate change is one of the factors considered in managing the assets of the main scheme. The trustee monitors the risk to its investments from changes in the global economy and invests, where return justifies the risk, in sectors that reduce the world's reliance on fossil fuels, or that may otherwise promote environmental benefits.

Key developments in 2022

There have been no material changes to the Group's exposure to pension risk during the year and the valuation positions of the defined benefit schemes that the Group sponsors have remained strong. During 2022, the Group reached agreement with the trustees of the schemes regarding the long term scheme sponsorship arrangements. These agreements ensure continuation of the sponsor's commitment to supporting the delivery of members' accrued benefits after the completion of the phased withdrawal.

The Group performed two Enhanced Transfer Value (ETV) exercises during 2022, these transactions offered deferred members (ex-employees of the defined benefit schemes that have not reached retirement age) the opportunity to take their benefits out of the scheme and into a Personal Retirement Bond or another pension scheme of which they are a member. UBIDAC provided an enhancement to the standard transfer value that is available to members and provided free independent financial advice so that members could make an informed decision on the offer. These exercises served to reduce the scheme liabilities by €101 million.

Climate-related risk

Climate-related risk is the threat of financial loss or adverse non-financial impacts associated with climate change and the associated political, economic and environmental responses.

Physical risks may arise from climate and weather-related events such as heatwaves, droughts, floods, storms, and a rise in sea level. They can potentially result in financial losses, impairing asset values and the creditworthiness of borrowers. Transition risks may arise as borrowers adjust their business models towards a low-carbon economy. Changes in policy, technology and sentiment may prompt reassessment of customers' financial risk and may lead to falls in the value of a large range of assets.

The Board is responsible for monitoring and overseeing climate-related risk within the Group's overall business strategy and risk appetite. In 2021 the Board approved the allocation of senior management function responsibility for identifying and managing financial risks from climate change to the UBIDAC Director of Risk.

Many longer-term climate risk impacts for the Group are substantially mitigated by the phased withdrawal decision and associated portfolio sales. For example, UBIDAC was not a participant in the EBA 2022 climate stress test exercise. Nonetheless, the Group intends to maintain a focus on regulatory risk management and reporting guidelines related to climate risk during the withdrawal period. The Group has access to the expertise of the NatWest Group Climate Centre of

Excellence which provides strategic horizon scanning, guidance and specialist climate expertise.

Operational risk

Definition

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems, or external events. It arises from day-to-day operations and is relevant to every aspect of the business.

Sources of risk

Operational risk may arise from a failure to manage operations, systems, transactions and assets appropriately. This can take the form of human error, an inability to deliver change adequately or on time, the non-availability of technology services, or the loss of customer data. Theft, as well as the threat of cyber-attacks, are sources of operational risk, as is the impact of natural and man-made disasters. Operational risk can also arise from a failure to account for changes in law or regulations or to take appropriate measures to protect assets.

Key developments in 2022

- Oversight of the phased withdrawal planning and execution was a key focus area.
- Operational risk appetite statements and measures were updated with an enhanced focus to provide better visibility of key risks across the Group.
- Continued focus on operational resilience to ensure planning, controls and operational activities remained robust and appropriate, with ongoing attention on the potential operational risks arising from changes in working practices.
- The security threat and the potential for cyber-attacks on the Group continues to be closely monitored.
- There was continued focus on reducing the risks associated with data use, particularly in terms of assuring data quality. This work is aligned to the Group data strategy, which is designed to identify and implement enhancements to the effective use of data across the Group.

Governance

A strong operational risk management function is vital to support the Group's strategy of safely withdrawing from the market while supporting customers and colleagues. Improved management of operational risk against defined appetite is vital for stability and reputational integrity.

The first line of defence is responsible for managing operational risks directly while the second line is responsible for proactive oversight and continuous monitoring of operational risk management across the Group. The second line is responsible for reporting and escalating key concerns to Executive Risk Committee and Board Risk Committee.

The Operational Risk Framework provides a holistic view of how operational risk is managed in the Group, to support the effective mitigation of exposure to operational risk, and of how this is overseen by the Board.

The scope of the Operational Risk Framework extends across all business lines, internal units, internal control functions, branches, relevant subsidiaries and to any other NatWest Group or third-party entity that provides outsourced services to the Group.

Risk appetite

Operational risk appetite supports effective management of material operational risks. It expresses the level and types of operational risk the Group is willing to accept in pursuing its strategic objectives and business plans.

20. Risk management – Operational risk (continued)

Mitigation

The Control Environment Certification (CEC) process is a self-assessment by the CEO. It provides a consistent and comparable view on the adequacy and effectiveness of the internal control environment.

CEC covers material risks and the underlying key controls, including financial, operational and compliance controls, as well as supporting risk management frameworks and effective change management. The CEC outcomes, including forward-looking assessments and progress on control environment improvements, are reported to Executive Risk Committee and Board Risk Committee.

Risks are mitigated by applying key preventative and detective controls, an integral step in the risk assessment methodology which determines residual risk exposure. Control owners are accountable for the design, execution, performance and maintenance of key controls. Key controls are regularly assessed for adequacy and tested for effectiveness. The results are monitored and, where a material change in performance is identified, the associated risk is re-evaluated.

Monitoring and measurement

Risk and control assessments are used to identify and assess material operational and conduct risks and key controls. All risks and controls are mapped to the Group's Risk Directory. Risk assessments are refreshed at least annually to ensure they remain relevant and capture any emerging risks and also ensure existing risks are reassessed. The process is designed to confirm that risks are effectively managed in line with risk appetite.

Scenario analysis is used to assess how severe but plausible operational risks will affect the Group. It provides a forward-looking basis for evaluating and managing operational risk exposures.

Operational resilience

The Group manages and monitors operational resilience through its risk appetite and risk and control assessment methodology. This is underpinned by setting and monitoring risk indicators and performance metrics for key business services.

Event and loss data management

The operational risk event and loss data management process ensures the Group captures and records operational risk financial and non-financial events that meet defined criteria. Loss data is used for regulatory and industry reporting and is included in capital modelling when calculating economic capital for operational risk. The most serious events are escalated in a simple, standardised process to all senior management, by way of an Event Escalation Process.

As part of the wider Internal Capital Adequacy Assessment Process an operational risk capital adequacy assessment is undertaken, taking into account external and internal losses and scenario analysis impacts.

Model risk

Definition

Model risk is the potential for adverse consequences arising from inaccurate financial assessments or decisions made as a result of incorrect or misused model outputs and reports. The Group defines a model as a quantitative method, system, or approach that applies statistical, economic, financial, accounting, mathematical or data science theories, techniques and assumptions to process input data into quantitative

estimates. Given progress on the phased withdrawal, UBIDAC downgraded model risk to non-material status in 2022.

Reputational risk

Definition

Reputational risk is defined as the risk of damage to stakeholder trust due to negative consequences arising from internal actions or external events.

Sources of risk

Reputational risks originate from internal actions and external events. The three primary drivers of reputational risk have been identified as: failure in internal execution; a conflict between the Group's values and the public agenda; and contagion (when the Group's reputation is damaged by failures in the wider financial sector).

Key developments in 2022

- Continued refinement of reputational risk monitoring focused on understanding the impact of the phased withdrawal announcement on the Group.
- Environmental, Social & Ethical risk factors continue to be considered within the reputational risk management approach.

Governance

A reputational risk policy supports reputational risk management across the Group. The Reputational Risk Committee, which has delegated authority from the Personal Banking Credit Risk Committee opines on cases, issues, sectors and themes that represent a material reputational risk, which have been escalated to it by the various parts of the Group. The Board Risk Committee oversees the identification and reporting of reputational risk. The NatWest Group Sustainable Banking Committee has a specific focus on environmental, social and ethical issues.

Risk appetite

The Group manages and articulates its appetite for reputational risk through a qualitative reputational risk appetite statement and quantitative measures. The Group seeks to identify, measure and manage risk exposures arising from internal actions and external events. This is designed to ensure that stakeholder trust is retained. However, reputational risk is inherent in the Group's operating environment and public trust is a specific factor in setting reputational risk appetite.

Monitoring and measurement

Relevant internal and external factors are monitored through regular reporting to the Reputational Risk Committee and escalated, where appropriate, to the NatWest Group Reputational Risk Committee, NatWest Group Board Risk Committee or the NatWest Group Sustainable Banking Committee.

Mitigation

Standards of conduct are in place across the Group requiring strict adherence to policies, procedures and ways of working to ensure business is transacted in a way that meets, or exceeds, stakeholder expectations.

External events that could cause reputational damage are identified and mitigated through NatWest Group's top and emerging risks process as well as through the NatWest Group and business segment-level risk registers.

20. Risk management (continued)

Regulatory compliance & conduct risk

Definitions

Regulatory Compliance Risk is the risk of legal or regulatory sanctions, material financial loss or loss to reputation as a result of the failure to observe the letter and spirit of all applicable laws, codes, rules, regulations and standards of good market practice.

Conduct Risk is the risk that the conduct of UBIDAC and its colleagues towards customers leads to damage arising from inappropriate behaviour towards customers, or in the markets in which we operate, which leads to unfair or inappropriate customer outcomes.

Sources of risk

Regulatory compliance and conduct risks exist across all stages of the Group's relationships with its customers and its banking activities, including complaint handling, colleague training, post-sales processes and handling of confidential insider information. Both risks were heightened during 2022 as a result of UBIDAC's phased withdrawal from the market.

Key developments in 2022

- Preparation and execution of an Annual Compliance Plan for 2022.
- Risk appetite statements and measures were reviewed in line with the phased withdrawal of the Group from the market.
- As part of the withdrawal programme:
 - Second line of defence Compliance and Conduct quorum members in all decision-making and strategic planning governance committees.
 - Second line of defence Compliance and Conduct opinions delivered for all strategic decisions focused on achieving compliance with regulation and good customer outcomes.
 - Provided key input into all customer communication activities related to the withdrawal programme.
 - Input into Customer Impact Assessment on withdrawal programme governance papers.
- Oversight of major and significant mandatory change programmes.
- Oversight of the implementation of frameworks for the closure of customer accounts and branches.
- Monitoring in place to ensure Dear CEO expectations associated with the phased withdrawal are met, e.g. treatment of vulnerable customers, clear communications, management of errors/complaints.

Governance/Reporting

The Group defines appropriate standards of compliance and conduct and ensures adherence to those standards through its risk and compliance management frameworks. Relevant compliance and conduct matters are escalated through Compliance and Conduct Risk Committee, Executive Risk Committee and Board Risk Committee.

Risk appetite

Risk appetite for compliance and conduct risks is set at Board level. Risk appetite statements articulate the levels of risk that businesses and functions work within when pursuing their strategic objectives and business plans. Appropriate changes were implemented taking into account the phased withdrawal plan.

A range of controls ensure the businesses deliver good conduct and customer outcomes, delivered in accordance with legal and regulatory requirements. A suite of policies, addressing compliance and conduct risks, set appropriate standards across the Bank. Examples of these include the Complaints Management & Errors Management Policy, Product Lifecycle Policy, Regulatory Interactions & Developments Policy as well as policies relating to customers in vulnerable situations and managing conflicts of interest. Continuous monitoring and targeted assurance is carried out as appropriate. Appropriate frameworks were implemented in relation to the closure of customer accounts and branches.

Monitoring and measurement

Regulatory compliance and conduct risks are measured and managed through continuous assessment and reporting to the senior executive committees and at Board level in accordance with the UBIDAC Internal Control, Risk Management and Compliance Risk Frameworks. The Bank's frameworks facilitate the consistent identification, monitoring, measurement and reporting of compliance with laws and regulations and the delivery of consistently good customer outcomes. The first line of defence is responsible for effective risk identification, reporting and monitoring, with oversight, challenge and review by the second line. Compliance and conduct risk management is also integrated into the phased withdrawal programme.

Mitigation

Activity to mitigate the most material compliance and conduct risks is carried out across the Group in accordance with its frameworks. Examples of mitigation include consideration of customer needs in product withdrawal, complaints and errors management including analysis, mapping and monitoring against CBI 'Dear CEO' letters, as well as broader second line and third line assurance activity. Internal policies help support a strong customer focus across the Bank. Targeted independent assessments of compliance with applicable regulations are also carried out at a legal entity level.

Financial crime risk

Definition

Financial Crime Risk (FCR) is presented by criminal activity in the form of money laundering, terrorist financing, bribery and corruption, sanctions, fraud (internal and external), and tax evasion.

Sources of risk

FCR is the risk that the Group's products and services are intentionally or unintentionally used to facilitate financial crime. FCR is an inherent risk across all lines of business.

Key developments in 2022

- Oversight of financial crime control measures pertaining to the phased withdrawal and within the agreed asset sales.
- Implementing updated Sanctions requirements as a result of the war in Ukraine.

Governance/Reporting

The Financial Crime Committee, which is chaired by the Financial Crime Accountable Executive, is the principal financial crime risk management forum. The committee reviews and, where appropriate, reports material financial crime risks and issues across the Group to the Compliance and Conduct Committee and the Board Risk Committee.

20. Risk management – Financial crime risk (continued)

Risk appetite

The Group seeks to prevent and detect financial crime and fraud (internal and external) to protect the bank, people, families and businesses. The Group consequently accepts that financial crime and fraud presents itself as a result of conducting business but does not tolerate breaches of financial crime or fraud legislation.

The Group manages its exposure to financial crime and fraud risk by:

- ensuring its customer base is within risk appetite; manages external fraud losses impacting our customers through governance and controls;
- undertaking timely completion of control activity that monitors, detects and prevents financial crime and fraud.

Regulatory confidence is maintained through the attention and resource the Group gives the financial crime and fraud framework.

Monitoring and measurement

Financial crime risks are identified, measured, monitored and reported through continuous risk management and oversight and regular reporting to the Group's senior risk committees and the Board Risk Committee and Board. Quantitative and qualitative data is reviewed and assessed to check that financial crime risk is within risk appetite.

Mitigation

Through the Compliance Risk Framework, relevant financial crime policies, systems, processes and controls are used to mitigate financial crime risk. This includes the use of dedicated screening and monitoring controls to identify people, organisations, transactions and behaviours that may require further investigation or other actions. Centralised expertise is available to detect and disrupt threats to the Group and its customers. Intelligence is shared with law enforcement, regulators and government bodies to strengthen national and international defences against those who would misuse the financial system for criminal motives.

The Group's sanctions monitoring was updated this year to reflect the requirements implemented as a result of the war in Ukraine.

21. Memorandum items

Contingent liabilities and commitments

The amounts shown in the table below are intended only to provide an indication of the volume of business outstanding at 31 December 2022. Although the Group is exposed to credit risk in the event of non-performance of the obligations undertaken by customers, the amounts shown do not, and are not intended to, provide any indication of the Group's expectation of future losses.

	Group and Bank	
	2022	2021
	€m	€m
Contingent liabilities and commitments		
Guarantees and assets pledged as collateral security	57	140
Other contingent liabilities	182	223
Standby facilities, credit lines and other commitments	799	2,778
	1,038	3,141

The balance at 31 December 2022 includes €644 million of contingent liabilities and commitments relating to certain assets classified as Assets of disposal groups.

Banking commitments and contingent obligations, which have been entered into on behalf of customers and for which there are corresponding obligations from customers, are not included in assets and liabilities. The Group's maximum exposure to credit loss, in the event of non-performance by the other party and where all counterclaims, collateral or security proves valueless, is represented by the contractual nominal amount of these instruments included in the table. These commitments and contingent obligations are subject to the Group's normal credit approval processes.

Guarantees - the Group gives guarantees on behalf of customers. A financial guarantee represents an irrevocable undertaking that the Group will meet a customer's obligations to third parties if the customer fails to do so. The maximum amount that the Group could be required to pay under a guarantee is its principal amount as disclosed in the table above. The Group expects most guarantees it provides to expire unused.

Other contingent liabilities - these include standby letters of credit, supporting customer debt issues and contingent liabilities relating to customer trading activities such as those arising from performance and customs bonds, warranties and indemnities.

Additional contingent liabilities arise in the normal course of the Group's business. It is not anticipated that any material losses will arise from these transactions.

Commitments to lend - under a loan commitment the Bank agrees to make funds available to a customer in the future. Loan commitments, which are usually for a specified term may be unconditionally cancellable or may persist, provided all conditions in the loan facility are satisfied or waived.

Commitments to lend include commercial standby facilities and credit lines, liquidity facilities to commercial paper conduits and unutilised overdraft facilities.

21. Memorandum items (continued)

Other commitments - these include documentary credits, which are commercial letters of credit providing for payment by the Group to a named beneficiary against presentation of specified documents, forward asset purchases, forward deposits placed and revolving underwriting facilities, documentary credits and other short-term trade related transactions.

The Bank has given guarantees on the liabilities of the following subsidiary undertakings in accordance with the provisions of Section 357 of the Companies Act 2014 and these entities will avail of the exemptions under Section 357 regarding the provisions of Sections 347 and 348:

The RBS Group Ireland Retirement Savings Trustee Limited
Ulster Bank Holdings (ROI) Limited
First Active Limited
Ulster Bank Pension Trustees (RI) Limited
Ulster Bank Dublin Trust Company Unlimited Company

Litigation, investigations and reviews

The Group is involved in litigation arising in the ordinary course of business. No material adverse effect on the net assets of the Group is expected to arise from the ultimate resolution of these claims. Material litigation, investigations and reviews involving the Group are described below. These matters could, individually or in aggregate, have a material adverse effect on the Group's consolidated net assets, operating results or cash flows in any particular period.

Review and investigation of treatment of tracker mortgage customers

In December 2015, correspondence was received from the CBI setting out an industry examination framework in respect of the sale of tracker mortgages from approximately 2001 until the end of 2015. The redress and compensation process has now largely concluded, although certain cases remain outstanding.

Customers of the Bank have lodged tracker mortgage complaints with the Financial Services and Pensions Ombudsman (FSPO). The Bank is challenging three FSPO adjudications in the High Court. The outcome and impact of that challenge on those and related complaints is uncertain but may be material.

Other customer remediation

The Group has identified further legacy business issues and these remediation programmes are ongoing.

Regulatory enquiries and investigations

In the normal course of business the Bank and its subsidiaries co-operate with regulatory authorities in their enquiries or investigations into alleged or possible breaches of regulations.

22. Analysis of changes in financing during the financial year

	Group and Bank					
	Share capital and share premium		Subordinated liabilities		Debt securities in issue ⁽¹⁾	
	2022 €m	2021 €m	2022 €m	2021 €m	2022 €m	2021 €m
At 1 January	4,236	4,236	616	615	601	610
Redemption of subordinated liabilities			(530)	-		
Interest paid on subordinated liabilities and debt securities in issue			(6)	(5)	(4)	(4)
Net cash flows from financing activities securities in issue	-	-	(536)	(5)	(4)	(4)
Interest accrued on subordinated liabilities and debt			6	5	4	4
Currency translation and other adjustments	-	-	-	1	(42)	(9)
At 31 December	4,236	4,236	86	616	559	601

(1) Debt securities in issue are included in amounts due to holding companies and fellow subsidiaries (Note 10).

23. Analysis of cash and cash equivalents

	Group		Bank	
	2022 €m	2021 €m	2022 €m	2021 €m
At 1 January	6,457	7,444	6,407	7,324
Net decrease in cash and cash equivalents	(2,023)	(987)	(2,026)	(917)
At 31 December	4,434	6,457	4,381	6,407
Comprising:				
Cash and balances at central banks	3,409	5,552	3,409	5,552
Loans to banks including intragroup balances ⁽¹⁾	1,025	905	972	855
	4,434	6,457	4,381	6,407

(1) Includes: Group €947 million (2021 - €808 million); Bank €946 million (2021 - €808 million) of amounts due from holding companies and fellow subsidiaries.

24. Transactions with directors

There were no transactions, arrangements or agreements entered into by the Bank in respect of loans to persons who were directors of the Bank (or persons connected with them) at any time during the financial year or previous financial year.

There were no loan balances as at 1 January 2022, as at 31 December 2022 or during 2022 in respect of any individual who served as a director of the Bank in the financial year.

Connected parties

Pursuant to the provisions of the Companies Act 2014 the amounts required to be disclosed include: aggregate amounts outstanding as at 31 December 2022 of €123,744 (2021 - €1,588,766) and aggregate maximum amounts outstanding during the period of €1,589,201 (2021 - €1,637,999).

The number of relevant persons for, or with, whom relevant transactions as at 31 December 2022 were made by the institution was 2 (2021 - 2) and the maximum number of relevant persons for, or with, whom relevant transactions, arrangements and agreements that subsisted at any time during the period were made by the institution was 2 (2021 - 2).

There were no guarantees, security or arrangements involving a guarantee or security entered into by authorised institutions in the Group in respect of guarantees to persons who were directors of the Bank (or persons connected with them) at any time during the financial period (2021 - nil).

At 31 December 2022, the total amount outstanding under any arrangement by the Bank with any director or person connected to a director was less than 10% of the Bank's total assets.

There were no amounts outstanding at 31 December 2022 (2021 - nil) in respect of loans made to directors by subsidiary undertakings which were not authorised institutions.

25. Directors' and secretary's interest in shares

At 31 December 2022 the directors and secretary did not have any interest in the shares or debentures of the ultimate holding company representing more than 1% of the nominal value of its issued share capital.

26. Related parties

UK Government

The UK government through HM Treasury is the ultimate controlling party of NatWest Group plc. The UK government's shareholding is managed by UK Government Investments Limited, a company wholly owned by the UK government. As a result, the UK government and UK government controlled bodies are related parties of the Group.

The following table details active related undertakings incorporated in Ireland which are 100% owned by the Bank and fully consolidated for accounting purposes.

Entity name	Activity ⁽¹⁾
First Active Limited	OTH
The RBS Group Ireland Retirement Savings Trustee Limited	TR
Ulster Bank Holdings (ROI) Limited	OTH
Ulster Bank Pension Trustees (R.I.) Limited	TR
Ulster Bank Dublin Trust Company Unlimited Company	SC

The following table details related undertakings incorporated in Ireland which are 100% owned by the Bank that are in liquidation but fully consolidated.

Entity name	Activity ⁽¹⁾
UB SIG (ROI) Limited	INV

The following table details related undertakings incorporated in Ireland. These are securitisation companies in which the Bank does not hold any of the voting rights but the activities of which are conducted on behalf of the Bank and it retains the majority of the residual ownership risks and benefits related to their activities. Therefore, in accordance with the requirements of IFRS 10 the results of these securitisation companies are included in the Group's consolidated financial statements.

Entity name	Activity ⁽¹⁾	Group Interest %
Dunmore Securities No.1 Designated Activity Company	BF	-

(1) Activity - Banking and Financial institution (BF), Other/non-financial (OTH), Service Company (SC), Investment (shares or property) holding company (INV), Trustee (TR)

26. Related parties (continued)

(a) Directors and key management

At 31 December 2022 the Bank had advanced no amounts to persons who served as directors during the financial period (2021 - nil).

There were no transactions between the Bank and its directors, key management, their close families or companies which they control during the financial year (2021 - nil).

Balances outstanding at the end of the year	Number of directors	Number of key management	Connected parties	Balance €
Loans:				
- at a commercial rate	-	-	1	123,744
- at a preferential rate	-	1	2	205,451
Customer accounts:				
- Savings	1	3	8	733,064

Loan balances are presented in the above table at their gross value.

(b) Related party transactions

Included in the Group and Bank balance sheets are the following balances with related parties at the financial year end:

Assets	Group		Bank	
	2022 €m	2021 €m	2022 €m	2021 €m
Loans:				
Other related parties, including fellow subsidiaries	947	810	1,001	861
Other assets:				
Fellow subsidiaries	17	-	17	-
Derivatives:				
Fellow subsidiaries	97	85	97	85
Total assets	1,061	895	1,115	946

Liabilities	Group		Bank	
	2022 €m	2021 €m	2022 €m	2021 €m
Deposits:				
Key management	1	1	1	1
Other related parties, including fellow subsidiaries	3,086	208	3,090	212
	3,087	209	3,091	213
Other liabilities:				
Fellow subsidiaries	81	-	81	-
Debt securities in issue:				
Parent companies	559	601	559	601
Subordinated loans:				
Parent companies	-	530	-	530
Derivatives:				
Fellow subsidiaries	119	29	119	29
Total liabilities	3,846	1,369	3,850	1,373

(c) Compensation of key management

The aggregate remuneration of directors and other members of key management during the financial year was as follows:

	Group	
	2022 €	2021 €
Short-term benefits	5,097,749	5,357,599
Share-based benefits	1,131,319	786,335
Termination benefits	361,496	-
Post-employment benefits	360,581	411,996
	6,951,145	6,555,930

27. Ultimate holding company

The Bank's ultimate holding company is NatWest Group plc which is incorporated in the United Kingdom and registered in Scotland and its immediate holding company is NatWest Holdings Limited which is incorporated in the United Kingdom and registered in England and Wales.

As at 31 December 2022, NatWest Group plc heads the largest group in which the Bank is consolidated. Copies of the

consolidated accounts of NatWest Group plc or NatWest Holdings Limited may be obtained from The Secretary, NatWest Group plc, Gogarburn, PO Box 1000, Edinburgh, EH12 1HQ.

The UK Government, through HM Treasury, currently holds 45.97% of the issued ordinary share capital of the ultimate holding company and is therefore the Group's ultimate controlling party.

28. Post balance sheet events

There have been no significant events between the financial year end and the date of approval of the financial statements which would require a change to or additional disclosure in the financial statements.

29. Date of approval

The financial statements were approved by the Board of Directors on 15 February 2023.

30. Capital resources - unaudited

Capital management

The capital resources for the Bank are set out below.

	Unaudited ⁽¹⁾ 2022 €m	Unaudited ⁽¹⁾ 2021 €m
Shareholders' equity (excluding non-controlling interests)	2,627	3,871
<i>Regulatory adjustments and deductions</i>		
Defined benefit pension fund adjustment	(46)	(96)
Deferred tax assets	(7)	(13)
Adjustments under IFRS 9 transition arrangements	-	146
Prudential valuation adjustments	(4)	-
Insufficient coverage for non-performing exposures	(11)	(4)
Other adjustments for regulatory purposes	(93)	(63)
	(161)	(30)
Common Equity Tier 1 capital ⁽²⁾	2,466	3,841
Total Tier 1 capital	2,466	3,841
<i>Qualifying Tier 2 capital</i>		
Paid up capital instruments and subordinated loans	-	60
Grandfathered Tier 2 capital instruments ⁽³⁾	85	86
Excess of impairment provisions over expected losses	-	68
Total Tier 2 capital	85	214
Total regulatory capital	2,551	4,055
Key capital ratios	%	%
Common Equity Tier 1	38.6	27.8
Tier 1	38.6	27.8
Total capital	39.9	29.4
Risk weighted assets by risk	€m	€m
Credit risk	5,319	12,621
Counterparty risk	78	135
Market risk	34	20
Operational risk	959	1,039
Total risk weighted assets	6,390	13,815

(1) The capital metrics included in the above table have not been audited for the financial years ended 31 December 2022 and 31 December 2021.

(2) The Common Equity Tier 1 capital includes the total comprehensive loss for the financial year.

(3) These Tier 2 instruments are eligible for grandfathering until 28 June 2025 under CRR article 494b(2).

In the management of capital resources, the Group is governed by the UBIDAC and NatWest Group policies which are to maintain a strong capital base and maintain a prudent relationship between the capital base and the underlying risks of the business.

In carrying out these policies the Group has regard to and has complied with the capital supervisory requirements of the ECB and CBI throughout the financial year.